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EUROPEAN NEWS

David Marsh examines efforts towards safer disposal of hazardous materials

West tightens up on toxic waste

INDUSTRIALISED countries have taken a further step towards introducing tough international rules to improve safety over transport and disposal of hazardous waste produced by the world's chemical, oil and manufacturing industries.

Companies generate about 300m tonnes of dangerous waste annually, with increasing amounts crossing international borders. Many experts consider that this constitutes a potential risk to health far greater than that posed by the much smaller amounts of nuclear waste transported around industrialised countries.

Experts meeting at the Organisation for Economic Co-operation and Development (OECD) have agreed to work towards new rules designed to control transport of waste outside the industrialised nations to wards new depositaries being opened up, above all in East bloc countries.

Control and notification procedures for waste transported within EEC countries are already being tightened up. This is a result of three years of efforts to close loopholes which were exposed by the dumping of dioxin waste in unclassified sites in Europe following the Seveso explosion in Italy in July, 1976.

The Community has agreed in principle on standard documents to be filled in by companies transporting waste, which have to be sent in advance to importing countries. However, the system has not yet been brought into operation.

At a meeting in Paris last week, the 24-nation OECD council took a step towards enlarging the range of



Workers in protective clothing start to clear the contaminated chemical plant after the Seveso disaster in 1976.

these measures to importing countries outside the OECD.

Officials hope that an improved notification and regulatory system for non-OECD countries can be included in a draft international agreement on hazardous waste to be drawn up by the end of 1987. This agreement could then be turned into an international convention whose signatories would include East bloc and developing countries, to be worked out perhaps under the auspices of the United Nations.

One official close to last week's talks says the wording of the latest OECD agreement was tougher than expected. "It's a very clear signal on the part of industrialised countries

that they're willing to spend money, time and resources to ensure that these wastes are not exported without careful scrutiny into countries which have not developed the structure and expertise to handle properly hazardous wastes and to dispose of them in an environmentally sound manner," the official said.

The scale of the problem is underlined by the OECD's estimate that a cargo of hazardous waste crosses a national frontier once every five minutes. About 100,000 border crossings, comprising 2.2m tonnes of waste, occur in Europe every year, while more than 5,000 take place in North America, mainly as a result of shipments to Canada and Mexico from the US.

Concern over trans-border shipments adds to general worries in industrialised countries over controlling and clearing improperly managed sites, including those left in a dangerous state by companies which have gone out of business.

About 2,000 sites in West Germany, for example, are estimated to require remedial action. The annual cost per head of looking after such sites is put at \$49 in the US and \$10 in the Netherlands.

Within Europe, officials estimate that 700,000 to 800,000 tonnes of waste is transported annually from West to East, most of which is sent to the huge waste depositary opened in the early 1980s at Schöenberg near the north coast of East Germany.

The opening of Schöenberg has led to a doubling of cross-border waste transport in Europe since 1982, OECD officials estimate. There have been reports that more East bloc dumps - including one in Romania - are under preparation, partly in response to these countries' desire to earn foreign exchange by providing low-cost depots. Rumours also circulate of Third World nations, above all in Africa, offering sites.

The intended notification system to be brought in for shipments outside the OECD would provide information on waste shipments to governments in the exporting, importing and transit countries. This would give the authorities the possibility of prohibiting transport to sites deemed not to fulfil appropriate safety standards, and would also clamp down on illicit "waste-trading" by unscrupulous middlemen, officials say.

Industry warned in Yugoslavia

By Aleksandar Loh in Belgrade

THE NEW Yugoslav Government is threatening domestic manufacturers with an increase in competitively-priced imports to get them to reduce the growth in local prices, which has boosted Yugoslav inflation to an annual pace of around 80 per cent.

The warning that the Government is willing to risk an increase in the country's trade deficit in order to achieve the greater goal of curbing Yugoslav hyperinflation was given this week by Mr Nenad Krstic, the Trade Minister.

European venture capital 'grew by 41% last year'

BY WILLIAM DAWKINS IN LONDON

THE AVAILABILITY of venture capital in Europe is booming, but risk investors are showing a growing preference for backing established companies, suggests a survey to be published today.

The study, compiled by Peat Marwick, the British accountancy firm, shows that the amount of risk equity in Europe grew last year by 41 per cent to an estimated total of Ecu 5.7m (\$5.5bn), up from Ecu 4bn.

This is the first year-on-year comparison of European venture capital trends and confirms that unquoted

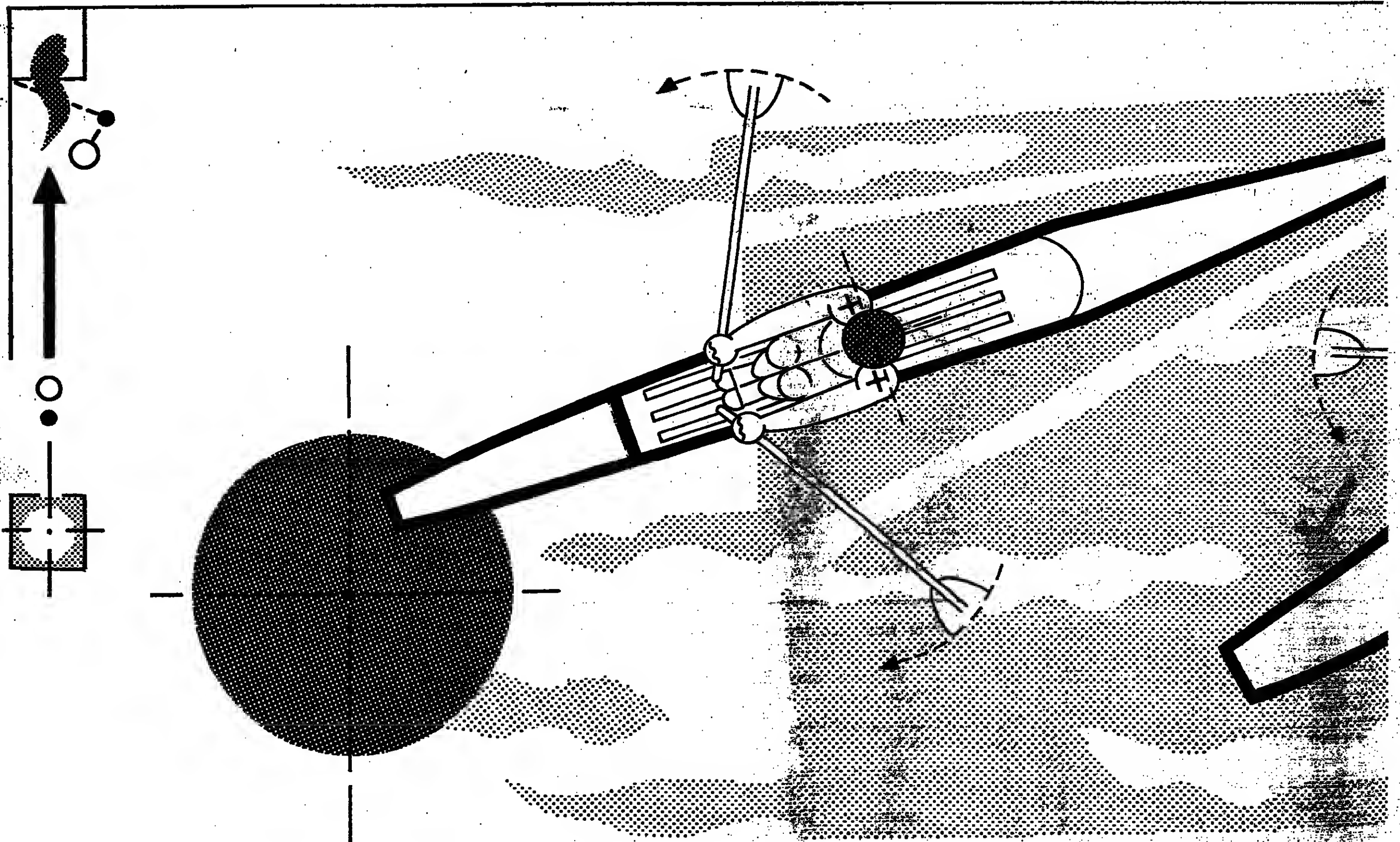
company investment is growing across the community.

Britain, as in the association's first survey last year, represents the largest venture capital industry in Europe with a 43 per cent share of the total. The Netherlands comes second with 18 per cent, followed by France with 14 per cent and West Germany with 9 per cent of European venture capital funds.

Italy has the fastest growing venture capital scene, more than doubling fund-raising by risk investment groups and in venture investment.

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SOMETIMES IT TAKES



EUROPEAN NEWS

Commission to press for more open public purchasing

BY TIM DICKSON IN BRUSSELS

THE EUROPEAN Commission yesterday signalled its determination to promote greater competition within Europe's Ecu 200bn (£128bn) a year public purchasing market.

Over the years the EEC has had little success in persuading governments and other public sector agencies to consider tenders from companies outside their immediate national or even regional boundaries.

EEC directives dating back to 1971 require Community-wide advertising of public sector contracts but 15 years after the first ones were issued only a tiny proportion of this sort of business actually crosses state frontiers.

As part of its efforts to create a more effective EEC market, however, the Commission now intends, as a matter of urgency,

● To step up its enforcement procedures, if necessary, taking national governments or other agencies to the European Court if it is felt that particular contracts have not been awarded on a competitive basis. Action, for example, could soon be taken for the first time in this way under Article 90 of the

initiative to reassure tourists. That suggestion was well received at the Commission.

Only four EEC countries—Britain, Ireland, West Germany and France—have criminal injuries compensation schemes. The Commission is already looking into the case of four British holidaymakers who were injured in a grenade attack on their Athens hotel last year. The Hunter and Smith families from Southampton are seeking compensation from the Greek Government for personal injuries and loss of earnings.

"If an EEC-wide scheme was in force, it would ease the headache for anyone unlucky enough to be caught up in terrorist attacks. It has to be said that the chances are very remote, but the time is now ripe for common action to reassure everyone," said Mr McMillan-Scott.

After talks at Commission headquarters in Brussels yesterday, Mr Edward McMillan-Scott, the European Parliament's spokesman on tourism, said: "A compensation scheme covering the whole Community must be the centre of any new

Achille Lauro trial begins

THE TRIAL of 14 men charged in the hijacking of the Achille Lauro, the killing of a crippled American passenger and in the hostage-taking of more than 300 people opened yesterday in a Genoa courtroom, AP reports from Genoa.

The FIO leader who allegedly plotted the crime, Mr Mohammed Abbas, one of the key defendants, was a fugitive and was being tried in absentia.

In all, 15 defendants will be tried. Of them, 14 are charged with the hijacking of the Italian liner last October 7, the murder of Mr Leon Klinghoffer, a 68-year-old wheelchair-bound New Yorker, and with holding hostage 154 passengers and the 129 crew members who were on ship during a port call to Egypt when it was seized.

Under Italian law accomplices to a crime can face the same charges as those accused of the actual crime.

About two hours into session, two men and two women stood up in the courtroom and shouted in English "we are for the Palestinian revolution."

Some 30 policemen rushed over and dragged them out of the courtroom. Police said the four were West Germans and that they were being held for questioning.

Two other defendants in the case were accused of playing minor support roles and originally ordered to stand trial, but Judge Lino Monteverde ordered them dropped from the trial for lack of evidence.

The prosecution request that a Greek man be added to the list of those on trial brought the total of defendants up to 15 by the time the trial was adjourned for the day in mid-afternoon.

Only five defendants were in court when the judge read the long list of charges, all are charged with acting for terrorist ends, which could mean life sentences if the accused are convicted. Then followed a lengthy translation in Arabic.

The fourth alleged hijacker, Mr Bassam Al-Bakker, who was 17 years old when the ship was seized, will be tried later by a juvenile court.

Moscow plans 4.1% annual growth

BY DAVID WHITE IN MADRID

MR NIKOLAI RYZHKOV, the Soviet Prime Minister, said the next five-year plan (1986-90) would be for an annual growth rate of national income of 4.1 per cent and of investment by 4.3 per cent. Both figures are higher than in the last five-year plan. The plan was presented to the Soviet parliament yesterday for formal endorsement.

The main theme of the plans, first presented to the Politburo early last year but sent back for redrafting, is heavy investment in new technology and the refurbishment of existing plant. Mr Mikhail Gorbachev, the Soviet leader, has said that he needs at least 4 per cent growth to meet the needs of investment, consumption and defence.

Mr Ryzhkov said that the share of capital in technical re-equipment of plant will rise from 38 per cent in 1985 to 51 per cent in 1990. Obsolete machinery worth 240bn roubles



Mr Ryzhkov: advanced forms of relations.

(£218bn) will be written off compared to 110bn roubles worth in the last five-year plan. He said that the Soviet Union wanted to raise the proportion

of Soviet machinery of world class standard from 29 per cent today to 50 to 95 per cent in 1990. Both figures look optimistic.

The Prime Minister referred in his speech to the need for "wide economic relations with developed capitalist countries on the basis of equality and mutual benefit, including new advanced forms of relations." This includes joint ventures, recently brought up by Soviet officials in discussions with Western companies in Moscow, but the shape of such co-operation is still unclear, say diplomats.

The overall growth rates for the economy as a whole and for investment have been revised upwards since the plan was first drafted. The low investment rate in new technologies and existing plant was heavily criticised by Mr Gorbachev in his speech to the Communist

Party Central Committee, the ultimate centre of authority in the Soviet Union, which met before yesterday's session of the Supreme Soviet.

Engineering and energy are both to receive more investment but Mr Ryzhkov does not say what parts of the economy will see investment reduced. Agriculture will continue to take one third of investment. He made clear that the food programme of 1982, geared to providing more meat, milk and eggs, will continue to receive priority.

The Supreme Soviet meeting in the Kremlin yesterday saw the retirement of the 85-year-old First Vice President, Mr Vasily Kuznetsov, from his largely ceremonial post. He is replaced by Mr Pyotr Demichev, the Culture Minister, who is a long-serving member of the Politburo.

Doubts raised over growth of nuclear power

BY LESLIE COULT IN BERLIN

THE SOVIET nuclear power sector is one of the most crisis-ridden industries in the country, according to an analysis of Moscow's nuclear power programme by the German Institute of Economic Research (DIW).

The West Berlin-based institute noted that installed nuclear power capacity in the Soviet Union at the end of 1985 (27,250 Mw) was 30 per cent below the target. Only 10 per cent of the Soviet Union's electricity last year was generated from nuclear power plants compared with 32 per cent in the European Community.

DIW said Moscow's plan to

expand nuclear power capacity by 40,000 Mw contributing 20 per cent of total electricity by 1990 had become even more doubtful after the nuclear accident at Chernobyl.

An expected re-examination of safety precautions of Soviet nuclear plants was likely to delay further the expansion of nuclear power output the institute said. In order to prevent bottlenecks in electricity production the Soviet Union is likely to have to allow conventional power plants scheduled for closure to continue operating.

Between 1986 and 1990 con-

ventional power plants with a capacity of 15,000 Mw were scheduled to be scrapped, DIW said that if all continued working it would amount to consumption of about 20m tonnes of oil equivalent up to 1990.

DIW quoted criticism by Mr Nikolai Ryzhkov, the Soviet Prime Minister, damning criticism of the Ministry of Energy at the Soviet party Congress last February. Mr Ryzhkov said the ministry had failed to meet its nuclear energy targets thus leading to increased demand for conventional fuels. Such "blunders" he said could not be tolerated in the future in the light of the country's tight fuel

situation.

The German institute noted that Soviet policy on electricity consumption was largely "supply oriented." The long range target announced in 1984 to the year 2000 provided for a 4 per cent annual increase in power production. But DIW said Soviet electricity consumption per capita was currently 90 per cent of that of West Germany, although the Soviet level of industrial output per capita was less than half. A strict policy of reducing electricity consumption could considerably reduce the need to expand nuclear power output, DIW concluded.

French trade deficit increases

BY DAVID MARSH IN PARIS

FRANCE registered a foreign trade deficit of FF 2,075bn (£194m) last month following a shortfall of FF 4.8bn for April. This brings the deficit for the first five months of the year to FF 6bn, according to seasonally adjusted figures published by the Finance Ministry.

France's mediocre trade showing so far this year is due to a sharp fall in its trade surplus in industrial goods. It comes in spite of important savings in the country's energy

bill resulting from the lower dollar and oil price.

Mr Michel Noir, the Foreign Trade Minister, has recently been forecasting that France's trade account this year will be no more than in balance, well short of earlier forecasts of a FF 30bn surplus.

One reason for the disappointing trade figures appears to have been an increase in stocking from abroad by industry during the first few months of the year.

Figures from the official statistics body Insee yesterday showed a 3 per cent increase in industrial production in April compared with March, partly due to higher electricity production in April caused by unusually cold weather.

Even after the April rise, industrial production has, however, been flat during the February-April quarter compared with the final three months of 1985.

Irish banks cut interest rates

IRELAND'S two major banks, Allied Irish Bank and Bank of Ireland, yesterday cut their interest rates for the second time in under two months by up to 1.25 per cent, bringing the cost of overdrafts to prime customers down to 10 per cent, writes Hugh Carnegie in Dublin.

The move followed similar cuts earlier in the week by the smaller Ulster Bank, a subsidiary of NatWest.

Austrian Jews charge Waldheim supporters

LEADERS of Austria's small Jewish community yesterday accused senior Austrian politicians of having used anti-Semitism to drum up support for Dr Kurt Waldheim in the presidential election campaign. Patrick Blum writes from Vienna.

Mr Ivan Hacker, the president of the Israelitischen Kultusgemeinde, the largest Jewish organisation in Vienna, said that all Austrian political parties had used the issue of anti-Semitism in the campaign which was dominated by allegations that Dr Waldheim, who won the election, was implicated in Nazi atrocities in the Balkans during the war. Dr Waldheim has always denied the allegations.

Oslo austerity vote

Norway's parliament has approved to Nkr 3.2bn (£280m) austerity package in the first big test of the country's seven-week-old Labour Government. government officials said yesterday. Reuter writes from Oslo.

The final package included Norway's biggest public spending cuts since the Second World War. The Government failed, however, to win support for a 2 per cent personal income tax increase that would have netted an extra \$40m.

Swiss assets abroad

SWITZERLAND'S net foreign assets fell by some 8.5 per cent last year to about Sfr 185bn (£57bn) according to estimates of Union Bank of Switzerland. John Wicks writes from Zurich.

While Swiss assets abroad grew in Swiss-Franc terms by 7.2 per cent to an estimated Sfr 458.6bn, foreign liabilities increased by about 20.3 per cent to Sfr 302.6bn. The sharp rise in liabilities resulted from a jump from Sfr 69bn to some Sfr 111bn in the value of Swiss securities in foreign portfolios, the bank claims.

Bodyguard opens fire

A senior Swedish police officer said yesterday an apparent assassination plot on Tuesday against the American ambassador was foiled when a bodyguard opened fire on two gunmen near a lakeside villa where the US envoy was dining. Reuter reports from Stockholm.

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THE POWER IS IN THE PARTNERSHIP

AMERICAN NEWS

Volcker blames trade deficit for check on growth

BY STEWART FLEMING IN WASHINGTON

MR PAUL VOLCKER, the Federal Reserve Board chairman yesterday rejected the idea that the US is hovering on the brink of recession. But he conceded that economic growth is still being held in check by the trade deficit, which he suggested has not yet begun to decline.

Mr Volcker's comments, in the course of testimony on the Third World debt situation before the House of Representatives Foreign Affairs Committee, came as the Commerce Department revised down from 3.7 per cent to 2.9 per cent its earlier projection for the growth of real gross national product in the first quarter.

Mr Volcker said he attributed the revision mainly to the drop on the economy as a result of the external trade position. "We continue to have serious trade problems," Mr Volcker said, adding that although the trade situation had not yet turned the corner, the recently rising deficit "may be levelling off."

He went on to say that he

US equivocates on reply to arms control initiative

BY OUR WASHINGTON CORRESPONDENT

FOREIGN POLICY experts in Washington believe that the Reagan Administration is finding it difficult to reach a consensus on how to respond to the latest Soviet arms control offer.

The problems arise partly because of the complexity of the new proposals, but also because of the longstanding divisions within the Administration on negotiating strategies. The experts note that the Administration's reaction to the new Soviet proposals has been delayed, compared with replies to earlier arms control initiatives.

The President may make some comments on the Soviet proposal in a speech he is scheduled to give today at a high school graduation ceremony in Glassboro, New Jersey, the site of the June 1967 meeting between President Lyndon Johnson and Mr Alexei Kosygin, then the Soviet Premier.

The only apparent comment by a top Administration official so far seems to be a claim, quoted in the Los Angeles Times, by Mr Caspar Weinberger, the Secretary of Defence, that the Soviet proposal is designed "to define SDI (the President's Strategic

Professor sues Weinberger over missiles policy

A STANFORD University computer science professor has filed a lawsuit against Mr Caspar Weinberger, the US Defence Secretary.

Claiming a Defence Department "launch on warning" nuclear weapons policy unconstitutionally risks his life, AP reports from San Francisco.

Dr Clifford Johnson filed his suit in the US District Court in San Francisco, seven months after losing a similar suit. He said he now can prove that the US has a policy allowing nuclear missiles to be launched against the Soviet Union when computers detect a Soviet attack, without presidential or congressional approval.

"Computers could make errors," Dr Johnson said, adding that the superpowers' launch on warning policy could produce a nuclear war due to a false alarm. "My life is in danger as a result of what the defendant, Caspar Weinberger, is doing."

He claimed that the policy violates guarantees in the constitution against declaring war without congressional consent, and is seeking a court order to halt it.

Federal appeals court judges last year rejected a separate suit he filed, saying he had not proved that the policy existed.

Tax reform promoters beat off amendments

By Nancy Dunne in Washington

THE SENATE Finance Committee's tax reform package moved closer to final approval yesterday, keeping most of the original bill intact but facing one major amendment designed to shift more benefits to the middle class.

The Republican Senate leadership's success in beating off amendments during the week has raised expectations that the Senate would complete the passage of the package by the end of the week. The bill will then go to a House-Senate conference committee where the real horse-trading will begin between Republicans and Democrats.

The most substantive change in the committee bill came on Tuesday night when the Senate voted 90-10 to retain the tax on foreign investment in property. The committee would have removed the tax on the grounds that most US trading partners do not tax US profits on investment, but it would have cost an estimated \$1.2bn over five years.

Senator Howard M. Baker, an Ohio Democrat, successfully urged the Senate to spend the money instead on tax benefits for farmers and more generous medical deductions for all taxpayers.

At the urging of Senator Bob Packwood, the Finance Committee chairman, the Senate yesterday voted to grant the steel industry \$500m-worth of tax credits for investment in new facilities to assist its modernisation and help it compete against imports. It is backed by a 65-29 vote. Sen Packwood's warning that "if this industry disappears, then America as a great nation disappears, at least until we find a way to make airplanes out of plastic."

The Senate has successfully held down its number of amendments, arguing that even one change would open the floodgates for more. When it was clear that the Senate was not going for the repeal of the tax on foreign investment, he and other committee members joined the majority, asserting that the change would not affect the shape of the original bill.

While not completely understanding that the tax bill virtually wipes out the long-held notion of graduated income tax, the American public has enthusiastically supported tax reform. The Senate Bill—slashing tax rates from a maximum of 50 per cent to 27 per cent for individuals and from 46 per cent to 33 per cent for corporations—is commonly believed to be more fair than the current system.

It was this perception that Senator George Mitchell, a Maine Democrat, faced yesterday, when he introduced his amendment to direct more of the tax benefits to the middle class. He warned his colleagues to "beware of any major legislation that is so fragile that it must be rushed through the Senate without change."

The public will have new doubts about the fairness of the bill, he said, when they learn that "factory workers, nurses and secretaries whose taxable income exceeds \$17,000 a year, are in the same tax bracket as those earning \$200,000 a year and those earning \$2m a year."

With elections looming in the autumn, the argument for saving graduated tax will be revived in the House-Senate conference.

David Gardner reports on the shock resignation of the Finance Minister
Time runs out for Mexico's gradualist

MR JESUS SILVA HERZOG, the Mexican Finance Minister who was replaced without explanation on Tuesday night, had been working on borrowed time since the oil price collapse earlier this year hurried Mexico into its second major financial crisis since 1982.

His departure seems designed to send a complex message to creditors focusing on Mexico's \$97bn foreign debt. In essence, this is that the good faith, orthodoxy, and willingness to negotiate shown by the country since the Latin American debt crisis broke four years ago cannot be taken for granted.

President Miguel de la Madrid said as much in a major speech broadcast on February 21. He stated that while Mexico would continue to negotiate flexibly on a solution to its new cash crisis, it would require concessions from its creditors "at least equal" to the sacrifices Mexico itself had made since 1982.

Four months later, facing a loss of \$3bn in oil revenue this year, Mexico is running out of dollars to keep servicing its debt and pesos to finance its ballooning budget deficit.

It has still not been able to reach agreement with the International Monetary Fund (IMF) particularly on the size of the deficit, and has yet to start substantive negotiations with the 18 per cent of the country's 40m electorate, yesterday announced they would form a joint front to contest the 1988 presidential elections. Renter reported that the IMF had been unable to reach agreement with the country's banks to provide a loan of \$1.5bn to help service its debt.

The plunge in oil prices has ruined Mexico's export earnings totalling some \$8bn, leaving it hard pressed to meet a similar-sized interest bill on its foreign debt, and deprived the Government of vital tax revenues. Nearly half of which came from the oil sector last year.

As a result its budget deficit is now heading towards 13 per cent of gross domestic product, a level which the IMF cannot countenance. The IMF has been urging Mexico to cut the deficit to 5 per cent of GDP, to help curb inflation now running at 85 per cent. Although it is understood recently that Mexico's position was softened to the view that Mr Silva Herzog's departure re-

February has been remarkably consistent.

The failure of Mr Silva Herzog's gradualist strategy to win the concessions on which the entire Cabinet has insisted, is the most obvious reason for the Finance Minister's so-called resignation. He has been replaced by Mr Gustavo Petricoli Turbide, a career finance official who until yesterday headed Nacional Financiera, the state development bank.

The switch does not mean that Mexico will necessarily opt for unilateral tactics on its debt problem as Peru has done. It is, however, an unmistakable reminder to Mexico's creditors that, as Mr Silva Herzog said in an interview three weeks ago: "It can no longer be business as usual."

Some Mexican officials argue that the very presence of the IMF and the head of the Mexican negotiating team, a man with whom the banks have been through two conventional debt reschedulings, tended to encourage the opposite impression.

A senior financial official remarked privately three months ago that the banks could either strike a deal with the man they knew, and make

Mr Petricoli: tough-minded professional.

sure he looked successful, or face somebody much tougher.

Though the changeover represents a hardening of Mexico's existing line on the debt issue, it does not, for the moment, signal changes in domestic economic policy. There are no major philosophical differences inside the Cabinet, or for that matter between the Government, the IMF and banks on the need to open up the

economy by liberalising trade, slimming the public sector and reducing subsidies, and encouraging foreign investment.

The arguments have been about the pace of this structural reform, and the need to accommodate it to Mexico's increasingly rigid and unstable political system.

Mr Silva tended to push for faster reform, and to lament opportunities lost by foot dragging. Some officials say that this week he presented an IMF package to the Cabinet which incorporated more radical and immediate reforms and that this was rejected.

A senior minister, one of Mr Silva's rivals in the race to succeed President de la Madrid in 1988, said privately recently that Mexico had "reached the absolute limit of its ability to absorb the oil shock by itself."

Like Mr Silva, Mr Petricoli has a masters' degree in economics from Yale University and like virtually all Mexico's senior economic officials including the President, he started his career in the Bank of Mexico.

He moved on to the Treasury, where he became Deputy Finance Minister in 1970-74.

They also criticised what were fraudulent, a charge the PRI described as "farcical."

The 11 parties issued a joint statement accusing the Government of sacrificing national sovereignty through continuing to repay Mexico's \$38bn external debt. They also said the PRI was ignoring legitimate demands by peasants to own their own land.

Miguel de la Madrid to power were fraudulent, a charge the PRI described as "farcical."

Mr Silva often remarked that Latin America's creditors seemed blithely unaware of the high rate of inflation the debt crisis has inflicted on the region's Finance Ministers, and indeed it had often seemed that he was a great survivor.

Mexico has just told its creditors that their preferred interlocutor was not, after all, immune.

At 57, he presided over the early expansion of Mexican money markets before moving into the nationalised banking system after the banks were expropriated in 1982.

Though considered to be a tough-minded professional, it is clear Mr Petricoli will not have the political autonomy that Mr Silva had built for himself, and that he will be communicating a more unified position arrived at in Cabinet.

Speculation was rife yesterday about the future of Mr Silva's closest associates, including Mr Miguel Mancera, the Bank of Mexico chief whose rumoured resignation has often been paired with Mr Silva's, and Mr Angel Gurria, Mexico's highest ranking young chief debt negotiator.

Mr Silva's chances of becoming the next President now seem to have evaporated, leaving the field to Mr Alfredo del Mazo, the new Energy Minister, Mr Manuel Bartlett at the Interior Ministry, Mr Mario Ramon Beteta, head of Pemex, the state oil monopoly, or Mr Carlos Salinas, the Planning Minister.

Justing for position in the Presidential stakes may also have been an additional element in the Finance Minister's demise.

Mr Silva often remarked that Latin America's creditors seemed blithely unaware of the high rate of inflation the debt crisis has inflicted on the region's Finance Ministers, and indeed it had often seemed that he was a great survivor.

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Bankers look to US for solution to debt problems

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT

THE SUDDEN resignation of Mr Jesus Silva Herzog as Mexico's Finance Minister has not only added to the world banking community about a country's ability to service its \$97bn (\$84.5bn) foreign debt. It has also helped crystallise a view among senior bank executives that there may now be no traditional banking solution to Mexico's problems.

At the heart of the crisis now engulfing Mexico's economy is the way of plunging oil prices is the country's inability to reach an agreement with the International Monetary Fund that would set a rescue package in train, including the provision of up to \$3.5bn in fresh commercial bank finance.

Faced with this, senior bankers said yesterday that the initiative for dealing with Mexico's problem must now come from governments rather than from the financial community.

In particular they stressed the strategic interest of the US in ensuring political and economic stability in a country with which it shares a 2,000 mile border.

The plunge in oil prices has ruined Mexico's export earnings totalling some \$8bn, leaving it hard pressed to meet a similar-sized interest bill on its foreign debt, and deprived the Government of vital tax revenues. Nearly half of which came from the oil sector last year.

As a result its budget deficit is now heading towards 13 per cent of gross domestic product, a level which the IMF cannot countenance. The IMF has been urging Mexico to cut the deficit to 5 per cent of GDP, to help curb inflation now running at 85 per cent. Although it is understood recently that Mexico's position was softened to the view that Mr Silva Herzog's departure re-

acted the adoption of a tougher line towards its creditors by the de la Madrid administration, including possibly the suspension of full interest payments on foreign debt.

Mexico's foreign exchange reserves tumbled to just \$5.5bn at the end of last year from \$8.1bn in 1984. Though it has managed to meet debt service payments of some \$2.5bn in the first three months of the year, this was only by dint of a fierce monetary squeeze at home which forced the private sector to repatriate money from abroad. This squeeze has not only weakened private companies, it has also pushed up the cost of servicing the Mexican Government's domestic debt.

Meanwhile, the trade surplus shrank by 68 per cent in the first quarter of this year to just \$782m, suggesting that the Government's target of a sur-

plus of \$4bn to \$5bn is slipping out of reach. Last year the surplus fell to \$3.5bn from \$12.9bn in 1984.

Despite the special circumstances surrounding the Mexican debt crisis, the bankers were still in no mood to countenance concessions, such as below-market interest rates on their loans in Mexico. This would only provoke demands from other debtors for similar treatment.

At the same time they recognise that Mexico simply does not have the cash to continue paying interest indefinitely. That is why they now argue with growing insistence that governments, and particularly the US, should now step in. How this could be done is another matter, but at the very least Mr Silva Herzog's departure shows that the Mexican poker game is over, in which there are potentially few winners and many losers.

REPORT SAYS FINANCIAL INFLOWS MUST BE DOUBLED

'Involuntary lending' to Third World urged

BY WALTER ELLIS

DEVELOPING COUNTRIES will need to double their rates of financial inflows, to at least \$80bn annually by 1990, if they are to recover from their economic difficulties and attain a targeted growth rate of 5 per cent a year.

In order to achieve this in the absence of the Third World debt crisis, commercial banks will have to accept new forms of "institutionalised involuntary lending," designed to recycle interest payments back to the Third World.

The governments of industrialised countries will also need to provide the World Bank with sufficient resources to double its present rate of concessional and non-concessional lending.

These are the main conclusions of a report published yesterday by the UN Committee on Developing Planning, a group of senior economic experts from the industrialised and developing world who advise the UN on economic policy.

Announcing the conclusions, Mr Shridath Ramphal, the Secretary General and committee chairman, said yesterday in London that a reversal of the flow of

	CAPITAL REQUIREMENTS FOR 1990 AND 1995			
	Current policies (bn of 1985 \$)		Higher growth	
	1990	1995	1990	1995
All developing countries	70	104	91	148
Non-Latin America	52	70	60	88
Large Asian	15	20	13	19
Latin America	18	36	31	60

resources—so that poor countries were now transferring their wealth to rich—was having a struggling effect on the developing world.

Organisations like the International Monetary Fund were not doing what was required to reduce the flow of funds to the developing world.

On present financial policies, the "prospects for adequate growth and social progress in many of the world's poorest countries will remain negligible, whatever efforts their governments make to put their own house in order," the committee report concludes.

To achieve "bare-minimum" requirements for growth, the committee calculates that additional net financial flows of \$31bn a year by 1990 will be required, beyond the present level of \$40bn annually. Of this additional financing only

\$6bn is now in prospect from official transfers and direct investment.

To generate the remaining finance, a four-part programme is proposed:

● Industrial countries should provide additional resources to the World Bank and other multilateral development institutions, as well as increasing bilateral assistance to the poorest countries by about \$2bn annually.

● They must also improve aid co-ordination and must resist the temptation of turning aid into "a vehicle for indiscriminate pushing of exports."

● The World Bank and the regional development banks should increase their lending by \$6bn annually, while the International Development Association (IDA), the soft-loan arm of the World Bank, should lend an extra \$2bn a year.

This expansion of World Bank lending, which would roughly double net disbursements by the end of the decade, could be achieved either by additional capital commitments from the industrial countries or by relaxing the World Bank's present gearing ratio.

● Commercial banks must provide an additional \$15bn of net new lending annually. Of this, \$3bn is likely to come through "voluntary" loans to developing countries, largely through co-financing with the World Bank.

The remaining \$12bn of commercial bank lending should be raised through "new arrangements to institutionalise involuntary lending." This can be done either through partial capitalisation of the interest due from debtor countries or through multi-year new money would guarantee specified sums of new lending several years in advance.

● Developing countries must commit themselves to new forms of policy conditionalities, which would entail growth-oriented economic management, as well as financial prudence.

The report contrasts this kind of "growth conditionalities" with the "contractionary ad-

Ramphal: reversal of resources flow.

justment through demand deflation traditionally prescribed by the International Monetary Fund."

The present approach to LDC adjustment "far from moving the world economy towards greater financial stability, free trade and faster growth is generating powerful pressures in the opposite direction," the report says.

Doubling Development Planning Meeting a Global Challenge. United Nations Department of International Economic and Social Affairs, New York.

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Solution near to Brazilian dispute over bank losses

BY IVO DAWNAY IN BRASILIA

THE BITTER dispute between foreign creditors of three failed Brazilian private sector banks and the Government over liability for the losses appears to be near resolution.

This would clear a major hurdle between the commercial banking community and Brazil that has helped hold back a full multi-year rescheduling of the country's foreign debt.

An agreement could also trigger more support for the interim rescheduling of \$31bn

in commercial bank loans for 1985-88. Several of the 70-odd banks owed money by the three bankrupt Brazilian houses had withheld their support for the interim deal until the outstanding loans were repaid.

The row over the failed banks—Comand, Auxiliar and Maisonnave—which collapsed last year owing foreign creditors some \$400m, stemmed from disagreement whether the Brazilian Government had undertaken infor-

mally to underwrite the loans.

While the Government argued that these were made at the lender's own risk, the creditor banks claimed that the authorities had given tacit undertakings to secure the money. When the banks failed, the Government would only agree to recover 25 per cent of the liabilities.

However, in a long negotiation the creditors' committee, led by Midland Bank, the Arab Banking Corporation

and Bankers' Trust, have agreed with Comand shareholders that some 65 per cent of the outstanding loans could be repaid immediately and almost all the remaining funds may be raised through asset sales and the passing on of outstanding credits. Similar arrangements are expected to be reached with Auxiliar and Maisonnave shortly.

While any agreement will require the final approval of the central bank and some

judicial personnel, these are not expected to create problems.

A solution to the dispute Resolution to the legal basis for the original loans—has long been a precondition of any of Brazil's creditor banks for a full multi-year rescheduling.

However, to fully resolve difficulties of a multi-year rescheduling, the precise role of the International Monetary Fund has to be defined; and this is far from agreement.

OVERSEAS NEWS

John Elliott visits Batala, an industrial centre whose expansion is threatened by the violence that exists between Hindus and Sikhs

Punjab's Belfast: microcosm of a communal crisis

IN THE 1960s, the small city of Batala was known as the Manchester of India, one of the country's few industrial centres after independence. Now it is a microcosm of the crisis that has swept the Punjab, a city where communal clashes between Hindus and Sikhs have become a daily occurrence.

The situation in Batala, an hour's drive north of Amritsar, the Sikh holy city, is a microcosm of the crisis that has swept the Punjab, a city where communal clashes between Hindus and Sikhs have become a daily occurrence.

halted industrial expansion across Punjab, cut trade by up to 50 per cent and reduced profit margins by over 40 per cent. In Batala 25 per cent of the town's 2,000 engineering units have shut out of orders.

The violence has also shattered the hopes of Mr Rajiv Gandhi, the Indian Prime Minister, for an early end to Sikh unrest. Extremist Sikh students barricaded entrances to the town in March, after members of the Shiv Sena, a new militant Hindu organisation, harassed some Sikh youths.

are backed by 600 members of paramilitary forces who keep the peace after more deaths and several days of curfew. Police officers say Hindu and Sikh extremists are "on the brink of being successful" in efforts to cause large scale communal unrest.

The rise of the Shiv Sena in several Punjab cities indicates frustration among Hindus after three years of mounting Sikh violence. The organisation is named after Shiva, the Hindu warrior god, and alternates between organising peace committees with moderate Sikhs and armed clashes with extremists.

In Punjab, more than 1,000 Hindu families have recently fled from rural areas around Batala and other towns to large

cities and to the neighbouring state of Haryana. They have been frightened by roaming bands of Sikh extremists who want to create an independent Sikh base of Khalistan in Punjab, and to drive Hindus out.

Officials privately estimate that the present proportionate Punjab population of 60 per cent Sikhs and 40 per cent Hindus, could change to 80:20 per cent within ten years. Hindus who can afford to do so are sending members of their families to set up homes and diversified businesses elsewhere in India, while Sikhs living elsewhere are buying land in Punjab in case one day they have to flee.

The call for an independent state is no longer merely a dream of the most fanatical Sikhs. It is now appealing to a wider section of the community.

Mr Gurdip Singh, a 65-year-old Batala farmer and former food factory manager, said: "I have progressed towards believing in Khalistan in the past few years, because the Hindus just want to dominate us and the so-called secular Indian constitution is all both. Hindus don't let us breathe. We will definitely have pure Khalistan within 10 years."

This different perception from 10 months ago, when Mr Gandhi struck his Punjab peace accord with Sant Longowal, the Sikh leader who was later assassinated, has one main cause — the failure to govern by the Sikhs. The Akali Dal party, which was elected to run the state government last September,

The party has split over recent police action inside the Amritsar Golden Temple and is now a minority government. It is also divided over how many villages to cede to Haryana state in return for receiving the city of Chandigarh as its own capital.

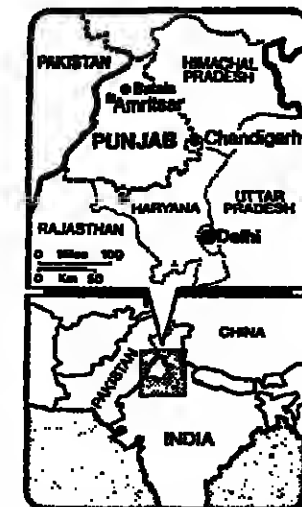
The split in the party has given fresh respectability to extremists based in the temple. Their activities were boosted when the Akali Dal Government released 2,000 Sikh youths from prison late last year.

Up to 4,000 youths now provide the manpower for violence organised, according to Mr Julio Ribeiro, director of the Punjab police, by 40 "hard core terrorists". Mr Ribeiro's work is hampered by a demoralised, corrupt

police force, which often favours the Sikhs.

Frequent calls for the army to be called in are widely resisted, because it was the army's action in storming the Golden Temple complex, and then sweeping through rural villages, which sowed many of the seeds of the current problem.

No one in Punjab now expects an early end to the trouble. Police have had some success in the past few days rounding up extremists but this is only a short-term gain. The main problems are a lack of political leadership and economic development.



of the Sikhs' Golden Temple, are likely to reproduce other more violent facets of Sikh extremism.

Japanese tax reform suffers setback in election campaign

BY JUREK MARTIN IN TOKYO

THE CAUSE of general tax reform, which the Japanese Government has promised to tackle in the months ahead, took an instant and severe battering yesterday on the opening day of the general election campaign.

Yesterday, extremists shot and injured one person, looted a shop, and snatched about £1,500 from a bus passenger. Seven people, described as hard-core extremists, were arrested by security forces.

The communal strike has halted industrial expansion across Punjab, cut trade by up to 50 per cent and reduced profit margins by over 40 per cent. In Batala 25 per cent of the town's 2,000 engineering units have shut out of orders.

Mr. Takashita, for example, has frequently spoken favourably, if cautiously, on the subject. Earlier this year, in London, he attracted widespread attention when he said the Moryu system probably needed to be abolished (this exempts from taxation the interest on the first ¥3m (£12,000) in individual savings accounts, the great bulk of which are lodged in post office savings).

In macro-economic policy terms, the Government has committed itself to finding ways of inducing the public to spend more and save less as a means of promoting growth. It has been widely assumed that a redistribution of the tax burden would form an important element in this. However, no consensus on the best methods has yet emerged.

Yesterday saw the official start of campaigning for half the 262 seat House of Representatives, with the battle for the much more important 512 member House of Representatives starting on Saturday, prior to the vote for both on July 6.

have long been the two most important ingredients of tax reform.

Mr. Takashita, for example, has frequently spoken favourably, if cautiously, on the subject. Earlier this year, in London, he attracted widespread attention when he said the Moryu system probably needed to be abolished (this exempts from taxation the interest on the first ¥3m (£12,000) in individual savings accounts, the great bulk of which are lodged in post office savings).

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Sri Lanka proposes fresh peace initiative

By John Elliott in New Delhi

NEW PROPOSALS for ending Sri Lanka's ethnic crisis and mounting violence were published yesterday by the Government last night on the eve of a meeting today in Paris of countries which donate aid of about \$500m (£333m) a year to the island.

The proposals were approved in Colombo by the Sri Lanka cabinet and were passed to Mr Rajiv Gandhi, the Indian Prime Minister, who has been mediating in the crisis. They were also arranged meeting in New Delhi by Mr Bernard Tilakaratna, Sri Lanka's High Commissioner.

Plans for devolving government powers to new provincial councils were contained in the proposals, which are believed to be more explicit than earlier statements from the Sri Lanka Government.

But Indian diplomats remained sceptical last night about the intentions of Mr Junius Jayawardene, Sri Lanka President, who is to put the proposals to a conference of political parties next Wednesday.

Scepticism has arisen because past peace proposals have been shelved, and because, for the third year, in succession, Mr Jayawardene has launched peace initiatives in advance of the annual aid meeting, where it regularly risks being criticised for working towards a military, rather than a peaceful, solution to the claims of its Tamil minority community.

Sri Lanka risks losing the backing of some of its aid donors. The level of aid has stagnated since 1982, partly because the Tamil ethnic crisis has slowed development projects.

The proposals delivered yesterday to Mr Gandhi, who has been mediating in the crisis, are believed to involve separate councils or provinces, headed by elected cabinet and chief ministers. But they do not meet the Tamil key demands for the northern and eastern provinces, the main Tamil areas, to be linked by a single council.

However, there has been some discussion about setting up liaison committees to cover non-controversial subjects such as tourism, fishing and irrigation.

Control over provincial police forces and land settlements, two specially sensitive areas, would be shared between the national and provincial governments.

Singapore denounces West's 'James Bond journalists'

BY CHRIS SHERWELL IN SINGAPORE

A WITHERING indictment of Western journalism by one of Singapore's most prominent cabinet ministers has fuelled controversy over government plans to curb sales of foreign publications which try to influence the island state's politics.

The attack came on Tuesday night from Mr S. V. Rajaratnam, an old guard leader allied with Mr Lee Kuan Yew and a senior minister in the Prime Minister's office.

His speech to foreign correspondents underscored the Government's determination to amend existing newspaper legislation, despite public criticism from Singaporeans and concern expressed privately by foreign diplomats and businessmen.

Some analysts are also questioning how far the ruling People's Action Party is prepared to go in tolerating a wider spectrum of dissenting

views in Singapore's fast-maturing society.

Mr Rajaratnam, 71, denounced what he called the "new James Bond journalism" practised by "crude, loud-mouthed and essentially Colonial Blimpish" Western journalists who "believe they have a 007 licence to destroy the reputation of leaders and governments in South East Asia with impunity."

"It is in anticipation of a possible coming conflict with (these) new JBAs," he declared, "that the Government has made the first move to safeguard Singapore with the proposed amendment to our press laws."

This bill, now before parliament, amends the 1974 Newspaper and Printing Presses Act and provides for the "gazetting" (censure) of foreign publications which the Communications and Information Minister declares to be "engaging in the domestic politics" of Singapore.

Although the legislation makes it an offence, punishable by a fine or jail term, to sell, distribute, import or possess for sale or distribution such a publication, the main idea is that it should have its sales restricted.

As Mr Wong Kan Seng, Minister of State for Communications and Information, has said, the aim is not to prevent Singaporeans reading what foreign newspapers say about them, but to stop publications profiting financially through big circulations in Singapore.

Mr Rajaratnam's speech was important because the Government's move provoked a critical response last month from the Singapore Law Society. This in turn prompted an unusually sharp retraction from government ministers concerning the public's right to comment.

According to the Law Society, the new legislation fails to define "engaging in domestic politics" adequately and gives

too-wide powers to the minister. It will not in practice punish publishers, the Society adds, and existing laws — covering undesirable publications, internal security, sedition and libel — could do the job better.

Mr Wong, Mr Rajaratnam and even Mr Goh Chok Tong, the First Deputy Prime Minister who is in line to succeed Mr Lee, have each attacked the Law Society's statement and commenting editorially. Mr Rajaratnam said flatly: "No." Yet he specifically attacked the same newspaper, the Asia Wall Street Journal, for its coverage of Singapore.

Only the Government, he said, would decide what constituted interference in Singapore politics. The Government would fight the new journalism. "You can damn us as tyrants," he said. "We'll not apologise to anybody." Foreign pressmen would have to abide by "our rules... regardless of whether they privately consider them

beachhead and sacrilegious."

To judge by Mr Rajaratnam's speech this week, however, none of these developments has deflected the Government from its chosen course.

Asked whether a foreign newspaper was guilty of interfering in Singapore politics by chronicling the controversy, publishing the Law Society's statement and commenting editorially, Mr Rajaratnam said flatly: "No." Yet he specifically attacked the same newspaper, the Asia Wall Street Journal, for its coverage of Singapore.

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beachhead and sacrilegious."

S. Korea rejects proposal for military talks with North

BY STEVEN B. BUTLER IN SEOUL

SOUTH KOREA yesterday rejected one of the North Korean proposals for high level military talks aimed at reducing tension on the peninsula, saying the proposal was "not worth attention."

A Defence Ministry official said the North Korean proposal of using the proposal of a propaganda play.

North Korea on Tuesday proposed that the defence ministers of North and South Korea and the US Commander in South Korea meet to discuss ending military exercises on the peninsula, troop reductions and stricter observance of the Korean armistice agreement.

The South Korean Defence Ministry official accused the North of intentionally making an unrealistic proposal in order to shift the blame for the suspension of talks to the South, and to cover up the North's military buildup.

for a summit meeting between the presidents of the two countries.

The swift South Korean rejection is likely to introduce a new chill into relations between the two sides. North and South Korea pursued a halting dialogue for nearly two years until North Korea unilaterally suspended talks in January to protest at annual US-South Korean joint military manoeuvres.

A US military official yesterday had no comment on North Korea's request that the US participate in the talks. The rapid South Korean response may have been designed in part to pre-empt any US move to accept the offer.

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Zaire set for 'modest' growth

BY MICHAEL HOLMAN

ECONOMIC reforms in Zaire, regarded as one of the important test cases in Africa for the policies of the International Monetary Fund (IMF) and the World Bank, will lead to only modest growth and cause political strains, says a new report on the country.

An Economist Intelligence Unit study concludes that the programme, described as the most serious President Sese Seko Mobutu's Government has ever inaugurated, will nevertheless hold.

The programme, which included a substantial devaluation of the zaire, cuts in subsidies, higher prices for agricultural products and pri-

vatization or overhaul of many government-owned enterprises and public spending cuts, began in 1982.

"The policy of austerity," says the report, "has caused a fall in living standards, a reduction in the already patchy services, particularly in public health and education... and rigid control of the already low salaries of public employees."

A major constraint on development is the burden of servicing an external public debt which exceeds \$4bn (£2.6bn). The report notes that in 1984 the US, France and Belgium, the three closest Western allies, together received debt service payments more

than \$110m in excess of fresh disbursement they made.

Re-scheduling will be necessary for the rest of the 1990s, says the report, but doubts that this relief will be sufficient to allow the Government to find adequate resources to back its reform programme.

The programme should achieve two important aims, concludes the report: a period of economic stability and an improvement in Zaire's balance of payments position.

Zaire to the 1990s: Will Retrenchment Work? Special Report No 227 by Gregory Krontzen. Economist Intelligence Unit, 40 Duke Street, London W1M 5DG.

Israel defends policy of dialogue

BY ANDREW WHITLEY IN TEL AVIV

LEFT-WING members of the Knesset, the Israeli parliament, yesterday called on the coalition National Unity Government to reduce or cut diplomatic relations with South Africa, with whom Israel has long had a special relationship.

Mr Roni Milo, the Likud deputy foreign minister, resisting the call, defended the policy of dialogue between all sections of the South African population. Earlier in the week the Foreign Ministry said Israel re-

sisted the imposition of a state of emergency "with extreme gravity."

Concerns over the impact on the prominent South African Jewish community of any weakening of diplomatic links between Israel and South Africa were, however, expressed yesterday by right-wing parliamentarians.

The 120,000-strong community has traditionally been a large donor to Israel, taking advantage of the special exemption

from foreign exchange controls permitted by the Pretoria Government in the case of transfers to Israel.

Mr David Kimche, director general of the Foreign Ministry, said in an interview on Tuesday that the Jewish community in South Africa was regarded by both the African National Congress and by right-wing Afrikaners as the "weak link" in the white community, and was therefore subject to pressures from all sides.

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WORLD TRADE NEWS

Brazil softens line on services in Gatt talks

BY IVO DAWNAY IN BRASILIA

THE DOGGED opposition mounted by Brazil to any inclusion of trade in services in the forthcoming negotiating round on the General Agreement on Tariffs and Trade (Gatt) appears to be softening. Although publicly Brazil maintains its hostility to a services factor in the talks, efforts to muster sufficient support to exclude them appear to have failed.

A senior Government official said: "As of now, we don't like the notion of a general agreement on services but, on the other hand, we do not want to block things."

"We want to work out a mechanism in order to advance."

call by the US for the inclusion of services in the new round.

Brazilian opposition to the creation of a special preparatory commission on services was defeated in Geneva last August when the US took the unprecedented step of calling for a vote on the issue.

Greece to make Mirage parts

BY ANDRIANA IERODIAKONOU IN ATHENS

HAI, the Greek state aerospace company, has signed a FF 1bn (\$93m) contract with Dassault of France for the co-production and assembly of Mirage-2000 parts. The deal is under the provisions of the sale of 40 of the French fighter aircraft to the Hellenic Air Force, agreed last year.

Mr Theodore Stathis, the Greek Assistant Defence Minister, said that the contract was valued at 1983 prices and would run to the year 2000. It specifies three general areas of HAI involvement: the Mirage-2000 aircraft body, the engine,

and electronic components. The contract sets the level of HAI participation at a minimum of one-third of the total world sales of the Mirage-2000.

The contract initially foresees the manufacture by HAI of sections of the aircraft's wing, with a view to the eventual manufacture of the entire wing in Greece, as well as parts of the fuselage and the landing and navigation systems. Work on the wing is expected to begin next month.

Under terms of the sale, 30 per cent of the offset activity must involve the Greek arms industry, of which most will go to HAI. The remainder will involve the tourism, agricultural and non-military industrial sectors. Delivery of the first aircraft is expected in 1988.

UK rethinks export loan move

BY CHRISTIAN TYLER, TRADE EDITOR

THE BRITISH Government is reconsidering controversial proposals made to the banks for cutting the public cost of supporting export loans.

At a meeting on Tuesday officials of the UK Treasury and Export Credits Guarantee Department (ECGD) apparently agreed to consider further the technical difficulty of funding export loans, albeit more cheaply, on the capital markets.

They will also examine more closely the cost to banks of providing services to exporters after hearing objections to the big cuts proposed in lending margins.

A number of other issues which have aroused the ire of the banks and their customers in the capital project business are to be examined by separate

working parties.

At present the banks are paid a margin by the Government for providing trade loans at state-subsidised rates insured by the ECGD. The funds are normally raised on the inter-bank market.

The Treasury, anxious to reduce public expenditure, has proposed a large cut in the margin, and greater use of the cheaper capital markets.

It has also proposed that for large projects worth £50m or more, the job of funding should be put out to tender. At present the exporter's chosen bank is usually involved in all stages of a contract, from tendering to financing.

radical change in British trade financing arrangements.

Soma bankers argue that the question of who pays for the work put in on eventually fruitless negotiations is now more important than the level of the margins itself.

The size of the cut proposed by the Treasury is still being strongly resisted. But some reduction is seen as probably inevitable.

The Government opened the negotiations with a suggestion that the margin on officially supported fixed interest trade loans in sterling should be cut from 2 per cent to 1 per cent over London interbank offered rate (Libor) to 1 per cent.

Boeing wins \$300m orders

BOEING, the US aircraft manufacturer, yesterday announced a series of orders, Reuter reports.

It said it had won orders for three aircraft from European airlines worth a total of more than \$150m.

In a London statement, Boeing announced that British Airways had ordered a 747-200, to be powered by Rolls-Royce RB211-524 engines. The order is worth around \$100m.

In addition, Bavaria Fluggesellschaft has ordered two Boeing 737-300 aircraft, worth around \$26m each.

In Seattle the US group said it had received an order worth \$152m for seven aircraft from International Lease Finance Corporation (ILFC), of the US comprising three 737-400s, three 737-300s and one 737 with an option for a second 737.

Unctad fails to agree venue for 1987 talks

BY WILLIAM DUFFORCE IN GENEVA

THE governing body of the United Nations Conference on Trade and Development (Unctad) failed during a two-day meeting in Geneva, this week to decide on a date, venue and agenda for the organisation's next plenary session in 1987.

Unctad's plenary sessions are held at two-year intervals. It has been hoped that the next Unctad VII would revive the North-South dialogue and find new ways of stimulating developing countries economies.

The problem persists of finding an alternative venue to Havana, which the US rejects. The last plenary session in 1983 was held in Belgrade after Washington refused to send a delegation to Cuba.

Havana remains the choice of the Latin American countries which retain the right to

act as host to the next plenary. Cuba told Mr Kenneth Daddie, Unctad's secretary-general, that it would waive its right but only on condition that the session convened in Geneva.

Clashes with other UN conferences would make it difficult to hold the Unctad's meeting in Geneva during the scheduled period in June. Vienna was proposed as a compromise but Mr Daddie said agreement was "not complete."

Mr Daddie is to hold further consultations in the hope that a decision can be taken by the trade and development board in September, when a provisional agenda must also be agreed.

China formally announced that it intends to apply for membership of the General Agreement on Tariffs and Trade (Gatt) in Geneva yesterday.

Philips and HK group in China radio deal

By Laura Watts in Amsterdam

PHILIPS, the Dutch electronics group, is launching a joint venture with Gold Peak Industries of Hong Kong to produce and market car audio equipment for the Far East.

Production is to begin at the end of this year in China in co-operation with a local organisation. Output has yet to be determined but investments in China is expected to reach US\$2.5m within two years. The potential partner in China will provide 30 per cent.

The joint venture, called Car Audio Electronics, will be 51 per cent owned by Philips and 49 per cent by Gold Peak and have its headquarters in Hong Kong. Management and industrial expertise will be shared by Philips and Gold Peak, which is Hong Kong's leading maker of car sound systems.

The audio equipment will consist of lower-priced radios and cassette recorders and will be aimed mainly at the Chinese market, which is expanding rapidly. Some equipment will also be exported to compensate for the necessary imports.

The joint venture is part of Philips' push into the Far East in recent years as an effort to establish low-cost production facilities and sell into the fast-growing markets. The Dutch electronics giant is seeking to derive as much as 25 per cent of total revenue from the Far East.

Daihatsu in talks on Polish plant

By Carla Rapoport in Tokyo

DAIHATSU Motor, one of Japan's leading compact car makers, confirmed that it is in talks with FSO of Poland on building a car plant in that country.

The final agreement, however, awaits a decision on the financing of the deal.

Poland's debt crisis has made Western countries, as well as Japan, reluctant to consider extending further credit.

"We are discussing making cars, but are awaiting a decision by the Japanese government on financing," said a Daihatsu official yesterday.

Depending on the extent of local parts content, the cost of building a plant in Poland would range from Y20bn (\$50m) to Y30bn, Daihatsu said.

This money could be extended in large part from Japan under its export credit programme.

It is understood that Japanese officials will make a decision on the project by the end of the summer.

If it goes ahead, the deal will mark the first time a Japanese car maker has ventured into Eastern Europe.

TURBO UNION, the European consortium which makes the RB 190 jet engine, has won a further order for 270 engines for Tornado combat aircraft, writes a Financial Times reporter.

The engines, worth an estimated \$300m will be fitted in new aircraft for the British, Italian and West German air forces.

Singapore details plans for high-tech controls

BY CHRIS SHERWELL IN SINGAPORE

SINGAPORE has revealed the detailed regulations required to inspect the imported item and endorse the import permit with the IDVC number. Both the permit and the IDVC must reach the TDB for verification within seven days. The verified certificate can then be returned by the importer to the exporter.

The controls are seen as a response to pressure from the US and Britain. The Trade Development Board (TDB) acknowledged yesterday that the regulations were introduced because Singapore recognised the need for advanced countries to safeguard strategic high technologies.

The measures reflected the Government's "co-operation in this area of concern," the TDB said, and Singapore's need "to have continued access to such technologies."

The new regulations mean a Singapore importer of a sensitive item must have an import and delivery verification certificate (IDVC) if the foreign exporter requires one under the exporting country's own regulations.

The Singapore importer must then ensure that the product is imported into Singapore and nowhere else, not disposed of before it reaches Singapore, and not re-exported without the Singapore Government's approval. The importer must also reveal the end-user in Singapore.

He told an East-West trade conference here that Moscow was seeking "new forms" of economic co-operation and was "very close" to agreeing joint ventures with certain Western companies which he did not name.

He said joint ventures were a means of "improving the energy-dominated structure of Soviet exports, and said enterprises could produce goods for sale inside the Soviet Union, to Eastern Europe and to the West. Hard currency earnings would be needed to "overcome the non-convertibility of the rouble," he said.

Allowing direct Western investment would be a major political step for the Soviet Union, and it was noticeable during debates at the Vienna trade conference, Soviet trade ministry delegates fought shy of having joint ventures singled out in a final communiqué as a subject for further study by businessmen from East and West.

Poland and Czechoslovakia are the latest Eastern European

Moscow underlines bid for ventures with West

BY PATRICK BLUM AND CHRISTOPHER BOBINSKI IN VIENNA

SOVIET interest in setting up joint ventures with Western companies has been further underlined by Mr Jemen Gvishiant, deputy chairman of the Soviet state planning committee.

He told an East-West trade conference here that Moscow was seeking "new forms" of economic co-operation and was "very close" to agreeing joint ventures with certain Western companies which he did not name.

He said joint ventures were a means of "improving the energy-dominated structure of Soviet exports, and said enterprises could produce goods for sale inside the Soviet Union, to Eastern Europe and to the West. Hard currency earnings would be needed to "overcome the non-convertibility of the rouble," he said.

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Poland and Czechoslovakia are the latest Eastern European

countries to join the list of those in the past year to venture legislation while Hungary is cited as the country which has had the most success with this method of co-operation.

Mr Donald Kendal, the chairman of PepsiCo in the US, told the conference: "The joint venture seems to be one of the ways to infuse the new and more sophisticated technology of the non-Communist world into the East. Both East and West should place higher emphasis on the use of joint ventures," he urged.

But other businessmen have pointed out that the commitment to joint ventures by East Europeans must go beyond the mere passing of laws permitting such a move. "A law is not enough. The details must be clear on such things as prices or personnel policy before we start and there must also be a fair return on investment," one West German said. The country has shown the most interest in the idea in the West.

Mr Gulshiani said the Soviet Union was not adopting any particular model for its joint ventures, but it had studied the experience of its East European partners and China. "There are some dangers. Not all the joint ventures have been a success," Mr Gulshiani said.

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Philips and
HK group
in China
radio deal

UK NEWS

MPs take unitary tax protest to Washington

By Clive Wolman

AN ALL-party parliamentary delegation was in Washington last night to protest to Mr James Baker, the US Treasury Secretary, and Congressional leaders about the lack of progress in ending the application of unitary tax against non-US multinational companies.

Unitary tax is a method of assessing the corporation tax liabilities of a multinational on the basis of its worldwide earnings. It is applied by California and several smaller states. Some MPs in the delegation yesterday renewed the threat of legislation against US multinationals in Britain if the tax is still in force at the end of this year.

They said the Government had committed itself to removing the tax credits on dividends paid by subsidiaries to their US parents, under the terms of last year's Finance Act.

The US Federal Government officially supported the ending of the tax, backed up if necessary by legislation, but MPs said yesterday that they were concerned about an apparent lack of interest on the issue.

Industrial output picks up but pay worries persist

BY WALTER ELLIS

INDUSTRIAL PRODUCTION in the UK made a modest recovery in April after a disappointing opening quarter, according to the latest provisional estimates from the Central Statistical Office (CSO) published yesterday.

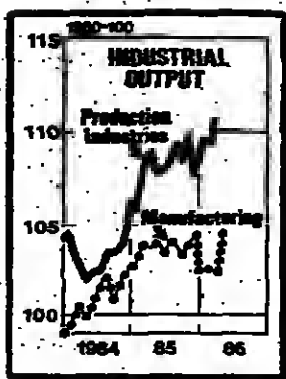
Manufacturing did especially well, with sharp improvements in the electrical engineering and machine tool sectors. While output improved, however, there is still some concern about the continuing high level of wage deals.

Figures from the Department of Employment show that in the three months to April, wages and salaries per unit of output in manufacturing industry were 7.6 per cent above the level of the same period last year.

This represents an improvement on the three months to March, which recorded an increase of 8.2 per cent, but is still far in excess of Government targets.

In the energy sector, CSO figures suggest that output eased slightly in April for the second month running, but remained well up on April 1985.

The motor industry, which has been hard pressed over the last year, managed a small improve-



ment in its position for the month. However, for the three months to the end of April figures show a decline in output of 8 per cent against the equivalent period last year.

The April index of production reached 110.8, up 1.2 on March and 2.6 index points higher than January. The index of manufacturing output for the month climbed 1.8, to 104.4, while energy and water supply fell back from 128.5 to 127.9.

The CSO and outside analysts emphasise that too much should not be read into one month's figures.

Revisions of recent statistics may yet suggest that March was not as bad as it appeared, while results for April could prove, on balance, too high.

Seasonal adjustments for March and April have been rendered more difficult than usual this year because Easter, with its associated holidays, fell right at the end of one and spilled into the other.

Moreover, though the CSO's bias adjustment for the index of manufacturing output - intended to take account of "rival" figures from the Confederation of British Industry - is now more than four months old, it has still to be revised. The bias for April accounts for some two thirds of the increase in the manufacturing index.

What is most evident from the figures released yesterday is that a poor first quarter for output has been followed by a better April.

In the three months to April, output of the production industries is provisionally estimated to have increased by 1.5 per cent over the level of the previous three months, with manufacturing output remaining flat.

Tomkins takes control of Pegler

F. R. TOMKINS, the fast-growing manufacturing conglomerate, yesterday took control of Pegler-Hattersley, the valves company to form a group with a combined turnover of about £240m, David Goodhart writes.

Earlier this week Pegler seemed poised to prevent the takeover on the grounds that Tomkins' statement to the stock exchange of its 55.4 per cent control had failed by minutes to meet the deadline under Takeover Panel rules.

BRITISH companies which are losing market share to imports that benefit from anti-competitive and discriminatory trading practices, are being urged to submit evidence to the Government. Mr Alan Clark, Trade Minister, said that if appropriate information was provided it would be investigated by the Department of Trade and Industry's recently established Unfair Trade Unit.

THE BANK of England is expected to publish shortly a technical notice allowing supervisors to treat the redeemable preference shares of UK banks as part of their primary capital.

It will follow four months of open consultation between the Bank and Britain's banking community, mainly arising from the central bank's drive to encourage banks to raise their capitalisation and strengthen their balance sheets.

AGGREGATE results of the 429 insurance companies operating in the UK last year show an overall trading loss of £3m against an £23m loss the year before. Total invested funds of the companies amounted to £171bn (£144bn).

COMPANIES may be urged to make a bigger direct contribution to financing higher education. Mr Kenneth Baker, Education Secretary, said a comprehensive review of the student support system would give further consideration to the introduction of student loans, possibly linked with sponsorship by companies.

A PLAN for a private US-based health company to build and run a National Health Service (NHS) psychiatric hospital has been rejected by the Central Birmingham Health Authority.

Plastic bullets and gas 'needed by police' to curb riots

BY ROBIN PAULEY

TENSION in some of Britain's inner cities was still worryingly high and police must be able to use plastic bullets and CS gas in the event of riots, Sir Lawrence Byford, Chief Inspector of Constabulary, said yesterday.

In his annual report to Mr Douglas Hurd, Home Secretary, Sir Lawrence said that due to the stark escalation of violence in Britain the traditional equipment for quelling public disorder might not be enough.

Reluctantly, therefore, the weapons of last resort such as baton rounds and CS gas need to be available to the police if their use may be the only means of dealing with major public disorder.

Sir Lawrence said that last year's urban riots demonstrated that it was "police action which usually triggered a riot." Several chief constables had reported that any overt police action in racially sensitive areas could well prompt a violent response as a matter of routine.

"The police must clearly be alive to the possible consequences of their actions in such areas but the law must continue to be enforced. Failure to enforce the law can be just as certain a recipe for a riot as heavy-handed policing or abuses of power," he said.

Sir Lawrence said that, unless rioters were distanced from the police, the nature and frequency of injuries sustained by police officers would quickly become unacceptable. Baton rounds provided the kind of "cordon sanitaire" needed between rioters and police.

He said that the petrol bomb was now accepted by many disorderly elements as a legitimate weapon of first resort in confrontations with the police.

The 1985 riots all occurred in inner-city areas of high ethnic concentration afflicted by high unemployment, Sir Lawrence said. They were difficult areas to police and since the 1981 riots the police had put much effort into improving relations with the local communities.

It was a matter for concern that further riots had occurred in spite of these efforts, he said. But the root feelings of alienation and disillusion among militant sections of inner city communities were largely beyond police influence. He blamed parents and teachers for often failing to instil any basic sense of discipline into young people.

A much higher proportion of Britain's black population is in jail than that of the Asian and white population.

For the first time the Home Office has published its analysis of the ethnic origins of people in prison or on remand.

About 8 per cent of the male and 12 per cent of the female prison populations were of West Indian or African origin, although they comprised only 1 per cent to 2 per cent of the population in England and Wales. Blacks made up about 10 per cent of the remand population, 7 per cent of the adult male sentenced population and 8.5 per cent of sentenced young male offenders.

TUC in move for talks over Wapping

By Helen Hague

ELECTRICIANS and journalists working at News International's plant at Wapping, east London, will play a crucial role in the latest strategy backed by the Trades Union Congress (TUC) to end the 21-week dispute over the plant.

Mr Norman Willis, TUC general secretary, yesterday made a formal request to leaders of the electricians' union, the EETPU, and the National Union of Journalists (NUJ) to use their "best endeavours" with their members at Wapping to bring about a resumption of talks between News International and the print unions.

About 5,500 printworkers were sacked when they went on strike over the move by Rupert Murdoch's company to Wapping.

His request, made at a meeting of leaders of the five unions involved, was endorsed by Mr Eric Hammond, general secretary of the EETPU, and Mr Harry Conroy, general secretary of the NUJ.

They both agreed to act "speedily and positively" on Mr Willis's request and to maintain "detailed and direct contact" with him.

Yesterday's meeting - attended by leaders of the EETPU, the NUJ, Sogat '82, the National Graphical Association (NGA) and the Amalgamated Engineering Union - was designed to agree a fresh strategy in the wake of sacked members' rejection of the company's £50m compensation offer.

News International has stated it will not reopen talks as that offer was final.

Ordnance delay raises asset sale doubts

BY GEORGE GRAHAM

THE POSTPONEMENT this week of the privatisation of Royal Ordnance, the munitions factories, follows a number of other setbacks to the Government's plans to move state companies into the private sector. British Airways has run into difficulties over lawsuits and there are questions over the sale of water authorities.

Although the Royal Ordnance flotation, expected to raise between £150m and £200m, represents on its own a small amount, its delay has added to doubts over a privatisation programme which is assuming an increasing significance to the Government's overall finances.

The level of privatisations has risen dramatically during the life of the Conservative Government. Asset sales in the 1979-80 financial year totalled £377m, mostly accounted for by the sale of some government shares in British Petroleum.

In 1985-86, privatisation proceeds

Mr George Younger, Defence Secretary, told the House of Commons yesterday that the Government was determined to go ahead with the privatisation

of Royal Ordnance despite the cancellation of plans for a share flotation. He said the Government had not ruled out a piecemeal sale of the 14 factories.

"The Government regards the control of public spending as a crucial aim. Because the financial markets are in general happier with the idea of privatisation than with increased sales of government bonds, the asset sale programme may have helped win easier acceptance for essentially the same level of public spending."

Mr Gavin Davies, chief UK economist at the investment house Goldman Sachs, argues that if the Chancellor of the Exchequer had not been able to announce £475bn of asset sales in his budget this year, he would have had to reduce his PSBR target to avoid a loss of market confidence.

With many of the most saleable state assets already privatised, some analysts fear that further hiccups, such as the Royal Ordnance postponement, could cause difficulties at the time when privatisation receipts are most important to the Government's plans for tax cuts.

Mr Keith Skeoch, chief economist at broker James Capel, comments: "The programme itself is important, and not just the fact that you have a lump of £14.5bn of assets to sell. It is not necessarily the case that if you only manage to sell £3.5bn this year you will be able to catch up and sell £5.5bn next year."

With £12bn of this year's target for privatisation receipts already assured from the final instalment paid for British Telecom, minor difficulties over Royal Ordnance have little significance to the Government's funding programme. That hinges on British Gas, the flotation of which in November is expected to raise as much as £5bn.

Barristers plead against reform plan

BY ANDREW TAYLOR

PROPOSALS TO end the historical demarcation between solicitors and barristers and allow solicitors to appear in any court as an advocate, were rejected yesterday.

The Senate of the Inns of Court and the Bar, which represents 5,400 barristers in England and Wales, said the proposals - part of the Law Society's ideas to reform the legal profession - were flawed and ill-considered.

It said that it was content with the present system under which sol-

icitors are allowed to appear in lower courts but can represent clients in the High Court, Court of Appeal and Crown Court only in formal or undefended actions.

This week the Senate meets in London to vote on moves to reorganise itself in response to the mounting pressure for change in the legal profession.

A. H. Haversham writes: A faster and cheaper alternative to suing solicitors for negligence will be provided for dissatisfied clients under an ar-

bitration scheme launched yesterday by the Law Society.

It opens the possibility of settling small claims, which can be decided without a hearing, on the basis of written submissions for a fee of £40 plus VAT.

The scheme will not help clients who have major complaints, however, and even those with small claims which do not require oral hearings will be able to use the scheme only if the solicitor concerned and his indemnity insurers agree to arbitration.

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THE ARTS

Exhibitions/David Piper

19th century artist's hall of fame

The work of most artists in Northern Europe in the mid 19th century (other than the Dutch and Flemish) has been slow to attract attention abroad, and it is only in the last 20 years that German art of the period has aroused interest in Britain, starting perhaps with the rich German representation in the major Council of Europe Exhibition on the Romantic Movement, in 1959.

The German holdings in museums in Britain, whether of paintings or of drawings, are still very meagre. This is strange, as the strongly linear German tradition, especially in portraiture from Dürer and Holbein onwards, would seem to be very sympathetic to a dominant linear quality persistent in English art. However, the loan exhibition in the Fitzwilliam at Cambridge in 1984 of drawing by Menzel was the first in Britain dedicated to the work of a 19th century German draughtsman: it is now followed at the Goethe-Institut on Exhibition Road by "19th Century Society Portraits, Drawings by Wilhelm Hensel" (until 21 June).

Following the London showing, the exhibition will be shown at the Ashmolean, Oxford (July 1-August 24) and at Oldham (September 11-October 27). Hensel must be a new name for most of us. He was a prolific, technically accomplished and successful Berlin court painter from about 1820 until his death in 1881, but it is not his rather academic paintings that have proved to be his memorial so much as the small-scale album portrait drawings that his indefatigable pencil produced throughout his career. Of these the National gallery in Berlin houses over a thousand; the present loan thence selects a modest 24, chosen to illustrate especially his relationships with British subjects, with the exception of related royal families of Prussia, Hanover and England, and very notably with musicians.

Hensel was Felix Mend-



Wilhelm Hensel's portraits of Luigi Lablache and Caroline Norton

elssohn's brother-in-law, and the Hensel home in Berlin for many years was the scene for brilliant Sunday afternoon musical performances. The range of the artist's sitters embraced not only his in-laws of the Mendelssohn-Bartholdy family, but some of the cosmopolitan stars of the musical galaxy. Here is List, displaying a romantic Byronic profile; Jenny Lind, the legendary Swedish Nightingale, and her rival Giudietta Grisi; Paganini, sharp and somewhat knowingly dishevelled even if not quite matching the impression he made on Franz Hensel, of one having "the appearance of a demented murderer and the movements of an ape."

Hensel made only two trips to England, in 1838 and 1843; for the second, one he was armed with a royal commission from Prussia to portray the English royals. Thence come a rather charming young Victoria; an intent Prince Albert; and two of the infant Prince Edward in a loose lace shift. In the letter, it is hard to dis-

cern an embryonic King Edward VII. In one of them he appears garlanding a laughingly disdainful, and very Prussian looking eagle with flowers—a rash gesture, one would have thought. A view of Prince Friedrich Wilhelm, likewise as infant, offers a sideways glance and a twist of lip that might be construed as cynical, but hardly enough to suggest that the little lad will grow into Kaiser Wilhelm II of World War I.

The English aristocracy is well represented, not only from meetings in Hensel's London visits, but from encounters with the grand-touring mildreds at places like Marienbad, Baden Baden, Roma, and, indeed, Berlin. The exhibition is strong also in likenesses of some formidable English women of the period, and not only of great hostesses but also of highly talented writers: the notorious Caroline Norton ("the Byron of modern poetesses"); Anna Jameson, prolific, tireless populariser of art; Amelia Opie, feminist novelist; the future Lady Schreiber, translator of the

Mahabharata, and dedicated connoisseur and collector of porcelain.

The fashion for pencil or charcoal or pen-and-ink portraits established itself firmly in the nineteenth century, but in a variety of modes. Hensel does not compare with the lapidary precision of masters in his drawings, nor with the brilliantly incisive characterisation in Macleise's portraits of authors for Fraser's Magazine; nor with the larger scale heads for George Richmond in mid-century, and later by Sargent. For that matter, and rather differently by Sir William Rothenstein.

Hensel's subjects were captured purely for his own fascination, and for his own pleasure, and mostly retained by himself in albums. They have however now proved to be a very rewarding cache in the surviving portrait archive of Europe at the time. In that context it is interesting to note incidentally another German artist who settled permanently in London: George Scharf, a

charming watercolourist but of landscapes and townscapes rather than portraits.

George Scharf had a son of the same name who grew up to become an English knight, so elevated for his work as founding director of that most British form of public museum or gallery, the National Portrait Gallery.

Hensel's line was sensitively descriptive rather than with the more masculine and sinewy attack of some his now better remembered compatriots. His early drawings can be of extreme but most economic linear delicacy. In later life he tended sometimes to work them up more substantially in light and shade with a very soft pencil. There is no satirical accent, at least not consciously, and youth blooms for ever unblemished by time and age. There is not a wrinkled skin in sight and Amelia Opie's image is alone in suggesting that the subject might have a weight problem.

Undoubtedly, flattery is present. The male coiffures, hair and whiskers, are luxuriant but craftily arranged. The women all have gracious eyes, large in relation to the features. Figures can swell from a wasp waist through nobly ample femininity to the snowy slopes of superb shoulders. They may recall one of George Richmond's elegant ballet audiences in this house have been taking in their stride for years (but then Royal Opera audiences are traditionally the last word in *arrivée*).

But as an image for the poetic nexus of the play and its musical equivalents, the setting hardly begins to measure up. One of the triumphs of Britten's operatic working is its quick, concentrated placing (through harmonic and textural symbolism) of layers and levels; but here these function in a vacuum, for visually everything is the same, and might as well be reality. Perhaps the feeling of elegantly of the time.

A Midsummer Night's Dream/Covent Garden

Max Loppert



Mark Rylance and James Bowman

The new production of Britten's *A Midsummer Night's Dream* for the Royal Opera is based on the 1980 staging by the now-defunct English Music Theatre. It is at once a successful big-house show, and an essentially trivial one. This is not the contradiction it may appear to be: for an opera first given in the tiny Aldeburgh Jubilee Hall needs some degree of decisive "selling" in any much larger theatre. This the producer Christopher Renshaw and designer Robin Don have achieved with considerable skill—the opera came across more glossily in Tuesday's performance than it has in many of the previous 45 in this house. But, at the same time, some of the most important and admirable things about the work go missing.

There is a strong "design concept" to the show. Strip curtains at front and back catch jewelled reflections; perforated-metal cutouts are troilled from side to side; a central iron triangle with articulated segments slides back and forth (with, until the end, greater fineness and less noise than might have been feared). What was intended was a modern semi-abstract of the enchanted wood; what has been provided is a collection of very striking and easily palatable stage pictures. As decor, and in conjunction with stylized costumes of bright liquorice-consist but, Don's sets carry consistent appeal of a last-gasp-of-the-sixties kind—the kind of decor ballet audiences in this house have been taking in their stride for years (but then Royal Opera audiences are traditionally the last word in *arrivée*).

But as an image for the poetic nexus of the play and its musical equivalents, the setting hardly begins to measure up. One of the triumphs of Britten's operatic working is its quick, concentrated placing (through harmonic and textural symbolism) of layers and levels; but here these function in a vacuum, for visually everything is the same, and might as well be reality. Perhaps the feeling of elegantly of the time.

mechanised shallowness is increased by an energetic but very lazy presentation of characters: loads of quick visual gags and japes with props (Helena with glasses, Hermia with teddy bear, much bounciness among the hard-handed men), little real observation or discernment in detail.

Scenes that should cut through their comedy to the psychological quick—Titania's courtship of Bottom, the falling-out between the young girls—slip past without even grazing. The mechanicals' play, in any case the weakest point of Britten's score, degenerates swiftly into revue. There should be praise for the expert massing of boys and for the fluent physical mastery shown by all on stage over so complicated a climbing frame. That said, I think that of the *Dream* productions I have seen this is easily the most superficial.

The cast is of high (and mostly proven) quality, and should have made a far more telling impact. Ensemble sense has yet to develop; only a handful of standout contributions rise above the generalised enervation. James Bowman's Oberon, not always beautiful to

hear but phrased with wonderful poetic awareness, is one of these—his immense experience in the part sees him through. Alexander Oliver lets slip a busy, zesty Flute-Thisbe, a ridiculously unabashed dancer. Mark Rylance, a Puck humorous, fanciful, sinuous, and deliciously grandiose with the text, is perhaps the hero of the evening.

For the rest, a catalogue of relative disappointment. Lillian Watson (Titania) and Felicity Lott (Helena) are both notably less effective than in Peter Hall's great Glyndebourne production. Stafford Deane's Bottom, vocally peerless, seems both showy and self-conscious. Among the quartet of lovers only Kim Berley's Lysander suggests any kind of theatrical imagination. The conductor, Roderick Brydon, has taken evident pains to prevent the score from evaporating—those potentially thin first 10 minutes passed off with less accident than usual at Covent Garden. But on this occasion he struck me as a careful *Dream* exponent rather than a convinced one—much of the musical charm and freshness appeared to have drained away.

Swamp/Sadler's Wells

Clement Crisp

I am told that "Swamp" is one of the milder courtesies applied to the hepples George. In *Who's Afraid of Virginia Woolf?* This may explain the use of out of focus frame-shots from the film of Albee's play as occasional background to Michael Clark's *Swamp*, given its first performance by Ballet Rambert on Tuesday night. The relationship of the drama to the demure choreography is otherwise hard to discern. The dance action is set for four couples; its manner is generally rather lethargic, concentrating upon stretched lines of bodies in brown leopards by Bodymap, matching the dull reverberations of Bruce Gilbert's electronic score.

There are moments when the sound rises to that nerve-testing level when ear-plugs are essential—the start of the piece is deafening—but in the final section, as the score batters the senses, does Mr Clark's movement acquire a frantic and compelling energy. The piece is notable, though, in its avoidance of any of those gimmicks and vulgarities that have so decorated his earlier pieces. In *Swamp* the dance does it job unaided, and it shows this young artist getting to first grips with the real task of the choreographer: the creation of expressive or dynamically illuminating steps.

Mr Clark's shadow was also cast over the succeeding *Soda Lake*. This is a contemplative solo which Richard Alston made for him in partnership with Nigel Hall's austere, sculptural shapes inspired by the vast spaces of the Mojave desert. Merck Beldwin's performance was eloquent, missing something of Mr Clark's beauty of line but compensating for this with a muscular weight and a density of presence which gave a remarkable sense of emotional purpose to a brief but very effective solo, danced in silence.

This second programme of the Rambert season, which ended with Robert North's *Death and the Maiden*, also brought Richard Alston's *Dangerous Liaisons*. I reported with admiration on this piece when it was shown last summer in the Battersea Park Tent. Seen now, within the vastly preferable conditions of a theatre, it looks more taut and more purposeful in its realisation of Simon Waters' electronic score. Mr Alston's acute response to varieties of sonority produces dancing which displays a fine edge of nervous energy set against quieter and more contemplative writing for his two tríos of dancers. The choreography constantly challenges its cast and the viewer, and is constantly exciting; it is a major and most welcome addition to the repertoire.

Concert performances of opera are not an Italian institution. Italy's opera houses and its ever-increasing number of festivals take pride in their sumptuous productions, their adventurous staging, their resourceful programming. But in these times of economic stress the concert (or, as the Italians say, *oratorio*) performance of works that merit a hearing, even if they are unlikely to complete the opera, represents an ideal solution. And so critics and musicologists from various parts of Italy gathered recently in Naples for the first modern revival of Liszt's only completed opera, *Don Sanche*, though it was presented without benefit of sets or costumes or producer's fancy.

The work, written in 1825, when the composer was 13, certainly deserved revival, but the San Carlo was probably wise not to invest heavily in it, for despite its undeniable charm, Don Sanche is unlikely to become a great favourite with opera impresarios. Described as an *opéra-féerie*, it is in one long act and contains not only a graceful ballet but also other standard ingredients: a storm, a funeral march (the hero, of course, is not really dead), and some military flourishes.

The San Carlo orchestra played generously for the Hungarian conductor Tamas Bal, and the chorus of Radio

Music in Naples

William Weaver

Budapest sang well, imparting the proper French lightness to the flimsy tale, a tale of courtly love. The French language gave the principal singers more trouble than *Don Sanche*, as the loving but misguided Princess, sang with real understanding, and with beauty of tone. Still Don Sanche pleased, and singers interested in expanding their concert programme might well have a look at some of the arias.

This presentation, marking the centenary of Liszt's death, was given as part of a relatively young Neapolitan festival, the *Settimana musicale*, interrupted by a week of chamber music weeks have actually developed from an older local institution, an annual festival of chamber music whose protagonists have been—and still are—the violinist Salvatore Accardo, a local son.

Every year Accardo collects a group of excellent musicians, many of them old friends; and over a period of a couple of weeks they rehearse a wide but select repertoire, which they then perform in a series of recitals. During the day, the public can follow rehearsals, informal and delightful, and hear the finished product in the evening.

At a typical concert Accardo played an unpublished trio of Debussy (composed at age 16,

and already recognisably Debussy) with familiar Italian colleagues: the pianist Bruno Canino and the cellist Rocco Filippini. Then another group played a Dvorak quintet, followed by the Ravel violin and cello duet (Sylvie Gazeau and Peter Wiley, both excellent), then Accardo and Filippini joined the violinist Margaret Batjer and the violist Toby Hoffmann in a penetrating performance of the Debussy Quartet. Music-making on a high level.

At its best the San Carlo orchestra can do a good job, but the Naples audience is starved for symphonic music really well played. The *Settimana musicale* now regularly invite visiting orchestras to all this musical sap in the city's cultural life; and the most recent visitor was the Royal Philharmonic, conducted by Vladimir Ashkenazy. In the second of their two concerts, Accardo appeared as soloist in the *Silfvarn Concerto*. His elegant reading was applauded warmly, but then his encore—the Paganini Variations on Pachelbel's "Nel compilo non m'è venuto" brought down the house. The ovation was, of course, a tribute to Accardo the musician, but it was surely also an expression of gratitude to Accardo the impresario of this festival, bringing new material, among the most important and most pleasurable events on the Italian musical calendar.

Rusalka/Coliseum

Richard Fairman



Eilene Hannan as Rusalka

It was the world of Hans Christian Andersen that drew Dvorak to *Rusalka*. In David Pountney's modern, humanised English National Opera production, one might regret that the "magic end mystery" of the fantasy that he foresaw with its water-nymphs and woodland settings has been banished so decisively; but this revival, keeping to the central figures of the cast the opera had when it was new, shows once again what a powerful evening of theatre has been put in its place.

All the feelings of a post-Freudian era have been unlocked from the piece. There are, of course, many producers who have tried a similar sort of thing with other operas of myth or fairy-tale (especially those of Wagner). But few have chanced upon an outcome as striking as this. For Pountney, in the second of his two concerts, Accardo appeared as soloist in the *Silfvarn Concerto*. His elegant reading was applauded warmly, but then his encore—the Paganini Variations on Pachelbel's "Nel compilo non m'è venuto" brought down the house. The ovation was, of course, a tribute to Accardo the musician, but it was surely also an expression of gratitude to Accardo the impresario of this festival, bringing new material, among the most important and most pleasurable events on the Italian musical calendar.

To the thrust of these new ideas the opera responds with unexpected reserves of emotional power. What a marvellous score this is: there are points where each phrase seems to bring a new world of melody and melody into memory, shaped and steeped in sympathy for the action and its

characters. Mark Elder's direction of it was as clean and incisive as before. Some romance might be added, a few tempi made more malleable, but he unleashes the full dramatic force of the work with

unerring skill. He is also fortunate to retain Eilene Hannan in the title-role. As Pountney's freil girl on the threshold of adolescence, she once again gives a wholly compelling dramatic performance. Every glance seems filled with meaning as she stands there, shoulders nervously bunched, eyes darting from side to side. If only the vocal side was its match. But, as at the last revival, she makes the very production of the voice sound effortless, a part which precisely calls for liquid, free tone.

There is some disappointment in the singing of the other roles, too. Of the newcomers, Rodney Meehan makes a strong effect as the old Water Spirit (or grandfather), but Phyllis Cannan's Princess, not always sure in focus and Ann Howard's seductive Jezibaba, heard last time, is on the metallic side. In John Treleaven's Prince, the production has, as before, rather ungainly, but in the whole, a good, strong, straightforward singing. His final duet with Rusalka remains the high point of the evening. Vocal problems can (almost) be forgotten when a scene comes across with this sort of intense feeling and commitment: the whole opera is one of the company's finest achievements, a production of great imagination and humanity—not at Dvorak may have intended it, but enriching and mesmerising nonetheless.

Arts Guide

Exhibitions

PARIS
From Rembrandt to Vermeer: 60 centuries on loan from the Mauritshuis trace a panorama of 17th-century Dutch painting with Ver-

meer's View of Delft with genre paintings, still lifes and landscapes. Grand Palais. Ends June 30. (4261 5410).

Hispano-American Silverware: The 150 exhibits on loan from the Buenos Aires municipal mu-

seum cover three centuries and are the result of the combination of the first riches of the Peruvian mines with the craftsmanship. Silver—beaten, chased, filigree—has been used everyday life. For the gaucho there

are silver stirrups and cruel looking spurs. There are delightful perfume burners in shapes of animals and *mael cups* for traditional herbal infusions decorated with endless filigree. As for liturgical objects, religious fervour tends to make the ornate baroque style rather overpowering. Louvre des Antiquaires, 2 Place Palais-Royal (4297 2700). Ends Sept 8.

LONDON
The Royal Academy: The 21st Summer Exhibition—the art exhibition for too long held to be of more social than aesthetic importance has, over the last 20 years, returned to its rightful place at the centre of the British art world, neither awed by avant garde nor at all academic, but simply seriously professional. Newer members include David Hockney, B. B. Kijar, Eduardo Paolozzi and John Hoyland, all exhibiting this year. With the open submission, the exhibition adds up to nearly 1,800 works of all kinds.

WEST GERMANY
Bayreuth, Iwanowa-Haus, Münzgrasse 3: Art and Culture from the Congo and Zaire. About 300 paintings, cult and practical objects from the Colonial period to today. Ends June 28.

East Berlin, Galerie der Stadt, Villa Merkel, Pulverwiesen 24: Art from East Germany in the 80s. Paintings, graphics and plastics. With 185 works by 37 different artists, the exhibition offers an impression of East German modern art. It is the first major exhibition by East German artists in West Germany. Among the painters exhibited are Gerhard

Altmeppen, Hermann Göttsche, Angela Hoppel, Hubert Gies, Willy Site and Bernhard Heilig. Ends June 28.

BRUSSELS
Musée Royal d'Art et d'Histoire: Taiwan-based painter Wong Lin-Sang. 40 paintings, of which 10 are by his pupil Chen Sian-Nan form this festival's first European exhibition. The artist will demonstrate traditional Chinese painting on June 18. Ends June 28.

ITALY
Venice: Palazzo Grassi: Futurism and Futurism: Flat opens its art centre on the Grand Canal with the largest exhibition to be devoted to the Futurist Movement, a movement born in Italy, and the first to exhibit technology, and to try to convey speed on canvas. More than 300 works have been lent. The paintings are mainly from 1909-18, but there are also sections devoted to literature, theatre, music, architecture, fashion and furniture, showing futurism's influence up to 1930. Ends Oct 12.

NETHERLANDS
Amsterdam: Historical Museum, Cor Jaring's photographs of Amsterdam in the restless 1960s, from Provos to dockworkers, happenings to street markets, and an eventual royal wedding. Ends June 22.

SPAIN
Madrid: References and Identities. An encounter of prestigious international artists welcoming the inauguration of a new art centre in Madrid: Centro Reina Sofia, Santa Isabel 32. Ends Sept.

Barcelona: Max Ernst retrospective includes 125 works of the dadaist

and surrealist painter. Fundacion Joan Miró, Parc Montjuïc. Ends June 22.

NEW YORK
Japan House: Barglebury House, with the earliest known record of Japanese porcelain in Europe, provides a touring exhibit that will visit the High Museum in Atlanta and then Japan through 1988 with 200 Japanese and Chinese objects dating from the 16th to the 18th centuries. Ends July 27.

WASHINGTON
Hirshhorn Museum: 75 works of the California sculptor Robert Arneson presents the glazed ceramics he pioneered in what became the Funk movement in the 1960s with its irreverent view of other artists, contemporary artefacts and art itself. Ends July 6.

CHICAGO
Art Institute: Famous as a fashion photographer, Richard Avedon undertook a five-year project to capture the American West in the true spirit of nineteenth-century photographers such as William Henry Jackson. The results are "A National West," Avedon claims, with outsize portraits of Americans ranging from a rattlesnake roundup to county fairs. Ends August 3.

TOKYO
Tang Three Colour Glasses: Ceramic vessels and figurines excavated from burial mounds of the Tumulus period in their characteristic brown, green and blue glazes. Museum of Art, 9th floor of the Kokusai Building, above Imperial Theatre. Ends July 6.

Saleroom/Antony Thorncroft

Beautiful girls rule

In 1984 the National Gallery held a loan exhibition which, for the first time, opened the eyes of the art world to the "Golden Age" of Danish painting, the early decades of the 19th century. The show, a selection of the best from Copenhagen, had an immediate effect on the price of the Danish pictures, especially those of Christen Købke, perhaps the greatest artist of the period.

On Tuesday night at Sotheby's the National Gallery, hiding through dealer Hazlitt Gooden Fox, bought his first Danish painting—Figures on the Nordre Kystelsbro at sunset. It paid £288,000, a record for any Danish picture. It was by Købke, and in fact, a preliminary sketch had appeared in the 1984 exhibition.

The price was around three times the forecast but in line with the much stronger demand that was apparent for 19th century pictures. The saleroom was buzzing, the best, weak area being oriental subjects, probably because of the fall in the oil price. The auction totalled £2,173,500, with 23.5 per cent unpaid.

As usual beautiful girls rule, and a portrait by Tissot, *The Rubens Girl*, for which the artist was inspired by a Rubens portrait displayed in London in 1872, sold for £308,000, way above a cautious forecast. Another attractive girl to do well was the dreamy heroine of *Muse* by Albert Moore. The

price of £154,000 was an auction record for this artist.

In contrast, a portrait of a young man by Gericaud went to the New York dealer Whellock Whitney for £275,000, but another beauty, *Eucharis* by Lord Leighton, did not even get into the room. As for the head, sold to Agnew for £154,000, a Corot, *Cattle in watermeadows* was on target at £132,000.

As in many saleroom markets demand was only strong for the finest pictures, and this was emphasised in yesterday's continuation auction of lesser 19th century pictures which made £763,190 in the morning session. Top price was a scene in a basket of fruit on a table, sold for another Corot. Two figures in a punt, while a little girl with a straw hat by Jacques Blanches fetched £37,400.

Sotheby's also disposed of scientific instruments. A C.W. Dixey microscope made in Bond Street in 1840 but recently acquired in Melbourne, Australia, for \$4800, returned to be sold next to its birthplace for \$9,900, to Goodwin, the London dealer.

A very rare astrolabe, made around 1300 and previously unrecorded, went for £31,000, at the bottom of its estimate. At the end of a lengthy catalogue note Sotheby's concludes that "it was made in France by, or for, a Jewish astronomer, who later travelled to, or lived in, a Greek-speaking community in Italy or Asia Minor."

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MANAGEMENT: Marketing and Advertising

WHEN Wight Collins Rutherford Scott takes over its new building in London soon, one of the features will be a gym. For the hyperactive advertising agency that has been trying to shake loose its "sweat shop" image — so-called because of the demands made on its workers — this is an ironic touch. Yet, in many ways, the gym sums up what makes the agency what it is. Energetic to the point of exhaustion and imaginative, too.

"We hope that when you come through the door you are hit by a wall of energy," says founder Robin Wight, an irrepressible live-wire whose penchant for publicity is matched by his addiction to bow ties — he has more than 100. His avowed intent to live life at the double and end up like a battery, worn out, reflects too the WCRS overdrive ethic.

Last week the agency, the birth of which in 1979 marked the emergence of a new breed of British advertising entrepreneurs with creativity as their core, moved into its big time. Its acquisition of HBM Creamer, America's 24th largest agency, with offices in New York, Boston and Pittsburgh (with gross billings of \$310m for 1985), has doubled the size of the group and moved it up a gear from domestic botshop to international force.

The move into America underlines a new and growing trend of British agencies stalking and winning US shops. Historically it has been very much the other way around.

WCRS has been precocious from the start. Born in radical style (seven years, two months, 22 days ago, says Wight) without a client, an office or a workforce, the four founders — two established creative talents, one dynamo and one unknown accountant — rented a room at £100 a day in the Grosvenor House Hotel.

Now worth some £3m apiece, the famous four have an agency turnover of £63m plus, are ranked around number 15 in the UK, are highly rated by the City (WCRS was the first ad agency on the Unlisted Securities Market) and with Bliss Lancaster, the fast-growing public relations company under its belt as well as newly acquired second-string UK agency, FCO, it is well on course to becoming the communications group it aspires to be. Other areas known to interest the group include market research, design, direct marketing and other below-the-line services.

Always tipped as a name to watch, WCRS's work tends to get noticed too. If there is no strong house style, its brand of advertising can be said to have a strong central theme — a hard-edged message that gives a

A precocious player on the world stage

Feona McEwan on Wight Collins Rutherford Scott



Robin Wight: not the soufflé school of advertising

campaign mileage or "legs" to run and run.

Defining the agency's approach to advertising solutions, Wight repeats the battle cry: "We examine a product until it confesses to its strengths."

This way the agency found out that Scotch video-cassettes never wore out, which led to the "lifetime guarantee" line being developed. "We're not the soufflé school of advertising: super looking ads but prod them with a fork and there's nothing there."

It gave Qualcast, the lawn-mower maker, its aggressive "It's a lot less boover than a bover" campaign, now in its sixth year, and aimed at knocking rival Flymo. It unravelled the finesse of BMW engineering in a campaign now in its sixth year, and aimed at making Bergansol sun tan preparations highly visible on a modest budget with its eye-catching two-girls-backs-to-the-camera Press ads; as well

as the Carling Black Label campaign; the knocking copy Wilkinson Sword work and the emotionally appealing Midland Bank Gulliver's Travels commercials.

Much of the credit for the agency's rapid success has been laid at the door of the previously unsung Peter Scott, initially a junior partner. Now the group chief executive, Scott has been the architect of the group's grand ambition to be in the top 20 agencies worldwide. He is forever redoing his five year plan, says an insider. WCRS regularly performs outstandingly in agency profitability tables.

The group's entry into the States — after more than a year's search and approaches to about 20 agencies on the East coast — is expected to be a rich seam for future growth and Scott talks of the multi-disciplinary approach it is currently adopting in the UK being replicated in the US in time.

The spread will be geographic as much as across disciplines. Now the group is evaluating the west coast of America and Japan, possibly a joint venture which would recognise the importance of the Pacific basin with its sizeable English-speaking market.

The Creamer takeover is the old-fashioned sort, says Tim Breene, group deputy chief executive, who was winked out of McKinsey, the international management consultants ("the partners there thought I was off my rocker"). Unlike Saatchi & Saatchi, which makes a substantial slice of payment dependent upon future performance, WCRS is paying the major part — \$42.2m — of the purchase price initially, with only \$7.8m deferred. Breene talks of "skills transfer" (the idea will be to ginger up Creamer's creative profile and adopt some of its more sophisticated research techniques for example) and of adding real value. And of course they are hoping for cross referral of clients.

The industry may question the union (HBM Creamer lacks WCRS's dynamic profile) but Wight is confident. In two years it will be a creative leader in the US, he predicts.

The City apparently approves. Shares were suspended at £4.88 just before the deal was announced and have risen to £4.90 since — "signs of their moving into a different league," says Paula Shea, analyst with stockbrokers Hoare Govett.

Besides its advertising activities, HBM Creamer has a valuable public relations arm. Creamer Dickson Basford, (Procter and Gamble is a client) which brings in 20 per cent of Creamer's profits. Pre-tax profits to the year end 1984 of \$5.8m are expected to treble by the end of this year and billings up \$110m to \$400m for the same period.

WCRS believes likely fallout from the latest wave of mergers will favour middle-sized agencies — which it now is. Such mergers are not always in clients' best interests, Wight believes.

WCRS has not been too careful of its own staff's best interests in the past. "We were so busy running fast," Wight now says, "that we didn't have enough time for personnel management issues." Now they are working to improve this.

"I'm not sure I'd like to work in the agency," said one analyst, "but I'd love to put money into it."

The continued challenge, as Wight sees it, is to maintain the energy level and avoid "management arthritis. Make sure you don't turn out like the agencies you left behind," he tells the troops.



Dixon's Stanley Kalms (left) and Geoff Mulcahy: players in a £1.2bn contest

Whose is the magic formula?

David Churchill assesses the marketing strategies in the Woolworth-Dixons battle

WILL IT be Woolworth's "Operation Focus" or Dixons' "Operation Ramrod" that determines the shape of retailing in over 800 UK High Streets in the late 1980s?

These two different marketing strategies are at the heart of the current £1.8bn bid battle launched nearly three months ago by the Dixons Group for Woolworth Holdings.

The ultimate outcome of the bid — which will be decided by the end of the month — may rest on what a handful of key institutional shareholders who control the bulk of Woolworth shares believe is the most realistic retail formula for the Woolworth chain in the current trading environment.

Will the carefully built up, tried and tested, strategy of the Woolworth management over the past three years offer sufficient guarantees of future performance? Or will the injection of Dixons and Currys shops into Woolworth stores and the application of "retail engineering," the favourite phrase of Dixons' chairman, Stanley Kalms — be enough to persuade the key players?

The fact that anyone should be fighting over the Woolworth chain at all would have surprised many people in late 1982. The company was in an appalling state: over-stocked and poorly managed, with inadequate stock control, unsuitable merchandise, and dowdy stores.

The decline of the once-famous Woolworth chain, founded by Frank Winfield Woolworth in 1900, had been in evidence for many years and the US parent company was only too willing to free itself of the UK millstone. Woolworth was acquired for some £315m

by a financial consortium which believed that sound management might succeed in turning the Woolworth giant round.

To many it seemed almost a Mission Impossible. "Our task was to create order out of chaos, to rebuild a customer-led culture, and to inject retail flair," recalls Geoff Mulcahy, one of the new team of managers brought in then and now the group chief executive.

The initial approach was simply to clear out the deadwood in the operation and instigate some basic "good house-keeping" practices. Subsequently, Mulcahy and his colleagues worked on a new retail strategy, called Operation Focus and unveiled in detail shortly before the Dixons bid emerged.

The strategy is twofold. First, Woolworth is concentrating on six key areas: childrenswear and toys; gifts and sweets; audio and video; home and garden; kitchenware; and cosmetics and fashion accessories.

These six areas represent total retail markets of about £20bn; Woolworth at present has sales of approaching £1bn in these markets.

Second, analysis of its stores portfolio identified two types of store: 200 or so larger outlets in major towns competing with the leading UK retailers, and some 600 smaller stores in small High Streets. The trading format developed, therefore, is for the larger stores to be called Week-end Woolworths and the smaller ones to be branded under the name Woolworth's General Store.

Dixons' strategy, with the macho name of "Operation

Ramrod," is to put new Currys and Dixons stores into part of 230 larger Woolworth stores and squeeze the amount of selling space in the rest of these stores and in the remaining 581 smaller Woolworth stores.

Eventually, three chains will be created — 650 Woolworth stores, 610 Currys stores, and 470 Dixons outlets.

The plan is to revitalise the merchandise in the three key areas — home, leisure, and entertainment — with Dixons and Currys selling "hardware" such as appliances and Woolworth selling the software in these areas.

Which marketing strategy stands best chance of success? Dixons has an enviable reputation with the City for the way in which it has engineered control of its stores and taken full advantage from turning round the rather moribund Currys chain over the last 18 months.

But Dixons and Currys combined only gives it 1.4m sq ft of selling space to look after; adding on the 7m sq ft from Woolworth (apart from the extra responsibility of the B and Q diy subsidiary) could severely stretch Dixons management resources.

Although the Dixons management say they already know what they will do to each Woolworth store — and plan to make changes rapidly if they win — the acquisition would still represent a quantum leap in the dark. Knowing what to do from the outside is a lot easier than actually doing it in practice.

Some City analysts also are worried that turning 2m sq ft of Woolworth space in Dixons or Currys outlets may leave

Dixons over-exposed in electrical retailing especially since there are fears that growth in this market may be slowing down.

Mark Souhami, Dixons' group managing director, shrugs off these criticisms. He believes that demand for electrical goods of all types will be fuelled by new products and further development of existing goods.

Woolworth's management appears to have a lot less to prove than Dixons with its retail strategy since it has already developed it over the past two years and is showing some signs of coming through to profit.

Research into how customers see the new stores shows that most of those surveyed believe the new stores are as good or better than any other retailer selling similar merchandise. The average spend per head in the revamped Woolworth stores has risen from about £2 to more than £3.

The downside to this success however, is the fact that it is still at an embryonic stage. Since most stores are still awaiting the Focus merchandising and redesign development, it remains to be seen whether it will have universal appeal.

Perhaps the worst that can be said about the Woolworth strategy is that, essentially, it is rather bland — but then so is the Ramrod approach favoured by Dixons. What is missing from the whole Woolworth saga of the 1980s is a hint of the magic that could really transform it into the leading retailer of the 1990s. But the prospect for a magician appearing at this late stage appears remote.

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ERICSSON

TECHNOLOGY: Computing

BY ALAN CANE

Near-supercomputers make the most of cheap off-the-shelf components to become the hottest market niche in the industry.

'Crayettes': Punching out power at the right price

No computer manufacturer in its right mind competes directly with the industry giants. It seeks instead niche markets where a combination of innovative, modern technology and attention to a customer's specific needs can allow it to make a good living.

A good example in the late 1970s was the market for fault-tolerant computers, still dominated by the Tandem Corporation. Then there was personal computers, over which Apple reigned until deposed by IBM.

Now the hottest market niche is the near-supercomputer or "Crayette" area, where a host of manufacturers are building machines which take advantage of the latest technology and the latest processing methods to develop machines which offer a high percentage of the performance of a supercomputer at a fraction of the cost.

"Crayettes" (the Cray Corporation has long been regarded as the world's premier supplier of the true supercomputers) are possible because of two basic factors—the availability of cheap, off-the-shelf components with outstanding processing power and the application to advanced methods of computation including parallel processing, array processing and vector processing, all techniques for squeezing more speed out of the system.

Just as the minicomputer offered a useable fraction of the power of a mainframe at a reasonable price, so the "Crayette" offers enough power in a low-cost machine to carry out tasks—especially in scientific and technical research such as simulation of complex processes—which would otherwise have meant booking expensive time on someone else's supercomputer. (At over \$10m a time, supercomputers are hardly common.)

One of the first key elements in the marketing rationale for building a Crayette is its speed. Cray Computer Corporation of Richardson, Texas, claims to have been the first company to make such a machine commercially available. Now a raft of other companies including Amdahl Computer, Action Computer, American Supercomputer, Scientific Computer Systems, Vitesse Electronics and Culler (see adjoining story) are in contention.

The Cray C-1, launched two years ago, cost less than \$500,000 and has a peak processing speed of about 60m floating point operations a second, about one quarter of the power of a Cray supercomputer.

in the public domain. Now the two companies have a technology exchange agreement.

The Cray C-1 features data paths within the machine which move information 64 binary digits (bits) at a time. By comparison, mainframe computers and supermini computers move data 32 bits at a time.

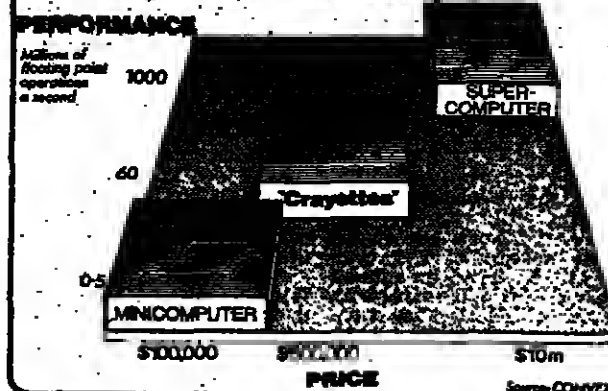
Instructions are "pipelined" which means that several different instructions can be processed virtually simultaneously, making possible substantial gains in speed.

And the machine is capable of both scalar (one operation carried out on one number at a time) and vector (one operation carried out on a series of numbers at the same time) processing.

It is not, however, a parallel processor. Cray believes that approach holds promise but is still experimental.

The key to affordability is the low-cost Fujitsu 8,000-gate array chips used in the machine, implemented in CMOS technology. Somewhat slower than transistor-transistor or emitter

Crayettes bridge the gap between super and mini computers



coupled logic (the kind of chips used when the designer is looking for raw power) CMOS takes little power so there is no need to build in a special cooling system or special power supply.

The second key element, however, is usability. Supercomputers are unfriendly beasts. They need a powerful mainframe computer tagged on the front just to manage their workload and enable them to perform efficiently.

The Cray team decided that their Crayettes should look to the user as if it was a Digital Equipment VAX, the industry standard supermini computer.

The Cray C-1 is already used by a host of blue-chip customers including AT & T, Boeing Aerospace, McDonnell Aircraft and Texaco. Now established in Europe, it expects to sell some 40 systems in its first year.



Steve Wallach of Cray. Formerly designer of the Data General Eclipse MV/8000 32-bit minicomputer, Wallach was instrumental in the book *Soul of a New Machine* as "a walking dictionary and encyclopedia of computers."

How getting personal has cut the cost of number crunching

CULLER Scientific Systems of Santa Barbara, California, has an impeccable pedigree in high powered scientific computing. Its founder, Dr. Glen Culler, is credited with the development of early array processing technologies eventually marketed very successfully by Floating Point Systems of the US.

Founded in 1969, Dr. Culler's company specialised first in building customised systems for scientific and technical applications when it evolved the design concepts which have now been realised in its Culler 7 range of minisupercomputers and most recently in what it calls the Personal SuperComputer or PSC.

The PSC is not, of course, a supercomputer but it does offer substantially greater performance at a substantially lower cost than the supermini computers conventionally used in scientific and technical processing.

According to Culler executives, the PSC runs at 18m instructions a second in conventional data processing mode, or almost as fast as the two-processor model of IBM's largest commercial mainframe family, the 30/90 series, cost-

ing more than 20 times as much.

In scientific mode, the machine will run at 11m floating point operations a second. It is a long way from the 13m floating point operations a second offered by the Cray 1, the world standard for supercomputers, but ample power for computer aided design, advanced mathematical computations and so on.

According to the company, the machine achieves high speed at low cost by incorporating four levels of parallel processing using off-the-shelf transistor-transistor logic circuitry. These are hardwired internal processors hardwired together to enable them to operate in parallel at high speed.

The system is nevertheless easy to use because of a sophisticated front end programming facility. System software keeps an optimum balance between the parallel scalar and vector processing elements.

But these are not novel concepts and according to Mr W. Ward Davidson, Culler's vice-president for sales and support, there are four reasons why the Culler device stands out in what is becoming a crowded market sector.

THE REAL SUCCESS IS
GECAMONICS
EXPORTING TECHNOLOGY

First, its architecture has staying power. Culler is not opportunistically jumping on the "Crayette" bandwagon.

Second, the machine matches or exceeds the performance of its competitors. "Third, at less than \$38,500 in single quantities, it costs less than its competitors."

Fourth, it is compatible with Sun Microsystems (a top-end workstation and network system) products.

A powerful method of using the Culler machine is as a computational server (number cruncher) in a Sun network, using a Sun workstation as the front end.

Sun and Culler have already agreed to promote each other's products through a co-operative sales and marketing programme. The two companies also have a technology exchange agreement.

The PSC was announced in May this year and versions are in field tests at various disclosed beta sites specialising in computer aided design, and physical elements simulation.

The company expects to confirm its first order in Europe within three months.

Perfect Ella and the fault-free Viper

WHAT IS claimed to be the world's provably-correct microprocessor is expected to come out of the UK silicon foundries (chip manufacturing plants) at Marconi and Ferranti in the next six weeks.

The microprocessor, called "Viper," is the result of collaboration between the high integrity systems group of the Royal Signals Research Establishment (RSRE) at Malvern, Worcestershire, and Praxis, a three-year-old software house with a special interest in "mathematically proven" information systems.

Mr Martin Thomas, chairman of Praxis, his co-founders and Mr John Collyer, head of the RSRE high integrity systems group, share a belief that today's commercial microprocessors are intrinsically unsafe.

When a chip fails, they argue, it fails unpredictably. When it works, it may not work in exactly the way its designers intended. The instruction set, the repertoire of arithmetical tricks the computer uses in all its calculations, can become corrupted and entirely new instructions, unplanned and unwanted, appear as if from nowhere.

Mr Collyer tells stories of programmers who have discovered these illegal instructions accidentally and incorporated them in their programs believing them to be valid parts of the machine design.

The new chip, Viper, is claimed to be free of any such ambiguous nonsense. It was designed by RSRE using a special kind of program written by Praxis. This makes it possible for the engineer to design the chip semi-automatically by specifying the functions it is expected to carry out.

Called "Ella," it is a stage beyond the software known as "silicon compilers" which help in the design of very large scale integrated chips.

According to Praxis, Ella designs chips which are fault free because Ella itself, as a piece of software, is fault free.

Praxis is staking its future on its claim that all its software is fault-free — "provably correct" — as the software industry would say.

This is a substantial claim. Virtually all software written today has faults or "bugs" in it and it is usually left to the customer to discover them. It is the delicacy of such software that worries nuclear reactor engineers and casts clouds of doubt over the US Strategic Defense Initiative. Testing software to eliminate bugs is not feasible, the software industry says, it is too complicated.

"Nonsense," says Mr Thomas of Praxis, something of an evangelist where it comes to software reliability. "All it takes is discipline and rigour in the software development process, together with the use of mathematical techniques for checking the results."

All of this is close to heresy in the traditional software industry, but Praxis, although only three years old, has a powerful list of achievements to underline its claims.

It is one of only four UK-based companies — the others are British Telecom, STC, and Honeywell — to work within a quality system which meets British Standard BS5750, a signal guarantee of the integrity of its work.

It has shoeborned Unix, the computer operating program now attracting a lot of interest as the operating software of the future, into VME, ICL's mainframe operating software.

This was a complex piece of work involving careful translation between two separate computer languages — "C" in which Unix is written and S4, ICL's operating software language. The result is now in field trials, although no dates have been set for general release.

It is developing the management software for the implementation of Britain's new General Certificate of Secondary Education (GCSE) examinations.

Based on a distributed network of Digital Equipment VAX minicomputers, the whole contract is likely to be worth £1.5m.

Although Praxis is a "software engineering" company, it does not use any of the Integrated Programming Support Environments (IPSEs) now fashionable (see Technology Page of June 5). According to Mr Thomas, "There is not yet available anywhere in the world an IPSE which provides a properly integrated support."

He believes in traditional good engineering practice. "It is backbreaking, it bores programmers but it is absolutely basic to reducing the risk in the development of systems on which lives may depend."

And he believes that proving programs correct mathematically is far from a pipedream.

"It is possible to demonstrate right now the mathematical correctness of programs from two to ten thousand lines in length" (about one-tenth the size of a major telecommunications, defence or defence system), he says.

But he is realistic about his chances of seeing the Praxis brand of software engineering adopted wholesale by UK software houses: "It is a matter of corporate culture, and you can't change the culture of an organisation in under seven years. There are always reasons why a company believes it should not be a pioneer in these techniques."

Praxis is not alone in trying to develop high quality, provably correct software. The software industry's reputation will depend heavily on the ability of such companies to overcome the industry's resistance to change.

Test By Sharp. That article contained a comment respecting the quality of Mr Ovshtinsky's inventions and business acumen which is hereby retracted. The Financial Times regrets any concern the comment may have caused Mr Ovshtinsky or Energy Conversion Devices.

ENERGY CONVERSION DEVICES

In its March 21, 1986 edition, the Financial Times published an article concerning Energy Conversion Devices of the United States and Stanford R. Ovshtinsky, its President and Chief Executive Officer under the headline "Electronic Quantum Leap Is Put To The

As a world financial centre, what is London's greatest advantage?

Acknowledgements to the National Maritime Museum, London.

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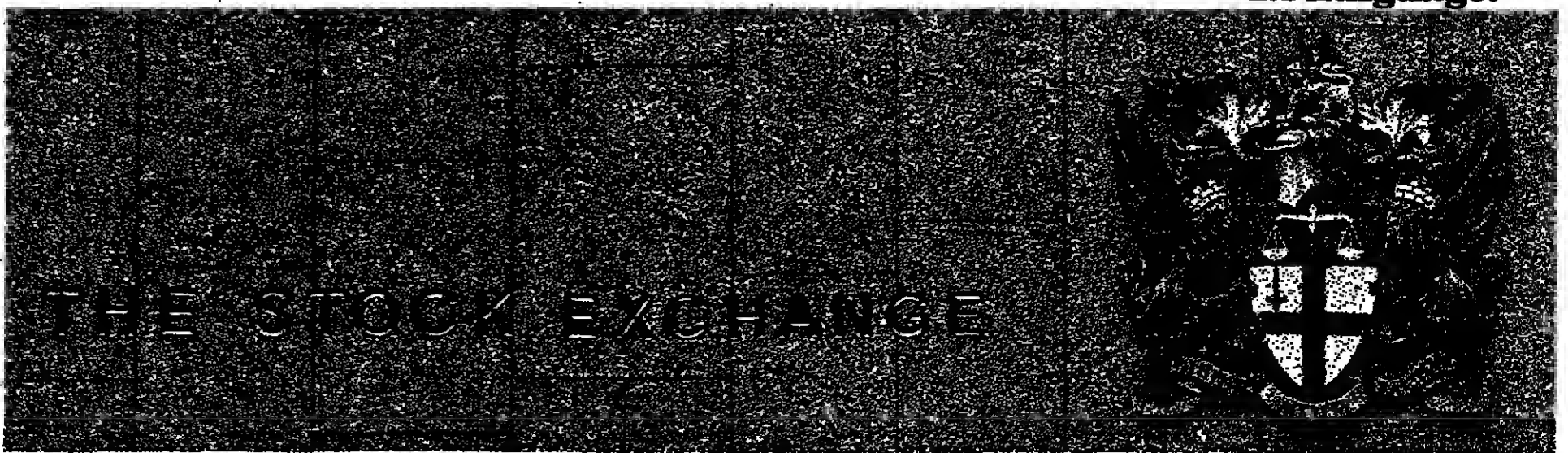
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II
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APPENDIX

Its language?



Its skills?

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Thursday June 19 1986

Botha buys a little time

THE PACKAGE of fiscal measures announced, as expected, in Pretoria this week has been coolly received even in South Africa—at best a lukewarm welcome, at worst a dismissal as purely cosmetic. Certainly no-one in the business community seems to share the confidence of the finance minister, Mr Du Plessis, that this stimulus will restore the 3 per cent growth rate achieved during 1985, though it may do a little better than restore the trend growth rate of the 1980s, of about 1.9 per cent.

South Africa's economic problems are easily overlooked amid its dire and self-inflicted political crisis, but there is no doubt that Mr Botha's chosen strategy of inch-by-inch reform, difficult to achieve under ideal circumstances, has been rendered almost impossible by bad economic luck. A brief boom in the late 1970s, financed—

by a high gold price, served only to raise the exchange rate unsustainably high and raise expectations in the black townships which could not be realised. Since then the weak gold price, the collapse of the market for coal, for most of the metals South Africa exports, and drought conditions coupled with weak markets in the labour-intensive farm sector have cut employment and living standards, pushed the currency from over-valuation to sharp undervaluation, and forced the Government to increase the current account. There is a strong current surplus, but this is virtually absorbed by debt repayments under the de facto rescheduling agreement last year, and now looking insupportable.

Extra spending

Government spending, up more than 50 per cent in nominal terms since last year, and by more than a third in real terms, is both the main cause of inflation of more than 15 per cent and the main prop of economic unemployment.

Government could devise ways to add still further to this over-run. Extra spending on the infrastructure for the townships is clearly desirable, but the scale is modest—roughly equal to the unplanned overshoot in defence and police budgets. Providing sewers on the same scale as water-cannon will no more cure the fundamental problem than the abolition of the import surcharge will prevent a weak rand from adding to inflation.

The fact is that unless its luck turns substantially, mainly in the gold and commodity markets, the present strategy can lead nowhere. It is simply impossible for South Africa to achieve anything like the growth needed to meet the most modest of the aspirations of the black majority while exporting capital. The dilemma is essentially that faced by other half-developed commodity exporters, though the debts in this case are smaller and the political problems far graver.

Siege economy

Ideally, as the governor of the Central Bank, Dr Gerhard de Kock, wistfully explained recently, South Africa should aim for rapid growth supported by strong inward investment. The Government may still hope that it can buy a little time it will be able to rejoin the international economic community as a respectable member, as happened after the first Soweto riots 10 years ago. But this looks a forlorn hope, the withdrawal of American banking goodwill last year will probably prove to have closed that chapter.

In these circumstances internal necessity may well drive South Africa towards a siege economy, imposing internal sanctions almost regardless of what the outside world decides to do. The siege mentality is already there and so are many contingency plans. Indeed, some careful analysts have concluded that for a time at least a South African barter economy, freed from financial obligations and pursuing import substitution ruthlessly, would be quite prosperous. In the longer term such distortions would result in high costs and low growth—but not before more time had been bought, and a dangerous precedent set for other debtors.

Work for the long-term jobless

THE House of Commons Employment Committee deserves praise for keeping alive the debate about the scale of resources which should be devoted to job-creation schemes for the long-term unemployed.

In February, the committee suggested that for a net cost of about £3.3bn the Government could provide a guarantee of a job for a year for every unemployed for at least 12 months. Whitehall economists swiftly poured cold water on the plan, challenging both its costing and its practicability.

The committee has come back with a more modest proposal: the Government should initially seek to guarantee a job for everybody out of work for at least three years—more than a third of the long-term unemployed.

This latest proposal is estimated to cost about £1bn a year at its peak—it would be "self-liquidating" because the backlog of long-term unemployed would gradually be cleared. It would represent a significant improvement on the Government's present efforts which centre on its Community and Restart schemes.

The Restart programme does not provide firm job offers: its main aim is to provide counselling for the unemployed and advice on job-finding techniques. The Community Programme offers more concrete assistance, but even after the small expansion announced in the budget will provide only 255,000 places by the end of 1986. It will reach less than a fifth of the long-term unemployed.

Unconvincing critique

The Commons committee is right to argue that more should be done to help those out of work for more than a year. Long-term unemployment is arguably Britain's most serious social and economic problem.

In the past three years, jobs have been created but they have mainly benefited new entrants to the labour market and those suffering short spells of unemployment. A broadly static aggregate level of unemployment has thus coincided

with a damaging rise in the average duration of jobless spells.

The total number of people unemployed for more than a year has risen by about 250,000 since 1983 and now stands at almost 1.4m. A further rise looks inevitable.

In view of the seriousness of the problem, the select committee's willingness to scale down its original proposal is somewhat surprising. The plan to provide 750,000 extra jobs over three years, to be filled exclusively by the long-term unemployed, was not some hare-brained scheme concocted on the back of an envelope during some particularly boring parliamentary debate. It was closely based on the work of some of the UK's leading economists including Professor Richard Layard of the London School of Economics.

The Whitehall critique of the Layard "new deal" is far from convincing and should not have intimidated the committee. Tax allowances

The Government attacks both the practicability and cost of the committee's original proposal. The argument about practicability seems to rest implicitly on the notion that there simply is not enough work out there to warrant the full employment of those jobless for more than a year.

It thus emphasises the risk that the subsidised jobs would not be extra jobs but would tend to replace "real" jobs. It also stresses organisational problems, arguing for example that the National Health Service would be quite incapable of absorbing an extra 50,000 workers: Whitehall economists reckon the scheme would cost £4.3bn—a £1bn more than the committee originally calculated. The Government describes this cost as "prohibitive." Is this fair? It would, after all, be less expensive than introducing transferable tax allowances—a reform the Chancellor is vigorously promoting.

Put another way, the Layard scheme would cost less than the present tax concession for mortgage interest relief: what is prohibitive depends on a government's sense of priorities.

MR PETER WALKER, the Energy Secretary, yesterday raised his bet on the misused band of analysts set about turning their instruments for the largest flotation in the history of the world's stock markets.

British Gas is ready to dance. The exact choreography for the launch in November is still the subject of expert discussions. But the general opinion is that it will be a pricey affair: British Gas is worth between £5bn and £8bn. Final calculations will involve the usual trade-off between price and potential return to investors.

A successful sale of British Gas is now essential to keep up the Government's morale and help restore its poll ratings at a time when the rest of its privatisation programme is looking rather sickly. On Tuesday, the Defence Secretary announced that the Royal Ordnance factories were not to be sold off after all. The prospects of raising perhaps £2.5bn from water authorities is looking much dimmer after opposition from within the industry and plans to sell British Airways have again been shelved.

Otherwise the Government has few exciting possibilities on the stocks.

In a Commons statement yesterday Mr Walker confirmed that the corporation is to be laden with £2.5bn debt to the Government. This will help the flotation by reducing the value of the equity needed to put 100 per cent of the new company in private hands. It will also provide a useful annuity for the Treasury: but perhaps most important, it will constrain British Gas if it should wish to turn privateer against distressed oil companies in the North Sea.

Mr Walker also unveiled the final part of the regulations which will govern the corporation's prices when it steps out as the largest private gas monopoly in the world. This is the so-called X-factor, which has been set at 2 per cent. It is essentially the annual target for improvements in onshore efficiency which must be passed on to domestic consumers.

If the corporation fails to

achieve the efficiency target, customers will still get the 2 per cent benefit, but at the expense of profits. The company will, however, be allowed to pass on the full increase in the cost of its supplies from the North Sea as well as inflation minus 2 percentage points.

This almost completes the formal paperwork. The next task is to explain to the widest possible public what British Gas is, what it would like to be and what, in a period of depressed oil prices, it might hope to achieve.

Unaccustomed as they are to the role of financial cheerleaders, most of the utility's senior executives will soon be taking a leading part in this worldwide promotion of the vendor of "wonderfuel," as gas has been styled in recent corporate advertising.

They and their supporting cast of publicity men, brokers and underwriters, may find that they need to put considerable efforts into the business of raising steam among potential investors.

For it may well be argued that now is the worst time in a decade to be trying to sell off a major energy company. Oil prices are less than half their level last autumn, and are about 40 per cent below their level in 1975 after allowing for inflation.

As a result, gas salesmen can no longer lean on the competition from fuel oil in industrial markets, as they have been used to doing. The prices British Gas can charge are thus under strong competitive pressure, just as the era of cheap North Sea gas supplies is drawing to a close.

Even though North Sea gas costs have fallen in sympathy with oil, gas now being developed in deeper, more hostile waters will cost five or six times as much as the cheap and abundant supplies from the Southern basin which were the basis for British Gas's remarkable expansion in recent years. The heady period of growth for the UK gas industry is probably almost over. It may well prove to be one of the darkest chapters in British Gas's great years of high risk,

adventure and vision came to an end at about the time that it ceased to be a nationalised utility.

This was the time in the late 1960s and 1970s when under the forceful and autocratic chairmanship of Sir Denis Rooke, huge investments were committed to exploit the new gas fields off the Norfolk coast and the corporation courageously bought large volumes of gas without any certainty of a market and then courageously went out to sell it.

Under Sir Denis, the corporation achieved a degree of independence from ministers which some private companies would envy.

After the discovery of North Sea gas in 1963, the Gas Act in the same year set the stage for the development of a new transmission network, and a revolution in the way in which gas is regarded. In the 10 years to 1982, gas sales rose by 65 per cent in volume, and the number of houses with gas central heating more than doubled.

Although gas sales continued to rise in the first half of the 1980s the rate of growth, at 1.2 per cent a year, was only about half that of the 1970s. It is likely that from now on the balance between supply and demand will become progressively tighter.

As cheap and convenient fields become exhausted, the corporation will have to rely on a combination of imports, probably from Norway, and further exploration and development in the UK sector of the North Sea. However, exploration has been drastically cut back as oil companies adjust to their reduced cash flow. Total exploration in the UK sector of the North Sea next year may be only about half the £1.1bn spent last year.

It is no doubt possible that an oil company or British Gas itself will stumble on a large new field of accessible gas in one of the unexplored parts of the UK Continental Shelf. But this is unlikely; the most promising parts have already been prospected. Now, the fall in oil prices has led to a sharp curtailment of drilling activity. In ten years' time the supplies

available to British Gas, including expected imports from the Norwegian sector, are unlikely to be much more than the present 5bn cubic feet per day.

In the late 1990s, Norway will be selling gas from the deep water Troll field off Bergen. But this will be a lot more expensive than present Norwegian imports from the Frigg field. Other supplies might come from Algeria as liquid natural gas (LNG); these would also be expensive.

The largest potential supplier of natural gas is the Soviet Union, but this source has so far been vetoed on political grounds.

British Gas therefore faces a classic combination of a rapidly changing market, rising costs and increasing scarcity of supplies.

By contrast, its main competitor, the electricity industry, has the potential at least to continue to reduce costs by pushing down the price of its coal supplies from British Coal and, if public opinion allows, increased reliance on nuclear power.

British Gas's mainstream business, therefore, lacks the lustre of British Telecom, which was sold so successfully in 1984 as a company riding the crest of advancing technology towards new horizons of growth. On the other hand the weakness of the powers now agreed for the regulatory authority, ensures competitive gas suppliers will have the minimum chance of penetrating British Gas's established markets.

A few years ago, British Gas might have been considered in a similar light to Telecom because the cash flow from its rapidly expanding gas sales enabled it to mount a very successful exploration and production effort in the North Sea.

However, in 1984 the Government forced British Gas to float off its oil interests as Enterprise Oil.

Enterprise's pre-tax profits of £139m in its first full year of operation were only an eighth of those of British Gas. However, this looked—et least while oil prices remained high—the exciting end of the business. Now the corporation's

capital sunk into oil and gas production represents only about 6 per cent of its £26.7bn total assets, in terms of replacement costs.

Although the corporation has interests in 50 North Sea blocks, it is sterling from a small base if it wants to expand once again into offshore activities.

On the other hand as one senior oil company executive says: "With a market capitalisation of about £6bn, British Gas will not have to do much in relation to its size to be a significant force in the North Sea."

In the year to March 1985, 43 per cent of the £51m which British Gas spent on fixed capital assets was allocated to the development of gas and oil, most of it to its exploration and storage projects at Morecambe and Rigg.

In the present depressed climate, £50m spent by British Gas on North Sea exploration (small change in relation to its size) could amount to 10 per cent or more of combined exploration budgets of all other companies put together. Moreover, British Gas's exploration team has a high reputation in the industry.

British Gas had a superb track record before Enterprise oil was floated off, and many of the good people are still with the Corporation," says Mr Martin Lovegrove, analyst at the broker James Capel.

But the big unanswered question for investors—and perhaps for British Gas itself—is: does it want to make a big splash in the North Sea by exploration or buying up competition?

"I would not have thought that this would have a high priority as a use for British Gas's discretionary spending even before the oil price crash. What they would be exploring for is now a good deal less valuable than it was and there is much less certainty about future prices," says one oil company executive.

The Government's decision to burden the new private company with £2.5bn of debt is a tacit endorsement of this view. Ministers have taken the view that with 95 per cent of its business in the production, transmission and selling of gas,

and a management deeply imbued with the values of public service and sound engineering, British Gas should stick to what it does best. This would by no means rule out "friendly" acquisitions and some increase in exploration. But even after privatisation the monopoly will remain firmly in the political arena.

"The last thing we want to do is to create another Hanson Trust picking up assets all over the place," says one official.

While Sir Denis Rooke stays at the helm—and he seems set for another three year watch—the Government can rest easy on this point.

In some respects, Sir Denis is British Gas. His position was so strong that he was able to dictate many of the terms for the privatisation to Mr Walker, much to the annoyance of some Whitehall officials. He refused to countenance the break-up of the organisation and insisted on a regulatory regime which is generally considered to be easy-going if not feeble.

But like other strong men, Sir Denis finds himself (by design or accident) with a power vacuum beneath him. British Gas has many good engineers, but no thrusting entrepreneurial types on the bridge waiting to wrest the wheel from his hands.

Sir Denis's driving instincts have been to build up the organisation, to make it efficient and to sell more gas. It seems highly unlikely that this will change, except that there will not be much extra gas to be sold.

Nevertheless, with strong positive cash flow, pre-tax profits of around £1bn and a partly coactive market, British Gas will clearly be a safe investment well able to pay good dividends. A few fast bucks may be made on the flotation, no doubt; but when the dust has settled it is likely to be seen as a solid, safe and fairly boring stock in a little-changed competitive environment.

If that is so, historians of the Thatcher years may ask: "Why did they bother to privatise it?"

A second article, on marketing British Gas in the City, will appear on Saturday.

PRIVATISING BRITISH GAS

Less than wonderfuel

By Max Wilkinson, Resources Editor

Gas:

THE SUPPLY COST PROBLEM

AVERAGE SALE PRICE

AVERAGE COST

PROJECTED GAS COSTS

Leighton Morris

No politics, says Baker

The ease with which James Baker, the US Treasury Secretary, has transferred his domestic political skills to the field of international economic diplomacy, has raised the inevitable question of whether he has any aspirations for elective office.

Once again this week, Baker demonstrated his political prowess in front of several hundred New York financial journalists by skipping lightly across subjects ranging from the impact of the resignation of Mexican finance minister, Silva Herzog, to the intricacies of international monetary reform.

Unlike his old friend, Vice President George Bush, who is still smarting from the rejections to some seemingly harmless comments he made to the Saudi Arabians about the dangers of lower oil prices, Baker seems never to put a foot wrong.

A Houston lawyer—his great grandfather founded Baker and Butts, a banking law firm, and his grandfather was the first president of what is now Texas Commerce Bankshares—56-year-old Baker has most of the necessary

trappings for a successful political career.

But he makes it very clear that he harbours no such aspirations. Only once did he run for political office and that was enough, he says. Shortly after he had worked on Gerald Ford's unsuccessful campaign to win the Republican Party presidential nomination in 1976, he went home to Texas to have a shot at being elected the state's attorney-general.

He recounts how he was campaigning in a bar in Amarillo, Texas, about the need for Republicans to get more involved in the politics of the Lone Star State. After warning his listeners that the biggest problems facing Texas were ignorance and apathy, he went up to a grizzled old cowhand and asked him what he thought.

"I don't know, and I do not care," came the reply. Which, Baker says, convinced him that the chase for political office was not for him.

Others, however, are still not convinced.

Men and Matters

But we parted on good terms."

Connelly's departure seems surprising. With GEC's £1.2bn takeover bid for Messer being reviewed by the Monopolies and Mergers Commission it was more important than ever for the company to put its case to Government, Parliament, the City and the media. Connelly himself described the job as "a major assignment and a major challenge."

GEC is not left entirely without professional PR backing. It took on Shandwick, the PR consultancy specialising in handling bids, at about the same time that it appointed Connelly and Shandwick is still there.

Prior too has been taking on a bigger role as GEC's public face, making a good job of handling questions about the Nimrod project. In a recent television Newsnight programme and improving GEC's links with government.

Some Austrian PR men insist on taking each apparent setback with relentless optimism. Tourist publicity boss, Dr Helmut Zoller, for instance, claims he got less bite mail over the wine scandal than when the Austrian judges awarded the German entrants "nil points" in the Eurovision song contest. "Thirty million Germans saw that, and took it as a hostile

act," he told the German trade press.

According to Zoller, the Austrian image problem is being overplayed. "We had our wine scandal, now the Italians are having theirs," he said.

So, despite some notable clashes with the country's news coverage, Austria plans to continue its £12m advertising campaign, directed mainly at Germany.

Some of the campaign slogans might now give even the most enthusiastic person pause for thought—"Austria: unchanging like its people," for example.

Light reading

Excerpt from super glossy publicity material offered from London, the UK lighting company contesting a £30m bid from Emess Lighting. "We are consciously and unconsciously influenced by light in our perceptions of the world in terms of our work, our home, our leisure and our cultural environment. The linkage has been identified between our perception of the world, how we perceive everything lit, and our attitude to our lives—even to the extent that these very perceptions affect our lives, and how we will live in the future."

This poetic passage, penned by Michael Fry, Rotaflex's chairman, has caused some mirth at Court Bank, advisers to Emess. "What Mr Fry appears to be saying is that you can't see in the dark."

Between the lines

The Trade Union Friends of Israel group is running a stall this week at the conference at Bournemouth of the white collar union, Nalco. Manning the stall next door but one is the Trade Union Friends of Palestine. Occupying the buffer zone between the two—the stall of Amnesty International.

Observer



"Ignore him—it's only my father trying to supplement my grant."



Doucement...
CHANEL
 FOR GENTLEMEN

ECONOMIC VIEWPOINT

The pessimism that could be self-fulfilling

By Samuel Brittan



* Also includes Northern Ireland.

Source: Institute of Manpower Studies

A GROUP of employers, known as the Occupations Study Group, formed by Sir Austin Bide, has had an ingenious idea. This has been to look at the medium-term outlook for jobs without depending on any of the main forecasting models of the British economy.

The objection to sole reliance on these models is that they are, inevitably, heavily influenced by extrapolations of past trends. To the extent that they are not, they reflect ideology—or, more politically, rival views of how the economy functions—and this affects the predicted outcome.

Sir Austin therefore decided to ask employers in services as well as in manufacturing, and in the public as well as the private sector, for their own views on the employment outlook and to publish the result without any policy pontification.

The Institute of Manpower Studies undertook this survey by a combination of questionnaires and more intensive interviews, and, as one would expect, came to some gloomy conclusions.

The IMS expects a further fall of 665,000 jobs in the "production" industries and agriculture between 1985 and 1990. This would be offset by a rise of only 540,000 service jobs, leaving a net decline of 125,000 in the total workforce.

These results are worse than they seem. For over this period the Department of Employment expects an increase of 540,000 in the labour force, which could be more if the department has underestimated the increase in female participation rates.

Even if it has not, the implication is that unemployment will rise by between 650,000 and 700,000 between 1985 and 1990. This would take the adjusted adult total from 3.1m in 1985 to nearly 3.8m in 1990, a rate of nearly 16 per cent. The headline total, which includes school-leavers and seasonal movements, would be likely to hit 4.2m by 1990.

If anything like that happens, the fault will be not in our stars, but in ourselves. The IMS survey merely cautions that employers tend to be fashionably pessimistic about job prospects. But closer examination shows that their pessimism is based every bit as much—and—on projecting past trends as on the analysis of the decelerated economic model.

The real interest of the survey lies not in its overall pessimism, but in the revealing details. Against the general trend of decline, employers are expected to increase employment by 700,000, partly due to sub-contracting by larger firms. For similar reasons, self-employment is expected to grow by 300,000 or 12 per cent. Part-time employment is forecast to rise from a fifth to a quarter of

the total thanks to growing "standardisation and fragmentation" of jobs. Partly for these reasons, female employment is expected to rise from 45 per cent to nearly 50 per cent of the total.

Before getting into abstract about the whole economy, note the survey results for particular sectors. In the table, show how much employers' expectations depend on their experience of the past few years.

Every sector that lost jobs between 1979 and 1985—such as engineering, textiles and construction—is likely to lose more jobs in the period up to 1990. By contrast, every sector which gained jobs in the earlier period—e.g. financial services and leisure—is expected to gain jobs in the later one.

The tendency of common-sense forecasts as sophisticated model-builders alike is to project past changes in less extreme form.

The same tendency is shown by the employers who replied to the IMS. Manufacturing industries such as engineering, chemicals and textiles experienced a fall in employment of 20 per cent between 1979 and 1985, and together accounted for nearly 2m lost jobs. The IMS projects a continuing loss of jobs in the next five years in these sectors, but at the reduced rate of about 8 per cent.

There is a similar picture when jobs have increased. Distribution and financial services are expected to take on more workers between 1985 and 1990, at a reduced rate: a gain of 6 per cent compared with nearly 12 per cent in the earlier period. Even the leisure industries are set to slow down their rate of employment growth from 16 to 11 per cent.

The truth is that it is easier to complain about projecting past trends at a slower rate than it is to find a better method of prediction. Employers will be authorities on the specifics affecting their own firms, but are unlikely to have novel or surprising insights into general trends. It is for armchair researchers.

But the main reason for being

sceptical of employers' projections, as interpreted by the IMS, is that they depend crucially on overall assumptions about the economy.

At the time of Labour's 1985 National Plan, I remember Harold Wilson, George Brown and James Callaghan being very unimpressed by the original macro-economic growth projections, only to become genuinely enthusiastic when these were "fleshed out" by a mass of figures for particular industries. Little did they know that the industrial forecasts were based on the overall national growth projection, and not the other way round.

Similarly, in Chapter 15, the IMS comes clean that the employment forecasts are based on the assumption, which they attribute to employers, that growth will average 2 to 3 per cent per annum, which they

believe will be "jobless growth." growth were to be higher, then the whole structure of pessimistic forecasting could fall to the ground.

The authors say that their projected growth rate is "broadly in line with the prevailing stance of national economic policies." This last remark is surely the IMS's own gloss, and exhibits an unconstructive Keynesian belief that growth depends on the Government and, specifically, on how fast it expands "demand."

This is made very clear when authors add: "For example, if the policy stance became more expansionary and/or if the price of oil remains at the existing low level over the rest of the decade," then there will indeed be more jobs.

Yet, I believe, too complacent in either side of the

forecast is sufficient to take care of any errors in projecting overall economic trends or in other areas.

Why do employers, as seen by the IMS, expect growth to be too slow to reduce unemployment? The answer given in the summary is: "a combination of weak home demand, and insufficient international competitiveness. The latter is assisting important penetration and constraining exports. To improve competitiveness and productivity, employers are shedding uneconomic capacity and surplus labour, improving working methods and, particularly in the larger organisations, applying new technologies to both production and support activities. They are also increasing their subcontracting of production and services. The former is leading to the redistribution of jobs to small firms within the production industries; the latter to a growth in jobs in service industries."

The emphasis on sub-contracting and small firms is important. But insufficient competitiveness is a superficial concept, however many times it occurs in Establishment speeches.

"Competitiveness" does not come down from the heavens, but depends *inter alia* on pay per worker, productivity and the exchange rate. If unemployment is above 3m and rising, why do all the adjustments have to be in productivity and not in pay? And why is there no faith in a lower pound as a route to competitiveness? Surely because of the realistic fear that the benefits of devaluation would be eroded in higher pay and more inflation.

Thus we are back to pay: as the main reason why the existing 7 per cent growth of nominal demand translates into inadequate real demand, as the main obstacle to improvements in "competitiveness" which do not depend on shedding labour.

The issue will probably be judged before 1990 by market work and reclassification of the unemployed. Much more important than crystal-gazing are diagnosis and sensible remedies.

Lombard

Labour's plans for jobs

By Anatole Kaletsky

WHAT WOULD it be worth to halve unemployment in Britain? To judge by the compassionate

sentiments expressed in prosperous middle-class drawing rooms all over the country, no price would be too high, no sacrifice too great, to rid us of the scourge of mass unemployment. The middle classes have been free to indulge their consciences, secure in the knowledge that there were no alternative policies involving any such sacrifice even distant on the horizon. But a conscience about unemployment may soon become a costlier indulgence.

As the general election approaches, the policies of the Labour Party are likely to attract more attention. And, judging by an analysis published last week by the City University Business School, they will need to be taken very seriously as a genuine alternative to the present Government's approach.

If Labour's policies were implemented today, they would cut in on the dole queues within a mere two years, according to the City University model. By 1988, Labour's programme, the key element of which the model specifies as £10bn a year in extra public spending, would halve unemployment, to 6.5 per cent. This compares with a rate of 9.1 per cent which is forecast if the present government's policies of restraining public spending are maintained.

Now, the City University Business School is not a place where the Labour Party would normally expect a sympathetic hearing. No British institution has been associated more closely with the economic counter-revolutions of the Thatcher Government. Indeed, the Business School's founding father and former dean, Professor Brian Griffiths, is now the head of Mrs Thatcher's personal Policy Unit at 10 Downing Street. It is not surprising, therefore, that the latest City University economic review, in which these numbers are presented, is less than glowing in its verbal assessment of the Labour strategy. Instead of emphasising unemployment, it stresses that Labour's programme would "induce very high rates of tax"

and/or high rates of inflation," at least in the absence of an incomes policy.

On inflation, however, the model's own figures do not bear out this description. The forecast shows an average inflation rate of 6.9 per cent during the first six years of a Labour programme. In Britain, this cannot be described as a "high" rate by any stretch of the imagination, since it compares with an average of 9.5 per cent over the past 20 years and 7.5 per cent average even in the five years before the 1973 oil crisis. Even more strikingly, the inflation problem would be a strictly temporary phenomenon.

According to the City model, inflation under Labour's programme would subside from the seventh year onwards to a mere 2.4 per cent annually. This would actually be a little lower than the inflation forecast on the basis of current Conservative policies.

The key to this extraordinary result is City's assumption that taxes. Labour is assumed to raise the standard rate of tax in stages to the 50 per cent level. This very high tax rate enables the Public Sector Borrowing Requirement and inflation to be reduced below the present government's targets.

City University's analysis does not explore what self-destructive urges which might induce Labour to adopt such a perversely tight policy. However, it raises some political issues of greater importance.

However frequently Treasury ministers deny this, there does appear to be a major trade-off between inflation and unemployment. Once rapid inflation has been subdued, unemployment can be reduced by letting up on further anti-inflationary policies. Alternatively, if faster inflation is unacceptable, unemployment can still be reduced dramatically by simultaneously raising public spending and taxes.

Either way, a concerted attack on unemployment would certainly appear to be possible. It would, however, have a price—in higher taxes, higher inflation or probably a moderate combination of both. Political debate in Britain could soon be reduced to a simple question—is this a price which the electorate considers worth paying?

Photocopiers and the EEC

From the Director-General, External Relations, European Commission.

Sir,—The article "Japanese copier dumping: a broader view" (June 12) contains major inaccuracies in law and in fact, both in connection with the substance of the case and the European Commission's role in it.

To begin with, the Commission has taken no decision regarding the imposition of anti-dumping duties on Japanese photocopiers imported into the Community. Such a decision, when it is taken, will be based on a thorough examination of all the related facts and considerations. These include questions of dumping, injury to the Community industry and an evaluation of the approach which would be in the best interests of the Community. In this context it is evident that due account has to be taken of arguments relating to competition and industrial policy advanced by any party having an interest in the proceedings.

Your local correspondent, Dr A. H. Hermann, does not describe accurately how the Commission decides whether to take anti-dumping measures. The article also contains assertions which are at best misleading and at worst wrong. These refer particularly to the position and activities of photocopier producers in the Community, to the importers of Japanese photocopiers and to the Community legislation relevant to the circumstances under consideration.

When the Commission does finalise its decision in this case, it will be relying on verified information of a type which is obviously not available to your legal correspondent because it is of a commercially confidential nature. Such information will enable the Commission to arrive at a balanced judgment on the difficult and contentious issues raised in the case and on what measures, if any, to adopt.

Leslie Fielding, Rue de la Loi, Brussels.

Dumping a bad name on the Japanese

From Mr R. Denton

Sir,—I have nothing but sympathy for the EEC employees at Directorate-General I who have to wade through and critically assess the plethora of conflicting evidence relating to the alleged dumping of Japanese copiers. They are caught between warring factions and must be seen to allow fair play. Dumping is a truly complex issue and not one simply in vogue to keep lawyers in business. The way in which the Commission handles these cases could have profound effects on European markets.

A. H. Hermann, in his column

Letters to the Editor

on June 12, seems to proceed on the assumption that the Japanese are dumping, and then examines the question of injury to Community producers and effects thereof of an anti-dumping levy. This would be correct if it could be shown that the Japanese are dumping. Evidence, as well as theory, implies the contrary.

As Dr Hermann suggests, dumping occurs when a product is sold in a complainant's domestic market at a price lower than that in its market of origin. It is unhelpful to use the term "predatory pricing" since the concept means all things to all men, and even if dumping is established, proof that it has a predatory motive is weakly impossible. Under the classical Vinerian approach it was assumed that this type of behaviour on the part of the alleged dumper was facilitated by some power over the domestic market, in order to "fund" cheap overseas sales.

The domestic market had to be insulated from the world market either by governmental action such as tariffs or non-tariff barriers or because the cost of re-importing the goods to that domestic market was prohibitively high, for example, because of high transport costs caused by the product's bulk.

Therefore dumping, as at present defined under the 1979 GATT code and EEC legislation, must presume that exploitation of high domestic prices funds "cheap" sales abroad, although stating explicitly that it concerns itself only with a situation where the export price of a product is less than the normal value of the like product. If the idea of an unfair subsidy is not to be found in the legislation, then it must be seen as more protectionist than widely assumed.

In respect of a number of Japanese products, the presumption of high domestic prices funding low export prices is simply absurd. Less than 5 per cent of Japanese typewriters remain in the domestic market. Therefore the normal value in the Japanese market was deemed unreliable, and a constructed normal value was calculated. If that is so, it seems incredible to argue that Japanese sales could be affected at so high a price as to subsidise the sales in the rest of the world. The figures available, this argument appears to run true for copiers.

It may be true that the Japanese compete unfairly with the help of MITI-inspired co-ordination attached to export targeting; this being the real problem and not price-competitiveness.

It may also be true that the Japanese do operate a pervasive and deep-rooted non-tariff barrier, but their internal market, although protected from the outside, is fought over quite strongly from the inside. In fact some level of protection in the Japanese domestic market when constructing a normal value.

All the arguments surrounding the case seem to highlight the assertion (see Mr Ford's letter, June 6) that the Community does not in fact operate an objective dumping policy but is prevailed upon by the member states and allied industries to use the anti-dumping legislation as a protectionist device.

That we as Europeans are doing something positive when the reverse is the case. Ross Denton, Faculty of Law, University College, London.

Water industry and the Labour Party

From Mr A. D. R. Holland

Sir,—We learn from the official spokesman of the Labour Party (June 11) that it would renationalise the water industry since the unions that work in it want it. How nice and cosy. What about the customers? Don't they count?

The same treatment has been threatened to British Telecom. While we all have gripes about BT's service, no-one can fall to have noticed the great improvement in dealing with complaints or the modern and attractive range of telephone equipment being offered for sale or rental since privatisation. Would this have happened with union domination?

As ever, the Labour Party is tied to the Luddite wing of the trade union movement and will be so as long as the next election approaches. Anthony Holland, 7-5, Saville Row, W1.

A dream they never sold

From the managing director, Midland Bank Venture Capital

Sir,—I refer to Peter Marsh's article on British CAD-CAM companies (June 9). An old friend was involved with one of the companies men-

tioned. In due course he collected a very substantial sum for passing "Go." "Yes, the money is nice to have. No longer do I have to repair my own house but can get contractors in to do it. Yes, we can now afford an extended climbing holiday in the Himalayas." And so on.

But almost as an aside he went on to say something of great significance: "When you last saw me (1981) you had no idea of how acute was the cash crisis we were in. We only just came through. The margin between success and failure in business is wafer thin. Never again do I want to get into the same position"—said with much feeling.

Even perhaps is the (unspoken) crucial point. As financial pressures start to mount, creditors start to press—and one's own position, with a house, livelihood and personal assets at risk, becomes ever more tenuous. Ordinary decent people are appalled by the situation they find themselves in, having to let creditors down, having to make promises they cannot keep, seeing their whole family and way of life put at risk, moving inexorably down a slippery slope that they seem to have no power or capacity to arrest.

Yet pay hardly features either in the IMS's questions or in employers' responses—neither pay in general, nor relative pay. The exercise is one in economics without price.

This, however, is a perfectly natural feature of the way the cashflows of rapidly expanding companies behave. Once you know, and can therefore accurately quantify and anticipate this behaviour, preventive action can be taken.

For those, on the other hand, who do not know about the inevitable, and crushing, forces that come into play, severe financial crisis is not something that may happen, but something that will happen.

Which provides the most wonderful opportunity for the brightest and bushy-tailed (foreign) predator who understands—very clearly—the issues to muscle-in on the act.

If progress to Armageddon is too slow it can be actively helped on its way, for instance, by becoming a major outlet for the company's goods (e.g. a US distributor) and subsequently delaying payment for an unusually large order.

Alternatively, the potential acquirer can appear to come to the company's rescue, with a capital injection. When the initial investment runs out, as inevitably it does, ownership falls like a ripe plum.

This can only happen because the predator has a much sharper knowledge of the way company finances behave than the management of the target company. If we, as a nation, want to avoid it, we can. But only by radically improving our own knowledge. Brian Warren, 47, Cannon St, EC4.



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Siemens to attack British computer market

By Jason Crip in London

SIEMENS, the West German electrical and electronics giant, is launching a major attack on the UK computer market and has ambitions to become one of the country's leading suppliers after IBM (UK), ICL and Digital Equipment.

Although Siemens claims to have 8 per cent of the European computer market and 25 per cent of the West German market, it only sells a small number of personal computers in the UK.

The move to sell a complete range of computers is part of an attempt to become a major supplier of information technology products in Britain.

Earlier this year Siemens acquired Norton Telecommunications, an independent British supplier of telephone equipment, including private exchanges (PBXs).

As its next step, Siemens is to start selling a range of computers including powerful, large mainframes, small business systems and personal computers.

Siemens has opened a new centre in Feltham, London, and expects to employ 220 people by the end of 1986, including about 40 engineers working on software development.

Mr Hans-Martin Steine, director for communication and data systems, said Siemens was keen to use British skills in computer software.

Siemens has sales of £200m (£300m) in the UK in medical equipment, power engineering, components and information technology.

Sales of telecommunications and computer peripherals is expected to be about £10m. As a result of the move into computers this is expected to grow by 30 per cent a year.

It will concentrate on computers for automated factories, printing and publishing and cartography.

Mr Steine said Siemens hoped to be Britain's fourth largest computer group within three to four years. The US company DEC is currently the third largest and had sales of £450m last year and employs more than 5,000 people in the UK.

If Siemens were to succeed, it would mean overtaking many other large and well-established computer companies such as Honeywell, Burroughs and its newly-acquired subsidiary, Sperry from the US, and Olivetti and Nixdorf from Europe.

Lufthansa and some of the West German banks and insurance companies have Siemens computers in the UK. The only other significant past sale in the UK was a computer bought by the Greater London Council to control London's traffic lights.

Canada rebuffs Allied-Lyons
 By Bernard Simon in Toronto

ALLIED-LYONS, the British food and beverage group, was rebuffed yesterday in the first of several legal challenges aimed at forcing Olympia & York, the Canadian real estate and resources group, to implement the sale of Hiram Walker Resources' drinks business to Allied.

The Ontario supreme court denied Allied's request for an injunction preventing O&Y and its subsidiary Gulf Canada from making any material changes to Hiram's liquor assets. Judge Frank Callaghan said he accepted O&Y's assurances that it would take no steps to encumber the shares or assets of Hiram Walker-Goedert & Worts.

Allied claims to have bought HW-GW in the terms of an agreement signed this year in the heat of a fierce takeover battle for Hiram.

The company's new owners have tried to reverse the sale and want to establish HW-GW as one of Gulf Canada's three main operating divisions, complementing its energy and forest products interests.

Bonn coalition split over new powers for police

BY RUPERT CORNWELL IN BONN

WEST GERMANY'S ruling coalition is sharply divided on whether to bring in immediate and tough new measures to increase the powers of the police, in order to curb the resurgent anarchist violence which has defied anti-nuclear demonstrations here in recent weeks.

The strongest pressure for such action has come from the right, notably from Mr Franz Josef Strauss, leader of the Bavarian-based Christian Social Union (CSU). The Interior Ministry, run by his party colleague, Mr Friedrich Zimmermann, claims that the total of hard-core rioters, suspected of links with far left terrorist organisations, is now between 2,000 and 3,000, compared with only 500 until recently.

Mr Zimmermann used yesterday's Cabinet meeting to show a video film of recent incidents at the Wackersdorf and Brokdorf nuclear stations to impress upon fellow ministers the threat posed by the nuclear-related violence, and underline his argument that sophisticated new communications techniques employed by the anarchists or Chaoten demanded a radically new approach.

But the Interior Minister won only a promise for three extra trans-

British police needed to be able to use plastic bullets and CS gas in the event of riots in inner cities, a leading police official said. Details, Page 7

port helicopters and more powerful water cannon for the paramilitary, federally controlled Bundesgrenzschutz police, coupled with the assurance that existing laws would be enforced to the hilt. Rather, the Government has opted to win time by setting up a working group to examine the whole issue. It has also denied reports of mass resignations from the police, in protest at an alleged lack of backing from their political masters.

The most forthright opposition to sweeping new powers for the police comes from the Free Democrats, junior partners in the centre-right coalition. But the decision to stall plainly reflects political calculations ahead of the vital federal elections due on January 23.

Chancellor Helmut Kohl is as instinctively inclined to clamp down hard on the violence as any member of his government. However, after parliamentary mishaps of the last few months, he is especially

anxious to avoid fresh public feuding within his coalition over a contentious piece of legislation, so close to the election.

The potential dangers of such a confrontation were emphasised yesterday as the Greens, the radical left-wing party in the forefront of the campaign against civil nuclear power, demanded guarantees that peaceful participants in such demonstrations would not be harassed by the police. Mr Hans-Christian Stroebel, the Greens' home affairs spokesman, accused the police of deliberately provoking disorder - a view to which some events at both Brokdorf and Wackersdorf lend credence.

The Government is, convinced, however, that widespread public abhorrence of the violence - now a regular weekend fixture and perpetrated by mostly masked demonstrators wielding Molotov cocktails, catapults and other weapons - is potentially a powerful vote-winner for the conservative cause.

Even so normally restrained a politician as Mr Gerhard Stolteberg, the Finance Minister, has likened the Greens to the Basque Euzko movement, containing both a peaceful and a militant wing.

UK to launch public defence of nuclear power policies

BY MAX WILKINSON, RESOURCES EDITOR, IN LONDON

THE BRITISH Government is preparing to mount a major defence of nuclear power now that the worst anxieties resulting from the disaster at Chernobyl appear to have abated.

A wide-ranging speech on the subject planned by Mr Peter Walker, the Energy Secretary, for next week is likely to be interpreted by many as preparing the ground for a decision to proceed with a new pressurised water reactor at Sizewell in Suffolk, eastern England.

However, this still depends on the results of the inquiry by Sir Frank Layfield, which will not be in ministers' hands until the autumn.

In his speech next week Mr Walker

The Soviet nuclear power sector is one of the most crisis-ridden industries in the country, according to an analysis of Moscow's nuclear power programme by the West Berlin-based German Institute of Economic Research (DIW). Page 3

is expected to concentrate on the global energy picture and on whether so-called renewable energy sources such as wave and wind power could supply the world's needs when coal and oil resources start to run down.

His broad conclusion is that these alternative sources of energy simply

will not be adequate and that nuclear power is likely to remain central to the world's energy needs.

His draft speech is being described as a general and "non-political" case for nuclear power, but it will sharply differentiate the Conservative Party's stand on this controversial issue from that of the Labour and Liberal parties.

Mr Walker has recently made several comments which are supportive of the nuclear industry, but next week's speech to the Engineering Employers' Federation will be the first carefully reasoned statement of the Conservative Government's policy on the subject since the Soviet accident.

London prepares soft loan offer to Jakarta

BY ALAIN CASS, ASIA EDITOR, IN LONDON

BRITAIN is to offer up to £140m (£213m) in soft loans to finance the UK costs of mutually agreed development projects in Indonesia.

The money will be made available over the next two to three years, subject to the successful conclusion of a soft loan agreement with Indonesia, now in the final stages of negotiation.

This agreement would make Indonesia the second-biggest recipient of UK soft loans after China and would mark a further commitment by the British Government to pursue export contracts in the Third World through concessional financing.

The first tranche of £40m will be formally offered to Indonesia today at the meeting in The Hague of the country's aid donors, the Intergovernmental Group on Indonesia. The group as a whole is expected to pledge a total of \$2.4bn in aid to Jakarta which faces its severest economic crisis in decades because of falling oil prices.

The plan to provide up to £140m in project-based soft loans follows hard bargaining. Two years ago Indonesia laid down stiff conditions for the approval of aid agreements which depended on the award of specific contracts to donor countries.

Britain finally agreed to meet a requirement laid down by President Suharto that soft loans tied to specific projects should be granted at no more than 3½ per cent interest, to be repaid over 25 years with a seven-year grace period. These terms make the agreement with Indonesia even more favourable than

the £300m soft loan deal with China signed earlier this year. In return, Indonesia has dropped its insistence that the loans be made in sterling - which would have been more expensive for the UK because of higher interest rates - and will accept finance in US dollars instead.

UK officials hope that the first £40m will help British companies win contracts for rural electrification, road and rail transport, radio and television stations and steel bridging.

Although the soft loan deal would significantly improve Britain's chances of winning major Indonesian contracts, France is known to be negotiating a similar deal which is likely to pose stiff competition.

Some UK officials also caution against undue optimism given the parlous state of Indonesia's finances and its limited ability to absorb large amounts of development aid.

Much of the original impetus for the agreement came after the visit to Indonesia by Mrs Margaret Thatcher, the British Prime Minister, in 1985. Despite Indonesia's current economic problems, British ministers believe government leaders in Jakarta are determined to pursue development projects.

British ministers hope that, following a soft loan agreement, Britain would also be in a good position to bid for big defence contracts to aid last year's purchase of Rapier missile systems and Hawk trainer aircraft by the Indonesian armed forces.

Pressure grows for sanctions against Pretoria

Continued from Page 1

but rather that he was suggesting that the US action would be hard to avoid.

Senator Lugar has worked closely with the White House and his comments may have been designed as much to send a signal to the Administration as to Pretoria. They clearly will only serve to encourage members of the House to back the sanctions bill.

The bill, which has drawn widespread support in the house, including some conservative Republicans, would ban all new investment and bank loans to the South African private sector. In order to hinder South Africa's efforts to become energy self-sufficient, it would also prohibit contracting for engineering, construction and other assistance from US companies in the development of energy sources.

Other provisions call for the banning of imports of coal, uranium and steel and on the landing of South African Airways flights in the US.

Michael Holtman in London writes: There was no evidence in London, however, of any significant change in the British Government's anti-sanctions stance.

Bishop Trevor Huddleston, president of the Anti-Apartheid Movement, told a press conference yesterday that a meeting with Sir Geoffrey Howe, the UK Foreign Secretary, had been "exceedingly negative".

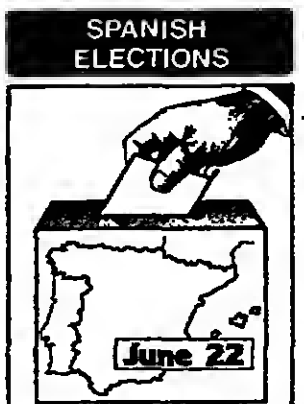
Yesterday's report on the South Africa's R12bn economic package mis-stated the dollar equivalent. The correct figure is \$490m.

Spanish left seeks taste of power in 'gaspacho'

By David White in Madrid

"A GAZPACHO" is what Mr Santiago Carrillo, former leader of the Spanish Communists, calls the new alliance in which the party is fighting Sunday's general elections. Socialist leaders refer to it as "the Russian salad".

Laquerda Unida (United Left) is a political mish-mash created from ingredients of the anti-Nato campaign which lost to the Socialist Government in a referendum last March. The idea is to keep the momentum of that movement going. Depending on the results, it could either pull Spain's Communists out of the doldrums or provoke another leadership crisis in the party.



Pre-election polls indicate that through the new alliance the Communists stand to recover some of the 1m votes which the Socialists "borrowed" from them four years ago. In that election, the party saw its share of the ballot plummet from almost 11 per cent to less than 4 per cent. It lost 19 of its 23 seats and, with Mr Carrillo's resignation, its leader for the previous 22 years.

His successor, 40-year-old Mr Gerardo Iglesias, has faced nothing but crises: rebellion by Mr Carrillo, who wanted to keep his hand on the controls and was eventually excluded from office; and the creation of a splinter, pro-Moscow party.

The new alliance, hurriedly put together in April when the Government brought forward the election date, reassembles some of the fragments: the mainstream party, the pro-Soviets (but not all of them) and ex-Communists who left the party under Mr Carrillo.

They are joined by a heterogeneous collection of other groups ranging from Republicans to Monarchists and including the Carlist Party - to the puzzlement of many, considering that the Carlists were on the other side in the Spanish civil war. A mysterious humanist party is also included.

Pressed for time in drawing up a programme, the alliance proposes a classic left-wing menu, including nationalisation of banks and utilities.

Like the tomatoes in a gaspacho, the Communists are the main component. Most of the Pta 500m (£3.5m) campaign fund is theirs, and their four-day annual fête, held earlier this month, was turned into a coalition occasion. But long-time Communist supporters said it was not like it used to be.

Through their broader platform, the Communists hope both to extend their appeal and repair their broken image. But it is at the expense of dropping some of their own identity. For the first time since they were legalised in 1977, they are not fighting under their own banner.

Mr Carrillo, in what may be his last act of revenge, has run off with the hammer and sickle. Using the Communist emblem, the fox 70-year-old is standing under the ironic title of United Communist (Communist Unity).

The summary column incorrectly stated yesterday that La-Col Antonio Tejero was one of the Spanish officers killed in Madrid on Tuesday. The victim was actually an accomplice of Tejero in the 1981 coup attempt. Tejero is serving a 30-year prison sentence.

THE LEX COLUMN

Florida squeeze for insurers

The struggle of wills between the US insurance industry and ambulance-chasing lawyers being fought out in the Florida sunshine has reached a temporary truce. A bill that seeks to trade off some limit on the ballooning jury awards for commercial liability against a compulsory 10 per cent reduction in premiums has become wedged in the Florida Governor's office. There is no certainty that it will be signed into law and the markets have regained their poise: taking their cue from Wall Street, the UK composites have recovered from two weeks of sharp underperformance.

The London market's Florida worries were a little excessive. The composites write only a fraction of their US business in Florida and, if the bill became law, would probably stop altogether, as half a dozen US insurers have threatened to do. The insurance companies say that US tort is in a mess, and a good portion of America from the President downwards agrees: the lawyers, including those packing legislature benches, look jealously at the industry's dramatic shift into profitability.

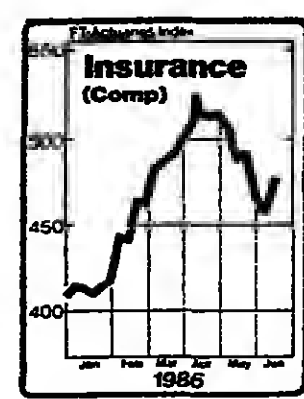
As usual, everybody is in the wrong: huge awards and lawyers' fees have led to large insurance losses, vanishing capacity and rocketing premiums. Some municipalities cannot now afford to insure a kindergarten, let alone a hospital.

Whatever happens in Florida, there seems bound to be some surrender on American premium rates. This need be no unalloyed disaster for the composites. Even a 10-point improvement in operating ratios in the first quarter is not enough to pull in the capital that will eventually sandbag the recovery, as sure as eggs are eggs. Some concession on commercial liability may delay the dreadful day.

Chloride

Chloride is not exactly the stock for income funds, having paid no ordinary dividend since 1980, with only a single tranche of payment on the preference shares this decade. And attributable losses in five of the last six years - culminating in an attributable loss of £2.4m, reported yesterday - have seen it to that punting on Chloride's recovery prospects has also been a pretty unrewarding strategy. The only investors to have derived a steady return from Chloride in recent years will be successful traders of the cycle from hope to disappointment.

That process must now be converging to a point where the market



the company has achieved in the past few years.

Nor is the debt of £2.5bn a great burden for the company to bear, particularly as it could have the best part of £1bn in cash by the time of flotation. British Gas plc's gearing ratio is likely to be around 35 per cent; higher than BP or Shell, but low compared with the energy sector as a whole. This does not mean that British Gas will go out and buy up the UK independent oil sector, for all the wishful thinking of the speculators. The company will remain overwhelmingly a gas distribution business, and should be valued on that basis.

Even having removed £2.5bn of potential gas shares from the equity market, the Government will still have at least £5bn left to sell, and must work out how to win the affection of the private investor without providing Telecom-style staggering profits for the Americans.

Having persuaded Mr Peter Walker to break with previous UK Government policy of splitting up the British Gas Corporation into its component parts, Sir Denis Rooke has now extracted a pricing regime for his monolith that should not unduly tax the ingenuity of the company's time-and-motion men. A requirement to reduce non-gas costs in the domestic sector by a real 2 per cent a year is no more demanding than the efficiency targets that

will have to look Chloride over again. Disposals have brought the balance sheet back into a reasonable shape, with net debt at just over a quarter of Chloride's depleted shareholders' funds and minorities: suffocation by interest payments is not on the programme. Hacking away at overheads, to the tune of £8.1m above the line in these figures, has similarly taken a crucial few millions out of operating cost: if nothing else were to change, Chloride's pre-tax line should be about £15m better off this year.

Before the £8m arrears of preference dividend can be cleared, or the ordinary dividend made a reappearance, Chloride will have to show that this year's expected recovery is not another isolated spark, like 1984. At 46p, the shares are not assuming anything: not even a value of Chloride's £40m stock of UK tax losses.

British Land

British Land is another victim of the City's disdain for companies which defy easy classification. How else to explain a share price in a hole at 182p after an unforecast 79 per cent rise in pre-tax profits to £21.1m? Last week may be the simple answer, but those sceptics left to stew in the City also have their motives.

About half of the profits increase came from property trading and the industrial division, which are both deemed to be earnings of a lesser quality. There seems no reason for this denigration of earnings from such businesses as the manufacture of military sleeping bags, particularly given the underperformance of the property sector against industrial stocks.

The rise of 13p to year end net assets of 217p a share was one figure in line with predictions. Taking out retained profits of 8p, the capital growth is unimpressive. But this is hardly surprising given British Land's predilection for buying up and refurbishing unfashionable older buildings.

The latest findings suggest that these sort of properties are losing their value at an alarming rate, but the Land formula is based on high income followed by cashing in on site value. That may not be a sure proposition, but at least the downside is beyond the trading horizons of most institutions.



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World Weather

Area	Temp	Wind	Cloud	Area	Temp	Wind	Cloud
Algeria	25	7	2	London	15	10	10
Amman	25	7	2	Madrid	15	10	10
Baghdad	35	10	10	Manchester	15	10	10
Bangkok	32	10	10	Paris	15	10	10
Bombay	32	10	10	Rome	15	10	10
Buenos Aires	25	10	10	Saudi Arabia	35	10	10
Calcutta	32	10	10	Spain	15	10	10
Cairo	32	10	10	Taipei	25	10	10
Chennai	32	10	10	Tokyo	25	10	10
Cebu	32	10	10	Washington	15	10	10
Dhaka	32	10	10	Wellington	15	10	10
Hankow	32	10	10	Yokohama	25	10	10
Hong Kong	32	10	10				
Kobe	25	10	10				
London	15	10	10				
Los Angeles	25	10	10				
Lyons	15	10	10				
Manila	32	10	10				
Medan	32	10	10				
Mumbai	32	10	10				
Nairobi	25	10	10				
Seoul	25	10	10				
Singapore	32	10	10				
Taipei	25	10	10				
Tokyo	25	10	10				
Washington	15	10	10				
Wellington	15	10	10				
Yokohama	25	10	10				

UK details gas sell-off incentives

Continued from Page 1

and terms of the offer have yet to be decided.

Gas employees will be given £70 worth of shares plus a further £2 worth for every year of service. They will also be allowed to "buy one and get two free" up to a total of 450 shares. They will also be offered £2,000 worth of shares at a 10 per cent discount.

These large concessions are intended to help push along the general bandwagon, as well as furthering the Conservative ideal of giving workers a stake in the profits of their company.

He said the new company's balance sheet would include £2.5bn of debt to the Government and that the gas levy (a tax on gas from North Sea fields not subject to pe-

roleum revenue tax) would remain at its present level of 4p per therm (105 megajoules). The gas levy is expected to bring in about £500m a year for the British Treasury until the end of the decade. In addition, British Gas will have to pay interest on its debt of about £250m a year at current interest rates, but this will be set off against its tax liability.

Mr Walker also announced the final details of the formula which will determine the prices the new company can charge to domestic customers. The full increase in average offshore gas costs can be passed on. In addition prices may be raised only by the rate of inflation less 2 per cent.

This 2 per cent - the so-called X factor - was twice what British Gas

wanted, but somewhat less than its present performance target. Under its present agreement with the UK Government, the corporation is supposed to reduce its net trading costs per therm of gas sold by about 2.8 per cent a year, but there is no provision for this to be passed on to customers.

Mr Walker chose the figure of 2 per cent on the basis of a detailed analysis by Touche Ross, the accounting firm. This said that British Gas had scope to improve its efficiency by between 1.75 per cent and a little over 2 per cent a year.

Next year the pricing formula is likely to result in a very small increase in average domestic gas prices and could even yield a cut.

SECTION III FINANCIAL TIMES SURVEY

Executive Cars

Rover 600, on which
Austin Rover's hopes
are pinned—a 'suck'
picture from
Motor magazine.



Manufacturers big and small are chasing the high-profit market for larger, well-equipped cars. The big makers are regularly adding to the flow of new models to this highly-competitive market bringing the specialist companies under pressure. And Japanese attention is turning from the US to Europe.

How Europe's car makers are faring

	1984	1985	1986*	1987†	1990†
Ford	63	101	117	129	120
GM	146	123	131	142	160
Audi/VW	210	186	171	171	184
Fiat/Lancia	17	55	87	103	95
Renault	119	152	139	172	252
Peugeot	233	202	192	177	180
BMW	412	431	464	477	520
Mercedes	469	538	593	603	621
Volvo (Sweden)	271	288	303	315	337
Saab	102	113	115	125	146
Alfa Romeo	200	158	171	175	196
Jaguar	33	38	40	44	47
Porsche	44	54	52	53	59

*Larger or prestige cars typified by: BMW, Mercedes, Audi 80/90 Quattro, Citroen CX, Fiat Croma, Ford Granada and similar.
†Forecast.
Source: DRI Europe.

Free-for-all battle for record sales

By John Griffiths

ALL OF A sudden, it seems, Europe's executive car buyers have become thoroughly spoiled for choice.

By the end of this year, Peugeot will be alone among the leading European manufacturers in lacking an executive car range which is either all-new or close to being so.

Peugeot, perhaps understandably against the backdrop of its, and much of the European industry's, heavy losses of the early 1980s, chose to concentrate in that period on launching competitive high-volume small and medium-sized cars, with notable success, in the form of the 205 and 309 models.

But it may well have cause for regret that its nearest successor to its partly facelifted but still aged executive cars, the Peugeot 604 and 605, and the Citroen CX, is still at least a year away.

The reason is the new mood of economic optimism, currently sweeping the Western world. It is created by factors which have emerged mainly since late last year. They bode, particularly well for sales of larger, well-equipped executive cars.

It is these cars which offer manufacturers the potential for high profit-per-unit which have been so singularly absent in the

small and medium-size volume car sector.

The factors include:

- Collapse of world oil prices;
- Falling interest rates;
- Cheaper non-oil commodities;
- Rising real incomes and company profits.

Industry forecasters believe that against this backdrop of lower inflation and increased economic growth for almost every country except those heavily dependent on oil exports, the overall prospects for the motor industry are good. Indeed, the consultancy group DRI Europe says its own forecasts for the industry over the next few years are "the most optimistic in many years."

But in the new climate of affluence (at least for those in work) and with the oil price now apparently set to stay at a low level for the foreseeable future, the prospects for the new generation of much more economical executive cars are seen as being relatively brighter than for the industry as a whole.

Thus DRI, for example, forecasts that by the end of the decade European production of executive and luxury cars will have increased by nearly one-half compared with the trough of the last recession—to 2.8m units in 1990 from 2m in 1981. The industry is already well on course to achieve this, with production reaching 2.37m units

last year and forecast by DRI to achieve 2.67m units next year.

The worry, triggered by the 1979 oil crisis, that most European buyers were moving permanently to smaller cars—"downsizing"—had been a considerable one for the volume makers. This trend was certainly apparent in the early 1980s.

But what Ford, GM, Renault et al did not really know was to what extent dwindling total executive car sales might also be a function of the lack of appeal of their own model ranges in that sector.

There appeared to be a pretty good clue that models might be the problem, for Mercedes, BMW, Volvo, Saab and Jaguar were enjoying record sales and, in most cases, profits.

The surging sales which have since been enjoyed by the volume makers' new products such as the Renault 25, the now highly-diverse Audi executive car ranges, and more recently Ford's new Granada/Scorpio have shown clearly that the buyers were there but waiting for the right products.

There has been the arrival of, among others, the Saab 900, the Lancia Thema and Fiat Croma—all variants of a collaborative project (the "Type Four" car) between the three manufacturers, and also involving Alfa Romeo, whose own version is yet to be launched.

In the UK the launch is due next month of the Rover 600, Austin Rover's new executive car developed jointly with Honda. This is to spearhead the BL subsidiary's return to the North American market.

Six months after the Rover 600, Austin Rover's Cowley plant will also begin producing a version for Honda, named the Legend, for Honda to sell in Europe. Honda is also building the 800 for Austin Rover in Japan.

Before the end of the year, GM's European car-making subsidiaries, Opel and Vauxhall, will have launched the first of what is intended to be a completely new range of executive cars, starting with the Opel Rekord/Vauxhall Carlton.

Other activity among the specialist producers includes the launch by Mercedes of a completely new range of mid-size cars and estates, the 260-300 models. They look well set to repeat the success of their similarly-named predecessors, which during their nine-year production run became Mercedes' best-selling cars.

BMW has introduced a profusion of variations on its 3- and 5-series cars and before the end of this year will have launched a completely new top-of-the-range 7-series model. Jaguar, performing the automotive equivalent of the world's lengthiest strip-tease, might

pull the last wraps off its eagerly-awaited new XJ40 saloon at the Birmingham Motor Show in October.

Volvo, whose reputation has been built mainly on safety and large saloons and estates, is soon to put on sale the 460ES, its first return to the sporting coupé market for nearly two decades.

Even if the market is expanding to help to accommodate such a plethora of new models, competition for sales within Europe is still likely to intensify.

To complicate matters further, profitability for the European executive car producers is coming under increased pressure as a result of the steep decline in the value of the dollar.

Another effect of the changed dollar-yen relationship is that Japanese manufacturers, now struggling to make profits on their North American car sales, have swiftly turned their attention to Europe as an alternative source of profits.

Europe has come into their marketing sights at the same time as the first generation of Japanese cars seem as being genuinely capable of challenging European executive cars head-on in performance, handling and styling terms—like Toyota's latest Celica—have been arriving on the market. Japanese pressure on Europe

has been mounting rapidly even before the latest developments. Last year Japanese manufacturers took a record collective market share of 10.3 per cent in the 16 main West European markets. That represented 1.4m cars, 100,000 more than in 1984. Last year, their combined share overtook that of Renault and was just 2.1 per cent behind that of the European market leader, Audi/Volkswagen.

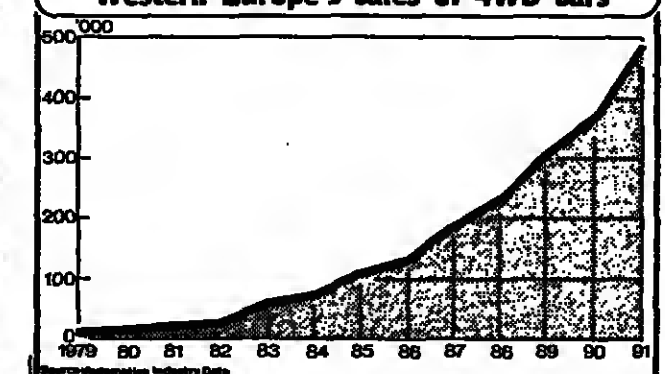
Nor has the Japanese success been confined to "soft" markets. Last year Japanese cars took a record 13.3 per cent of new car sales in West Germany, heartland of the European motor industry.

But even the Japanese government has become alarmed at the manner in which car exports to the EEC have accelerated in the past few months. The value of shipments more than doubled in May, compared with a year earlier, at \$423m.

Seeking to head off a renewed bout of protectionism, the Japanese Ministry of Trade and Industry was preparing at the beginning of this month to ask manufacturers to exercise marketing restraint.

For the first time since the 1970s, competition in the executive sector within Europe could conceivably be increased as a result of more serious attempts by North American manufacturers to sell US-built cars in Europe. The new exchange rate balance makes this at least

Western Europe's sales of 4WD cars



feasible, with Chrysler—which no longer has any European production—said particularly to be considering the possibility.

Despite the competition, DRI strikes an optimistic note about the executive car production prospects of most of the individual European producers at least to the end of the decade (see Table).

This is just as well, as capacity continues to be added. Both Mercedes-Benz and BMW have recently opened additional factories, for example, while Volvo, Saab and Jaguar are also actively extending capacity.

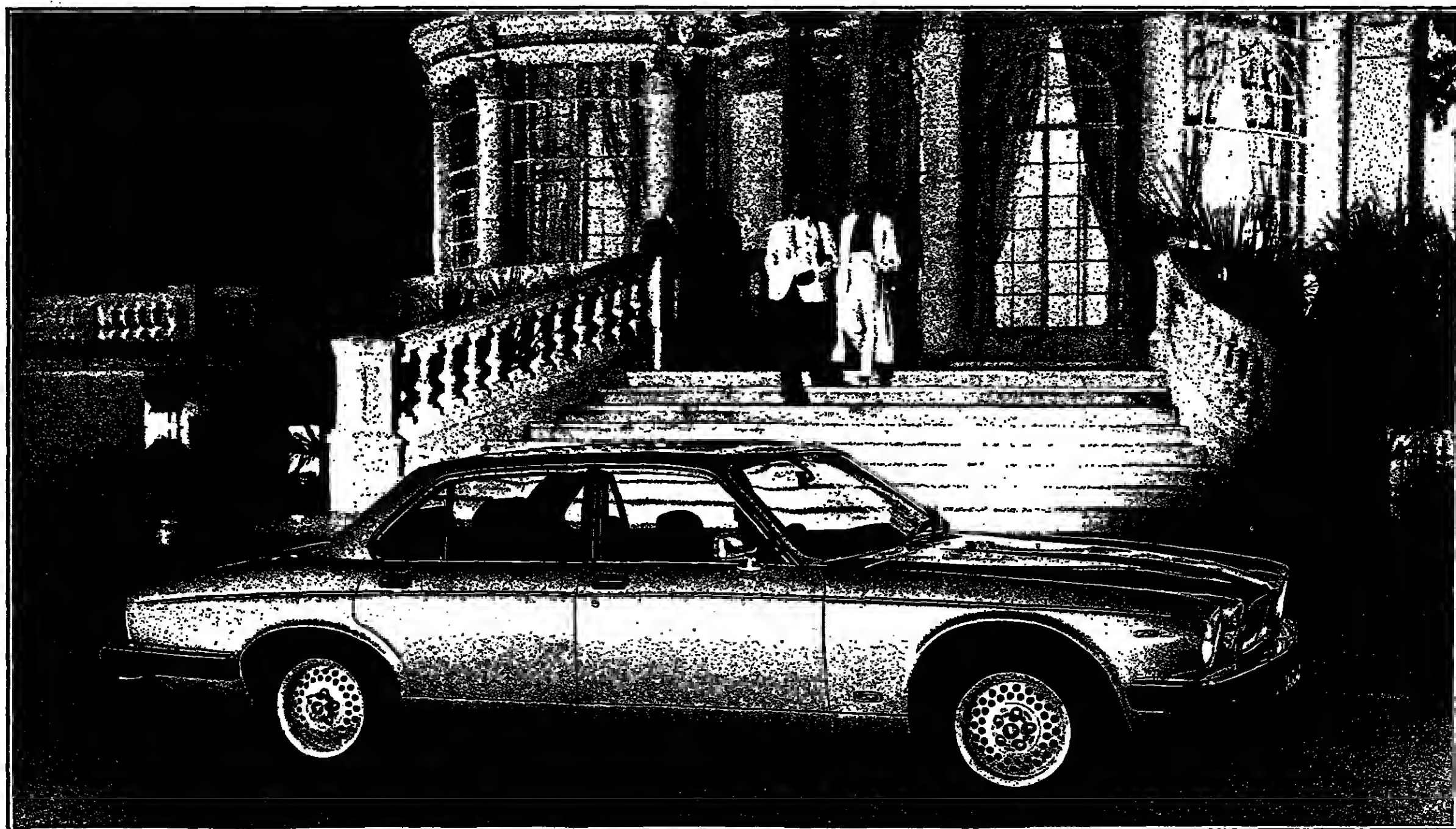
Meanwhile, the race into new and ever more advanced specifications for executive cars is accelerating.

Sales of passenger cars equipped with four-wheel-drive are increasing far faster than was envisaged when Audi launched its first Quattro model four years ago. As an indication, Ford's 4wd Sierra sold nearly 2,000 cars in the UK alone in the first quarter of the year.

Anti-skid braking has moved rapidly from being an exclusive £1,000 option on the most luxurious executive cars to becoming a mandatory fitment for any manufacturer regarding itself as a serious executive sector competitor.

The days when a manufacturer could produce a bad car, or even just a dull one, and expect to survive, let alone flourish, are certainly over.

HOW RICHLY DO YOU DESERVE YOUR 1986 JAGUAR?



Opt for the Jaguar Sovereign, and you'll find its appointments an accurate reflection of your own achievements. The abundance of hide upholstery. The quiet glimmer of burr walnut on dashboard and doorcappings. The inclusion of air-conditioning. The philharmonic quality of the stereo system. The authority of a classic six cylinder, fuel injected 4.2 litre

engine or the awesome 5.3 litre V12, both producing ample power to minimise driving hazards, and seemingly to diminish every other vehicle on the road. The uncanny blend of balance and unobtrusiveness in handling.

For 1986, we've even managed some refinements. A somewhat lighter interior, employing doeklin pillar trim

in place of the black used hitherto. The choice of four distinguished new exterior colours, with matching coach lines.

Headlamp wash/wipe as standard on both models. Etched stainless steel front and rear treadplates. (We make no apology. To a Sovereign driver, the quality of the treadplates is of importance.)

And when you consider that a new Sovereign provides all

this at a cost measurably less than that demanded for 'comparable' motor cars, you'll agree that the decision to choose a Jaguar is in itself a laudable feat.

After all, a Sovereign has always been a sound investment.

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JAGUAR The legend grows

EXECUTIVE CARS 2

Company policies

Matching pay to model

TO QUALIFY for an executive car as a "perk" in most British companies you have to work your way up the ladder to a fairly high-ranking job with reasonable pay. That much is obvious. But what about the detail?

Well, the recent research shows that in larger companies the typical salary level at which the "perk" car (allocated even though the executive does not need one) becomes part of the total remuneration is around £16,500.

For medium-sized companies the salary level is between £14,000 and £14,500 and for small concerns £13,000 to £13,500.

Companies, therefore, tend to define the car they will allocate to an employee of a given standing by reference to a named model. For example, "the managing director is entitled to a Jaguar XJ6 4.2 or other car of European manufacture of no greater capital cost."

More rarely, at least where senior management and executives are concerned, the individual will be restricted to a particular model. "A director is provided with a Rover 3.5 Vanden Plas."

It is becoming increasingly common for an executive to be eligible for a car from a pre-agreed list of between two and 10 models. Of course, the more important he is within the company the more choice he usually has.

However, a recent survey provided the information that 18 per cent of company chairmen and 15 per cent of chief executives had no choice of company car. The people who carried out the survey suggested that these figures were misleading.

"We suspect that if the chairman or chief executive really does not want his Daimler Double Six, no one will object to him taking an Audi, BMW or Ford. Excluding these two categories, there is a clear relationship between status and freedom of choice," they add.

It is now also accepted practice in many UK companies to give a choice at more junior levels, particularly where models from two or three man-

ufacturers are considered to be of similar quality and overall cost.

A minority of companies will fix the size of the car—in terms of a cash limit—for example, "a director is entitled to a car costing not more than £12,500"—or by reference to a monthly leasing or contract hire cost or some combination of the two.

Very rarely an engine cubic capacity limit will be imposed in addition to the cash limit. Specific types of car, "sports models" or "estate cars" may be forbidden.

We have to thank Monks Guide to Company Car Policy for making this much clear to us. Monks monitors the company

choice and the provision of some petrol have increased. Some 12 per cent of companies surveyed by Monks said they intended to carry out changes which might reduce costs. These include extending replacement periods, experimenting with the use of diesel cars, restricting the provision of private petrol, raising the perk car threshold or reviewing the list of models made available to employees.

Other main findings in the survey include:

Austin Rover has gained ground in the fleet sector for essential users but is rapidly losing out in the executive "perk" sector as the appeal of its big Rover saloon fades.

While outright purchase remains the preferred method of acquiring fleets, the popularity of contract hire is increasing. Companies are tending to keep their cars longer.

In spite of further rises in the assessed tax benefit of company cars for employees, this remains a very cost-effective reward for both the company and the employee.

The report notes that a slow but steady increase in the volume of petrol supplied for private use in recent years seems to have been halted.

Jaguar remain the most popular make for chairmen, taking 40 per cent of the market (followed by Rolls-Royce with 10 per cent) and among other directors (26 per cent).

Ford (37 per cent) led the senior manager category, followed by Rover (24 per cent) and Vauxhall (20 per cent).

Austin Rover still trails well behind Ford and Vauxhall, taking 16 per cent of the area sales manager category compared with Ford's 46 per cent and Vauxhall's 33 per cent.

At sales representative level, Vauxhall, with 39 per cent, is not far behind Ford, which has 44 per cent, Austin Rover has 14 per cent.

The sole exception that need not concern us here is the allocation of cars to sales representatives, which is the area of greatest cost to companies. For this group both freedom of

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Ford's Granada/Scorpio, now market leader in the executive sector

The UK

Battles for the top sales

SALES OF what has been Austin Rover's main executive car range, the 2000-3500 SD1 models, have been in a state of almost free-fall this year.

In the first quarter they were less than half the 1985 level. The 1,502 vehicles sold represented only 14 per cent of the 10,765 sales achieved by Ford's Granada/Scorpio. The Ford model is now the UK executive car sector's clear market leader, its sales being about double those of its closest rivals, Vauxhall/Opel and Volvo.

The Austin Rover cars were outsold in the first quarter by, among others, the Audi 100, BMW 5 series, Mercedes 190, Renault 25 and Saab 900.

The principal explanation is, of course, that the now 10-year-old cars are to be joined next month by an entirely new range, the much-vaunted Rover 800 models developed jointly with Honda. (Production of some of the old Rover models continues for a year or so until a hatchback version of the 800 can be launched—the first models are all saloons.)

The impact of the 800 on Austin Rover's sales performance ought to be even more dramatic than that of the new Granada or Ford's Granada sales more than doubled between last year's first quarter

and this, but then the "old" Granada still substantially outsold the SD1 early last year.

At each successive new car launch since the Metro, Mr Harold Musgrove, Austin Rover's chairman and his colleagues have portrayed the model in question as crucial to the company's survival or future. Each model has fallen short of the company's sales expectations.

Partly, this was because of the sheer intensity of competition in the new car market.

But there were also some quality and reliability problems with each car, including early Montego, Austin Rover says much of the criticism was unfair, and that all new cars have teething problems. But they did nothing to help Austin Rover's position in the all-important fleet market, which accounts for about half of all new car sales in the UK.

Partly in preparation for the 800 launch, Austin Rover has been running a strong image and marketing campaign among fleet users since the start of this year, to convince them that the quality problems really have been laid to rest. There has been a "last chance" mood attached to the drive, for as one senior executive acknowledged,

"there have been too many false dawns."

This has gone hand-in-glove with a quality drive dreamed up by Mr Musgrove about 18 months ago, under which all Austin Rover's management have been detached from their day-to-day tasks for four weeks on a rota basis to undergo "national service" (Mr Musgrove's term).

Their brief was to take cars fresh off the line and drive them into the ground in pursuit of faults; to phone customers and dealers for views on the vehicles' shortcomings; and to tackle maverick component suppliers—even stop the production line if they felt this was necessary.

Not surprisingly, they have become known by the workforce at large as the "SWAT teams"—but their activities are claimed to have led to "hundreds" of quality improvements.

Mr Musgrove, and by now Mr Graham Day, the former British Shipbuilders chief who became BL's chairman in May, know that with the Rover 800 it really is "make or break" for BL's volume cars subsidiary.

Executive cars, usually fitted with lots of extras, provide manufacturers with the possibility of retaining much more profit per unit than smaller or less expensive vehicles.

The success of the specialist European producers in the UK executive car market indicates that it is a sector in which prestige and product "image" can be as big, or bigger, a factor in the purchase decision as what discount, if any, the car can be bought at.

Indeed, publicly at least, importers such as Mercedes and BMW strongly discourage discounting by their dealers.

So if the 800 can sell well on its design, engineering and quality merits, rather than price, it could at last allow Austin Rover to move firmly into the black, compared with the breakeven level around which it has hovered for the past several years.

The importance of the 800 is further underlined by the fact that it is the model which will take Austin Rover back into the potentially highly profitable North American market, where it will be known as the Sterling.

But there is another key aspect, related to the UK. As Mr John Parkinson, fleet sales director, points out—it could provide the means by which Austin Rover resurrects the image of its other models among some fleet users.

So far, Austin Rover has given no details of advance orders for

leasing and contract hire companies are reporting a high level of interest from UK executives on whose behalf they buy cars, and who seem prepared to give Austin Rover another chance.

If these senior managers and directors do like the 800, Austin Rover believes there should be a "halo" effect on the rest of its range which would be visible in two ways:

The 800 users would be highly likely to include the decision makers who formulate overall company car policy. So based on good 800 experience, they could be inclined to allow other Austin Rover models back into their fleets.

And middle managers, representatives and "user-choosers" who can select their cars from a small list of usually UK-badged manufacturers—would more readily settle for an Austin Rover if one was driven by the "boss."

The company admits that, for the moment, it remains theory—and one which depends heavily on the 800 being fully competitive right from the start.

Competition is intense, and still increasing. Other major new models have been launched in the UK within the past 12 months by Mercedes, with its new medium-sized 200-300 series model; Saab, with turbo-charged and fuel-injected versions of the 900; Lancia with its Thema and Fiat with its Chroma (the last three cars involving collaboration between their manufacturers under a "Type Four" project which will also lead to a new executive model from Alfa Romeo).

Vauxhall/Opel, whose marked UK revival since 1981 has also been a major complicating factor in Austin Rover's recovery, has seen sales of its often re-named but now ageing Carlton and Senator executive models falling off.

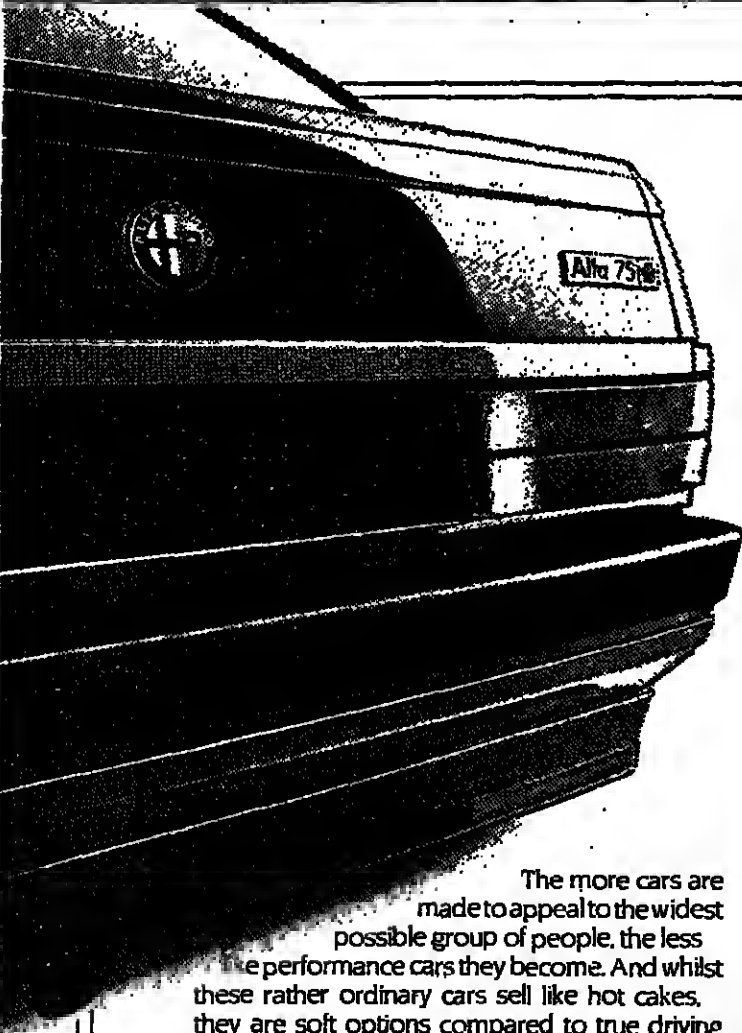
But, too, will become a major contender in the executive car stakes from the autumn, when its all-new car, code-named Omega, goes on sale.

But the manufacturers possibly can take comfort from the fact that most forecasters expect the executive sector to take an increasing proportion of total UK new car sales.

Analysts DRI Europe, for example, forecast that executive car sales this year will increase to 215,000 units this year, from 204,000 in 1985, despite a downturn in the total market from a record 1.83m units last year to 1.77m.

DRI forecasts further increases, to 234,000 in 1988, before sales start to drop back. But they will still be above the 1985 level in 1991, says DRI.

John Griffiths



IF YOU'VE NEVER DRIVEN A FERRARI, LAMBORGHINI, MASERATI OR PORSCHE, YOU'VE NO IDEA WHAT IT'S LIKE TO DRIVE AN ALFA ROMEO.

The more cars are made to appeal to the widest possible group of people, the less the performance cars they become. And whilst these rather ordinary cars sell like hot cakes, they are soft options compared to true driving machines.

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The moment you grasp this essential point, the easier it becomes to understand the difference between performance cars and ones that simply go quickly.

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A racing car makes a shattering noise, as you know. Performance cars hit a similarly attractive note.

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It shines in the rain.

Take a corner just a little too quickly on a rainy day, in a car with 'spongy' suspension, and you could find yourself hanging on to your steering wheel.

You might find the back end of your car inclined to go elsewhere, as well.

Not so with the Alfa Romeo 75.

Double wishbones at the front and De Dion rear suspension keep you on course where others might go adrift.

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Most car makers give you overdrive to reduce fuel costs and cut down engine strain.

Alfa Romeo, of course, give you five real gears.

Having a fully effective 5th gear improves the entire set of ratios, making your car a good deal more responsive.

Don't change down to overtake. Stay in 5th and put your foot down.

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Buying an ordinary car then adding on a lot of paraphernalia may turn a few heads.

But it won't improve your performance on the road.

Alfa Romeo cars do of course have all these things. However, you can't see them.

They're designed within the shape of the car, creating perfect handling and control in almost any conditions.

For brakes, think Formula 1.

The 2.5 litre Alfa Romeo 75 has ventilated discs up front, inboard discs at the rear.

To be found on Formula 1 cars, no matter who builds them. Not to be found, however, on the majority of production cars who simply can't afford them.

Pity. A car that goes must be a car that stops.

How cars drive. It's in the balance.

Some people spend thousands on a car, then do something rather surprising.

For example, put a bag of cement in the boot.

Not crazy, just necessary. If your

car hasn't got equal weight distribution front and back, you could be in trouble.

Balance the new 75 on your finger, and your finger will be dead centre of the car.

A balancing act achieved by placing the clutch and gearbox where Porsche 928s have them. At the back.

A first class feeling. First hand experience.

A test drive in the new Alfa Romeo 75 will take you further than around the block.

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RENAULT BUILD A BETTER CAR

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The roof line is a little higher than usual. Result: more space.

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Pillars are slim, there's a large area of glass and interior door panels are deeply recessed. Result: more space.

Ergonomic front seats adjust on unique

'monotrace' rails. Result: perfect driver position and extra rear passenger footroom within that space. In most models, the rear seat splits 60/40 and folds down. Result: you've guessed it.

Where you could normally stow a violin, you're now free to transport a string quartet. Give or take a crotchet.

What you get within that space depends on your choice of model.

There are six. Each has front wheel drive so there's no drive shaft, no bump in the floor and yes, more space. And each is extremely well equipped.

Our top of the range TXE has a state of the art digital dash, electric windows all round, adjustable steering wheel, electric door mirrors on both sides and power steering.

The doors and boot have central locking. You can open them by remote control. That's freedom for you.

Also standard is a digital stereo/radio cassette and a best in class top speed of 125 mph.

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Up a notch, the GTS returns 55.4* mpg at 56 mph. Yet another best in class.

The Renault 21 range has engines from 1721 cc to 2.0 litres and prices from £6,485 to £10,170.

So how will you feel about a car which at last offers space, performance, economy and that rare commodity, spirit?

We'd like to suggest you'll feel free.

RENAULT
21

RENAULT 21. FROM £6,485 TO £10,170.



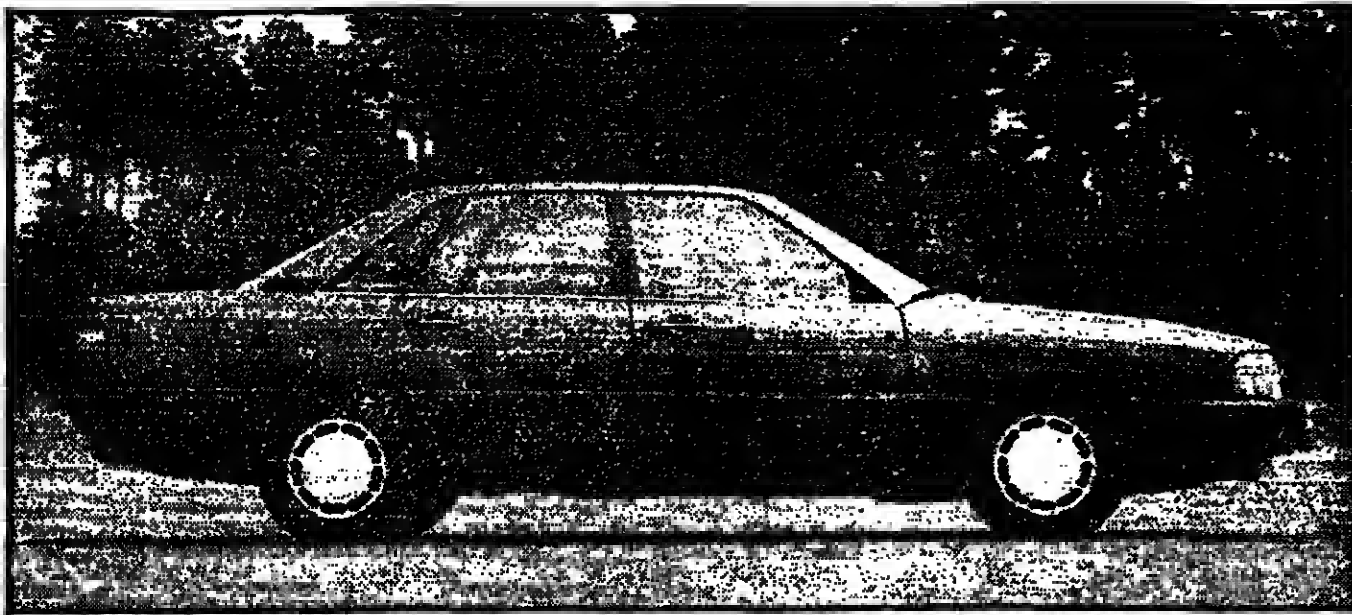
Car shown Renault 21 TXE with optional alloy wheels. Prices (correct at time of going to press) include 15% VAT, Car Tax and front/rear media seat belts. Number plates and delivery extra. *Official D.O.E. figs. Renault 21 TS/GTS 56 m.p.h. 55.4 m.p.g. (5 l./100km) 75 m.p.h. 43.5 m.p.g. (6.5 l./100km) urban 31.4 m.p.g. (9 l./100km). For a brochure write to Renault UK Ltd, PO Box 36 Southampton, Hants.

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EXECUTIVE CARS 4

Italy

Making a fashionable change



The Audi 100: VW is trying to go upmarket with the Audi range.

West Germany

Help from domestic upturn

SPECIALIST car manufacturers in West Germany have weathered two sometimes difficult years but are now looking towards significant growth in the important domestic market.

In 1984 car output was stopped for seven weeks as part of the labour conflict over shorter working hours. Last year the market was thrown into disarray by uncertainty over the Federal Government's new emission control measures.

Even so, a record 4.17m cars were produced (especially more higher-valued models) in 1985 and the industry is now well-placed to benefit from the upturn in the domestic market, buoyed by falling interest rates and tax cuts among other factors.

In April output was up 18 per cent over output a year earlier, and total production for the first four months was 1.625m vehicles. Moreover, exports were stagnant while domestic demand jumped sharply, leaving manufacturers unable to keep pace.

This is particularly good news for BMW. The Munich-based company has been slow to recover from a severe drop in its domestic market share last year. Profits last year fell by 9 per cent to DM 300m or sales of DM 18bn.

Much of this fall was due to BMW's admitted failure to anticipate the demand for diesel-powered cars. Registrations of diesel cars doubled last year, but BMW was late introducing its own 3-series diesel model.

This allowed its arch-rival Daimler-Benz to cut into BMW's market—aided by the success of D-7a compact, Mercedes 190 series models and diesel range which have attracted new buyers into its sphere.

BMW ended the year with its West German market share down from 6.8 to 6.2 per cent, while Mercedes climbed from 9.8 to 11.6 per cent on 18 per cent higher home market sales.

The Munich company argues that an emphasis on market share ignores the more important measure of profitability. Yet a certain sensitivity on this score was reflected in the unexpected departure early this year of BMW's sales director, Mr Eberhard von Koerber, and a shift in the group's marketing approach.

Moreover, the market setback started a broad debate about BMW's design policy, with some suggesting that the latest 3-series and 5-series models were not sufficiently different from their predecessors.

"It is an utter mistake to base design on fashionable trends," says Mr Herbert Stricker, chief of product planning. "Our cars are appreciated for their classic styling."

The launch this autumn of a new 7-series saloon may, however, be the crucial test of BMW's credibility on this score—not least because it will set the tone for the new 3-series which is expected late next year.

Mr Stricker concedes, however, that "the time was ripe for the successor to show a somewhat more dramatic style change." The new 3-series, which will be available in standard and long-wheelbase versions, will be broader and more solid in appearance without being obviously "stretched."

BMW was able to compensate in the drop in its domestic sales last year with a rise in exports, particularly to the US but also to the UK. But the current strength of the US dollar is

expected to take its competitive toll on that market for West German exporters in general.

Moreover, the focus on exports has produced long waiting periods at home and BMW executives concede that "it cannot be healthy to let the export market exceed a certain share of the total. We cannot let the export side take over."

To help meet this demand, the quality car manufacturers have carried out heavy investment programmes.

Daimler-Benz has spent DM 1.1bn on extending and modernising its Bremen works. The new DM 1.3bn BMW plant at Regensburg, Bavaria, is expected to begin production this autumn and will build up to an annual capacity of 40,000 vehicles.

BMW produced 445,000 cars last year, up 3.08 per cent, and roughly 250,000 were exported. Of these, 33,450 were registered in the UK.

Daimler-Benz is planning a "considerable increase" in its car output this year. Last year it produced 541,000 cars, up 13.1 per cent from 1984, when it was hit by the seven week labour dispute.

Its Bremen plant has been built up as the second major assembly centre after Sindelfingen, near Stuttgart, and it is understood that annual output could approach 600,000 within the next few years.

After a slow start and intense marketing efforts, the Mercedes 190 model has proved an important complement to its range of big high-performance saloons with six-cylinders or V8 engines.

Output of the Mercedes 190 climbed from 90,000 in 1983 to 211,000 last year and the model has attracted new customers

rather than diverting existing buyers away from higher models. Its new mid-range 200-300 series has also been well received.

Daimler-Benz sold 18,086 cars in the UK last year, up 25 per cent on 1984, although in the executive market it still suffers somewhat from its image as a luxury marque.

Its net profit soared by 32.4 per cent last year to DM 1.08bn on sales revenue up by 20.5 per cent to DM 52.4bn. This year it expects to boost sales revenue by a quarter to DM 66bn, due mainly to the full consolidation of the AEG electricals concern.

Motor vehicle turnover is expected to stagnate as a result of the weaker US dollar-denominated receipts, however.

The German specialty car producers—stressing the "genuine technical qualities" of their products—have so far managed to fend off competition from European volume producers and Japanese "up market" challenges.

Moreover, they were able to reap the benefits last year of high dollar-denominated sales, leaving them in a strong position to finance future investments.

Volkswagen has attempted to develop a more up-market and sporting image for its Audi range, having seen its domestic market share drop from 6 per cent in 1984 to 5.5 per cent last year, and to 5.2 per cent for the first four months of 1986.

With regard to the Far Eastern challenge, however, one executive conceded: "If the Japanese seriously targeted our parameters we would have to regard this as a clear threat."

David Brown

A DRAMATIC transformation has occurred among Italy's top businessmen, ministers and senior officials. They are abandoning dark blue Alfa-Romeo Alfasud in which they used to be chauffeur-driven around Rome and Milan.

But they are not switching over to its replacement, the Alfa 90. They are preferring the Lancia Thema, the flagship not only of Lancia but of the Fiat group which owns Lancia. The Thema has become by far the most fashionable car for an important Italian to own.

The allure of the Thema, introduced in late 1984, is a major development in the Italian executive car market. It is the cause of a reduction in foreign manufacturers' share of the market and it marks the return of the Fiat group to the successful production of executive cars.

It is also one more headache for the state-owned Alfa-Romeo concern, ever embarrassed by the rising strength of Fiat.

In 1984 sales in the Italian executive car market totalled 90,000 cars, representing 5.5 per cent of the total car market. The highest selling make was BMW, with 29.5 per cent. Next came Alfa-Romeo, with 24 per cent. A long way behind came Mercedes, with 10.7 per cent. Fiat, then selling the elderly Argenta, has 8.5 per cent, and Lancia just 4 per cent. Italian manufacturers together had just 37.7 per cent of the market.

In 1985 the market was transformed. Some 100,000 cars were sold. Of these the largest single share was taken by Lancia, with 22.4 per cent. Next came Alfa-Romeo, down from 24 per cent in 1984 to 21 per cent, selling mainly the Alfa 90. Third was

BMW with 20.4 per cent. Foreign makes took a total of 48 per cent of the market and Mercedes raised its share to 12.5 per cent.

In the first four months of this year the new trends continued. Italian cars took no less than 64 per cent of a market that had risen to 47,000 cars for the four-month period and accounted for 6.8 per cent of total car sales.

Fiat's share was no less than 23.6 per cent (compared with only 4.7 per cent in the whole of 1985), marking the arrival of the Thema, the Fiat version of the Lancia Thema. Lancia's share was 24.3 per cent. Alfa-Romeo's had fallen to 10.6 per cent, while BMW was down to 15.6 per cent.

The significance of these figures goes beyond the Italian market. They are yet another sign of the rediscovered strength of Fiat and its subsidiaries, cancelling out the 1970s memories of poorly designed, poorly-made vehicles produced in factories where the management had little control of the labour force.

Lancia, which has long specialised in elegant up-market models, had extra problems. At the start of the 1980s, in Britain at least, its name became fatally associated with the dreaded car disease—rust.

The Thema is the fruit of a collaborative venture between Lancia, Alfa-Romeo and Saab of Sweden. Originally they intended not merely to design a similar car which would vary only in details. They also meant to share the production of components to reduce costs.

In the end this could not be done because of each producer's need to reserve jobs. But three new models now have the same doors and platforms,

though not the same engine and transmission. They are the Lancia Thema, the Saab 900, and the Fiat Crona. Next, Alfa-Romeo intends to bring out its own version.

The Fiat Crona is a hatchback version of the Lancia Thema and its arrival marks Fiat's return to the executive car market. It was using only 36.7 per cent of its productive capacity of 430,000 cars a year. It lost L240bn in 1985 and has debts of L120bn. IRI, the parent concern, sought ever more desperately for a partner, talking to companies like BMW and Volvo but without success.

But it seems likely that the smart car to own in Italy for some time to come will be the Thema and not the Crona.

Fiat Auto, Fiat's car subsidiary which includes Lancia, last year made a profit of L402bn on sales of L12,028bn—a modest profit margin by the standards of some other industries but a record for Fiat Auto and impressive when set against the losses of many other European car makers.

Alfa-Romeo, however, presents a sorry picture, though one which is now tinged with rays of hope. It is part of the state-owned IRI group and has suffered horribly from the machinations of Italian politicians.

Their most dire act was to persuade Alfa-Romeo to set up a second car factory in Southern Italy at the beginning of the 1970s to parallel its original plant at Arese near Milan and to provide jobs for unemployed Neapolitans, Calabrians and Sicilians.

The Pomigliano d'Arco factory near Naples was intended to produce smaller cars—the first being the Alfaud. But from the start the plant was plagued by labour difficulties and the quality of the sports Alfasuds often suffered.

The whole operation became a serious drain on Alfa funds and on its management's time. The successor to the Alfaud, the Alfa 3, was only a modest success, and the Alfa, a joint venture between Alfa and Nissan of Japan, was a flop.

With the weakness of the European car market, Alfa found that it was using only 36.7 per cent of its productive capacity of 430,000 cars a year. It lost L240bn in 1985 and has debts of L120bn. IRI, the parent concern, sought ever more desperately for a partner, talking to companies like BMW and Volvo but without success.

Then, toward the end of May, came the announcement that Ford of the US was interested in taking a stake in Alfa-Romeo, possibly even majority control. Ford and Alfa said that they were starting a two-month feasibility study of the possible collaboration.

Ford, it appeared, wanted to gain the prestige of the Alfa-Romeo name. It would be able to help market Alfa-Romeo cars in the US and acquire a distinctive image for the top of its range.

The idea that Ford would be able to take Alfa-Romeo out of the hands of the Italian Government might have been hailed in political circles in Rome as a gift from heaven; indeed many politicians saw it as exactly that, and the trade unions did not appear to be opposed to the idea.

But Mr Bettino Craxi, the Prime Minister, appeared to be less than overjoyed, publicly wishing that there could be an "Italian solution." A political row about the matter is quite possible.

Others questioned Ford's possible interest in the Pomigliano d'Arco plant. Would the US giant really wish to transfer production of cars from another European country to the Naples area?

If the proof be in the sticking point it would be another example of the evil legacy of the political decision to build the southern plant and draw resources away from what many people see as Alfa's true vocation—making executive cars. It is worth emphasising what was mentioned earlier: in the first four months of this year Alfa-Romeo had only 10.6 per cent of the Italian executive car market.

James Buxton



Lancia Thema: marking a return to executive car success for Fiat.

France

New models bring turnaround

A SURPRISING turnaround has occurred in recent years in the French luxury and executive car market. Of the country's two large manufacturers it was always the private enterprise Peugeot-Citroën group which was regarded as the main producer of more expensive models. Renault group, nationalised since 1945, was seen as primarily a manufacturer of small and medium-sized popular cars, but the situation has now completely changed.

With its successful R-25 top-of-the-range model and the recent launch of its new R-21 medium-to-large saloon, Renault now sells about twice as many big saloons as Peugeot and Citroën combined. Out of total Renault car sales of 570,000 on the French market last year the R-25 accounted for nearly 84,000.

In contrast, Peugeot sales on the domestic car market last year totalled about 365,000, of which the top of the range 505 model accounted for 34,500 cars. As for Peugeot's Citroën subsidiary, it sold about 227,000 cars on the French market last year, of which about 17,000 were top-of-the-range CX Citroën.

Peugeot's financial recovery, returning to the black last year after several consecutive years of heavy losses, has been backed by the commercial success of its small and medium-sized models like the Peugeot 205 and the Citroën BX. Moreover, the group is now about to bring in its new small Citroën AX.

Renault has also managed the achievement, for a large volume producer, of seeing the R-25 become the fourth-biggest seller in its category in Europe

With its R-25, Renault has managed to pull off one of the biggest successes in the luxury car market by a traditional large-volume car producer. Introduced in 1984, the R-25 with a V6 engine and front-wheel drive, continues to maintain a strong market position in France and abroad.

Renault has been pleasantly surprised by the success of the R-25, which has far exceeded its expectations. This car has been one of the brighter spots for the troubled Regie Renault, which is carrying out an important restructuring programme to cut losses. Last year these totalled no less than FFy 10.9bn.

After gaining about 4 per cent of the French market in its first year, the R125 saw its sales rise to 4.7 per cent of the domestic market last year. During the first four months of this year its domestic sales slipped to 3.7 per cent, but by May they were again up in the 4 per cent range.

The more expensive models of the new R-21 do not seem to have undermined R-25 sales. Even so, there was a dip in lower range R-25 models just before the introduction of the R-21. But sales appear to have picked up again. Renault is banking on the continuing success of the R-25 and on its new R-21 to contribute to its recovery efforts.

Renault has also managed the achievement, for a large volume producer, of seeing the R-25 become the fourth-biggest seller in its category in Europe

after the BMW series 3, the Mercedes 190 and the Mercedes Compact. The R-25 had 1.2 per cent of the overall European market last year and a 7.9 per cent share of the market for its category.

The BMW series 3, in contrast, had 1.71 per cent of the total European market and 11.36 per cent of the market at its class, closely followed by the Mercedes 190 with 1.7 per cent of the total market and 11.1 per cent of its class. The Mercedes Compact had 1.56 per cent of the total European market and 10.2 per cent of its category.

But Renault, which owns 46 per cent of American Motors Corporation (AMC) decided not to market the R-25 in the US. The company explains that its market tests there suggested that the car would only have marginal success in some more sophisticated parts of the country like New England and New York, but not in other big areas like the Middle West.

Renault also considered that the cost of adapting the R-23 to US standards was too high for the number of cars the company believed it could sell in the US market. However, Renault will market the R-21 in the US as from next March.

The R-21 will be called the Médallion in the US and help to increase and renew the AMC range of models. R-21 models to be sold in the US will be made at Renault factories in France and Belgium and the company plans to make 50,000-60,000 a year for shipment to the US.

At the same time, AMC is due to introduce its new top-of-the-range model around the middle of next year. A so-called "Class Five" car, it will be produced at a new Canadian plant at Brampton, Ontario, at a rate of 150,000 a year. The car is designed specifically for the North American market.

Peugeot is now working on a new top-of-the-range model to replace eventually the Peugeot 505. The rather bulky 604 luxury model has now been phased out and the new top model is also expected to be exported to the US, where the company has ambitions to enter the healthy market for European luxury cars. Its efforts there, however, have so far been disappointing.

The 505 had its interior restyled to give it a new lease of life. Its share of the French market totalled 2.1 per cent in the first four months of this year, slightly more than the 1.9 per cent share of the home market last year.

For the present there are no immediate replacements in prospect for the CX top models of the Citroën marque. With Citroën introducing its new small AX model in the autumn the top of the range has had to make do with a restyling of the CX, whose share of the French market in the first four months of the year totalled only 0.9 per cent after 1 per cent last year.

Paul Betts



Renault 25 V6 Limousine: top of the range best-seller.

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Nissan's Bluebird: the first UK-produced cars will roll off the Tyne and Wear production line next month.

Japan

Hopes on 'built in Britain' venture

NEXT MONTH the first Bluebird saloons will emerge from Nissan's Tyne and Wear assembly plant. Initially, an output of 24,000 a year is planned. The cars will be essentially Japanese kits, with only marginal European content, and will be treated as imports, deducted from Nissan's UK quota under the Anglo-Japanese "gentlemen's agreement".

They will include a high-specification, 1.8-litre turbo-charged model. Nissan would be delighted if it became the company car of at least some junior to mid-rank executives, just as it hopes that a proportion of the cheaper UK-assembled cars will find their way into company fleets because they will have been "built in Britain".

Hitherto, Nissan's sales have been confined mainly to UK private buyers. But the Tyne and Wear car's acceptability to business users is a serious issue for Nissan, for next year, possibly even sooner, it will announce that it will move to "phase two" at Washington (Tyne and Wear).

Phase two means the production of at least 100,000 cars a year, eventually with 80 per cent European content, before 1990. There is even a possible "phase three," in which 200,000 cars-a-year production could start in the 1990s.

Nissan UK, the privately-owned company run by Mr Octav

Botnar which distributes Nissans in the UK (to include output from Washington), is expected to sell out eventually to Nissan itself.

Meanwhile, it claims to be spending about £100m on the dealer network to prepare for Nissan's need to take about 10 per cent of the UK market if full development of the Washington factory is to be justified. Its current share is about 6 per cent, representing sales of some 100,000 cars.

Nissan has no hope of achieving these aims without significant sales among business car users. But will it be able to overcome what is popularly perceived to be a strong prejudice among UK companies against buying Japanese cars?

The prejudice is held to have two elements: the perceived need for businesses to "buy British," and thus actively support domestic industry, and the belief that Japan has been responsible for many of UK industry's problems in the first place.

Ever since the Washington plant was first mooted, senior executives within some of the UK's largest fleet management and contract hire companies have been indicating that Nissan may well have an uphill struggle.

Such companies are a useful barometer of sentiment within the UK business car sector

since they buy tens of thousands of cars a year—not of their own choice but on behalf of clients.

"So far, there's very little evidence of companies being prepared to buy Nissans on any significant scale, Washington built or not," observed Mr Dominic Sudeby, deputy managing director of the Swindon-based PHH vehicle fleet management group.

"Whether that will change if they do start volume manufacturing there, is hard to say, but there's no way it's going to be easy for Nissan."

This month a survey undertaken by Herondrive, the fleet management and leasing subsidiary of Mr Gerald Ronson's Heron Corporation, appeared to provide empirical confirmation of the leasing industry's informal views.

Entitled the Herondrive Country of Origin Survey, it sets out to establish the importance, perception and implications for company purchasing policy of the country of origin of cars.

The survey was conducted among 50 companies of widely differing sizes and running fleets totalling 35,245 cars. The average size was 705 cars. The research was undertaken through interviews with directors or managers responsible for the purchase decision, or having the key influence upon it.

Overall, the survey found that:

38 per cent claimed that no "country of origin" policy was operated; 36 per cent had a policy to "buy British," 26 per cent allowed also cars made in the EEC; and 32 per cent had a formal embargo against buying Japanese cars.

The embargo, however, appeared to have been imposed not because the company concerned itself disapproved. "A significant number of those embargoing Japanese cars," the survey found, "are less concerned about the implications of Japanese cars within their organisations than with the impact that it could have on a third party. This is felt to be an unnecessary risk."

Considering that it was undertaken among the presumably most sophisticated proportion of the car-buying population, the survey found much more confusion than expected about the true origins of cars—and where there was no confusion then at least a determination to stick to common perceptions of brand names.

So even though the Rover 200 is essentially a Honda Ballade made under licence by Austin Rover, all the respondents firmly declared it to be regarded as British.

The survey also revealed confusion about the US-based multinational General Motors and Ford, 52 per cent classifying

them as European, against 38 per cent "British."

Peugeot Talbot could find little comfort in the fact that although the Peugeot 309 is built at Ryton, Coventry, and with many British components, only 42 per cent of these fleet decision-makers believed the car to be British.

As for Nissan, despite heavy advertising of the fact that UK-assembled cars are on the way, 60 per cent said they would still regard the Washington-built vehicles as Japanese. Some 24 per cent said they would regard them as "British," with 16 per cent unsure.

In the unsure category, a number of the respondents said they would adopt more definite positions as the product became more familiar.

So although it is not totally gloomy now for Nissan, the survey points out: "The combination of their overt Japanese branding and continued Japanese embargoes remains a real constraint."

In his own comment on the survey, Mr Steve Landau, managing director of Herondrive, observes that "these results clearly show that Nissan has a lot of work to do in penetrating the fleet market, at which the new British-built Bluebirds must be aimed."

John Griffiths

Sweden

Success in the US

SWEDEN'S two car makers, Saab and Volvo, are both building new factories at a time when Western Europe's volume car producers are still complaining about over-capacity approaching 2m cars a year and their consequent inability to make reasonable profits.

Yet only six or seven years ago many observers were predicting that Saab and Volvo were too small to survive. But by carefully positioning themselves in the executive car niche, mainly away from the hurly-burly of the mainstream market, the two Swedes now rank among the most financially successful companies in the business.

Recently there seemed to be another black cloud on the horizon. Saab and Volvo sell more than one-third of the cars they produce in the US. So this year they have been watching warily as the dollar slumped.

They did not expect the wind-fall profits the "heavy" dollar brought in during 1984 and 1985 to continue for ever. But the speed and steepness of the dollar's decline worried their executives.

It now seems that the US currency has stabilised at a level which still permits the Swedes to make a useful profit while satisfying the increasing US appetite for up-market European cars.

Mr Sten Wenne, Saab's chief executive, says, for example, that his company will make pre-tax profits of between SKr 800m and SKr 1bn this year in spite of the dollar's fall and in line with the respectable SKr 822m for 1985.

Although Saab is adversely affected by the dollar's decline, the company has been hedging against currency fluctuations and is substantially protected until the middle of 1987.

Mr Roger Holtback, president of the Volvo Car Corporation, admits that the company's success in the US, coupled with the strength of the dollar, has been mainly responsible for it becoming one of the world's best-performing car groups, with an annual 40 per cent return on capital and a 20 per cent profit margin for the past three or four years.

Volvo delivered 102,305 cars to customers in the US last year, up from 97,915 in 1984 and more than any other European company. The US contributed more

than half the 1985 operating profit of SKr 6.1bn.

Looking back, Mr Holtback recalls that in 1980 Volvo broke even on its US business by selling 54,500 cars at a time when the dollar bought SKr 4.

Last year the dollar on average bought SKr 9.75 and, although the rate has since slipped to SKr 7.2 "the dollar value remains very attractive to us." The dollar could drop another SKr 2 and Volvo would still make profits in the US, he adds.

Mr Holtback believes there is still plenty of sales growth left for Volvo Car Corporation in the US, but the company has no plans for an assembly plant there. Apart from the drain on management and technical resources that would involve, "American consumers have shown that they want a European car, not one assembled in the US."

Volvo Car has come a long way since 1980 when it suffered a traumatic SKr 195m loss and was being written off by many observers as being too small.

Volvo sold a record 302,000 cars last year, up 6,800 over the previous year, and this year should increase its sales volume for the sixth successive year.

Mr Holtback says: "We are going for step-by-step growth in volume and profit. There will be no big jump. We want to strengthen our position in Europe, sell well in the US and establish ourselves in Japan in the future."

Only 1,500 Volvo cars were sold in Japan last year but Mr Holtback suggests the potential there is for annual sales of over 5,000 by 1990.

Although growth in car sales volume might become rather pedestrian, profits should benefit from Volvo's significant move up-market. It is now selling cars worth a great deal more and with much more value added. "It is much more important for us to add value to our cars than to sell more cars," Mr Holtback maintains.

Volvo now has three car "families" instead of the one on which it relied for most of the 1970s and it has expanded into the sports part of the market as well as into the prestige sector with the 760/740 range.

Its total car output increased from 379,500 in 1984 to 397,200 last year of which 109,000 were the 300-series smaller cars produced by the associate company in Holland.

Although not a push Volvo could make about 300,000 big cars a year, it is to set up another assembly plant in Sweden at Uddevalla. Work will begin next October and be completed in 1988 when the new factory should have the capacity to turn out 80,000 cars a year—which gives a clear hint about Volvo's volume growth expectations over the next few years.

Over at Saab, Mr Sten Wenne makes it clear that his main priority is to get production up in order to keep faith with the dealers who have invested heavily in the franchise.

As a late-comer in the industry—Saab did not begin exporting cars until the 1970s—the company had to make do with the crumbs from the tables of the major, well-established companies when putting together its dealer network.

Its recent relative success, based on the image created from its turbo cars, has enabled Saab to strengthen the network considerably. In the process it promised the dealers that although it would never push too many cars into the market, there would be more of them in the future.

At present dealers are having to wait up to six months for cars. Mr Wenne says that is too long, even in the executive-luxury car market.

So Saab is spending SKr 360m to boost capacity to about 150,000 cars a year by 1988 and a further SKr 34m on a new factory at Malmö to come into production late in 1989. This will lift annual output to around 180,000.

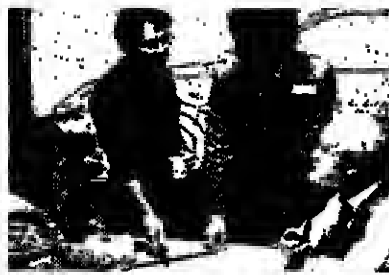
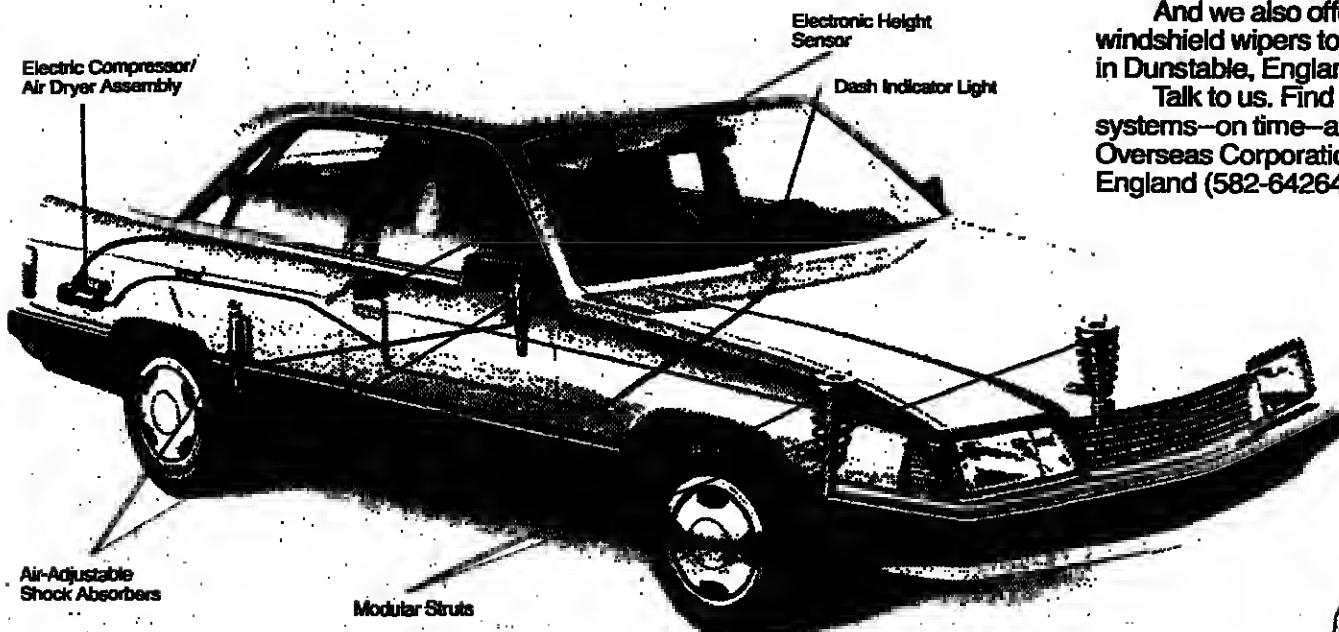
Saab expects to sell over 45,000 cars in the US—its biggest market—this year, up from 38,200 last year. Of this year's total, over 10,000 will be the new Saab 900, the top-of-the-range model jointly developed with the Fiat group of Italy (which has launched versions called the Lancia Thema and the Fiat Croma) and introduced to the US late last year.

The new car's sales potential will really be tested when the automatic transmission version is available in the US this autumn.

Saab now expects to sell 125,000 cars world-wide in 1986 against 107,000 last year and a target of 120,000 set earlier this year—if production can keep pace.

Kenneth Gooding

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EXECUTIVE CARS 6

Sports cars

Ready customers

DURING THE next 12 months about 200 European customers, 12 of them in the UK, will be taking delivery of their new Porsche sports cars. They will be paying around £140,000 each for the privilege.

For their money they will get 450 horsepower, six speeds in the gearbox, a lever offering a choice of FOUR ways of driving the Porsche 959's variable four-wheel-drive system to cope with dry, wet, icy, and other roads, and a wealth of other electronic gadgetry.

Their speedometers read to three times the UK's 70 mph speed limit, and Porsche has already demonstrated that the cars can achieve all but the last 10 mph.

During the year Porsche in the UK expects also to sell a few dozen more of its 911 Turbo Sport model, a relative snip at £79,904; and some hundreds of its larger and somewhat more sedate 928 S cars at close to £40,000 each.

Its "cheaper" cars, 924S and 944 models still starting at £15,500, and other 911 models will comprise the total of 3,500-4,000 sales which Porsche, based on the precedent of a decade of almost uninterrupted sales records, can expect to achieve in the UK this year.

Two main conclusions might be drawn from the Porsche experience:

Provided its products are attractive and technologically advanced enough, a manufacturer does not have to produce a great many to make very satisfactory profits. Porsche sold only 49,365 cars in its last fiscal year (still a record for the Stuttgart company), but achieved profits of \$54.7m. In contrast, several of the volume producers with outputs 10 or 20 times larger than Porsche's made losses.

Second, as the willingness of buyers to put up even £140,000 for a high-performance car indicates, the market for sports and specialist cars has remained remarkably resilient to oil crises, ever-increasing congestion on roads and the imposition of speed limits everywhere outside West Germany — factors now making even half the full use of such cars' performance impractical.

During the past year, Porsche Cars (Great Britain) has backed its own belief that the market for its cars will continue to grow with an £11m investment in a new headquarters at Reading. It is a measure of Porsche's optimism about the future that the centre, which incorporates features like tennis courts and swimming pool for its employees, is designed to be able to process 6,000 cars a year — nearly twice last year's sales level.

The UK is far Porsche, and most European luxury and sports car makers, its second-best export market after North America. Mr John Aldington, Porsche Cars GB's managing director, recognises that this is so because the UK is unique in having so many of its new car sales accounted for by companies.

Most estimates put the proportion at around 50 per cent, and higher — may be 65 per cent — when cars registered in individual names, but used for business and thus tax-deductible, are taken into account.

Most of Porsche's sales, Mr Aldington acknowledges, lie within these two sectors. With companies showing no desire to abandon the "perk" company car, and some — particularly advertising, media and small "hi-tech" firms — offering ever more attractive ones to lure executives from rivals, the future for the leading specialist and sports car makers would seem assured.

Without doubt, however, the competition for available sales is going to get tougher, and a lot of the pressure will be coming from a new quarter — the Japanese volume manufacturers.

The Japanese producers' determination to head "up-market" is now well known and some of their biggest successes so far have been in the sports car sector. Early this year, for example, launched a new RX-7 sports car — closely resembling Porsche's 924S but more than £2,000 cheaper. In the UK, RX-7 sales jumped from 164 in the first four months of last year to 246 in the same period this year.

Toyota's MR 2, a mid-engined two-seater, has become easily the highest selling sports car in the first four months of last year, with 588 last year, despite Toyota being constrained on the volume of MR 2s it can import.

To put that in perspective, the Reliant SS1 sports car — substantially cheaper than the MR 2 — launched by the British manufacturer last year to plug the gap left by the MGB and other traditional British sports cars, has attracted only 80 buyers over the same period.

Mr Young C. Kim, chairman of UK-based Panther Car Company, promptly abandoned his plans for a "cheap" mid-engined two-seater, then under development, as soon as he saw and drove the MR 2 — opting to produce instead a £20,000-plus supercar, the Solo, due next year, as he realised he could never match the Toyota model on its £10,000 price.

Sports cars are under development by all the Japanese producers and will be

watched warily even by companies like Ferrari. Nissan is soon to launch the Mid-4, a four-wheel-drive "supercar" which is likely to be aimed at the Ferrari and top-of-the-range Porsche models.

So who, apart from Porsche, is likely to take up the challenge? Jaguar will be one. Its renewed racing successes, the desire to reduce existing dependence on a very narrow model range and the age of the XJ S coupe make a new sports car, a spiritual successor to the fabled E-Type Jaguar, a virtual certainty.

Other sports car companies, like TVR of Blackpool, show little aspiration to produce cars in volumes much above 500 units a year.

That leaves Lotus. The Hethel, Norfolk, company passed into General Motors ownership at the beginning of this year in a deal which valued the company at just under £23m.

Lotus has long had a reputation for innovation and engineering ingenuity far in excess of the size of its car production — only about 600 last year. Most of its profits have been coming from its engineering contracts undertaken on behalf of other manufacturers, and for which GM is its highest customer, although its clients include almost every car maker of note.

Hitherto, however, Lotus's ideas have consistently outpaced its resources to transform them into reality — reflected in the fact that its current range of cars, the Excel and Esprit, are now essentially a decade old.

Suddenly, Lotus has been given what is effectively a blank cheque. Mr Alan Curtis, Lotus chairman and Mr Michael Kimberley, chief executive, have been told by GM that it will support them financially in any projects they wish to undertake and which appear financially viable.

So Lotus now expects to renew its entire model range and, not least, introduce a new sports car range in 1989. This car retains the X100 code name of a model which has to have been launched late this year. But it evolved too slowly since 1980 during five years of shelving financial effort is now being completely redesigned.

At least 5,000 cars a year are envisaged. So is a new "supercar," the Etina, a £70,000 model to challenge Ferrari's finest due in the late 1990s. Incorporating revolutionary "active" suspension and other advanced technology.

A sophisticated V8 engine that Lotus developed "some years ago" and which it could not afford to put into production for its existing cars — is destined for the Etina and may be used by GM to power its Corvette model in the US.

Inevitably, concern was expressed when the GM takeover was announced that Lotus would lose its identity, becoming simply a research and development laboratory for GM.

Both GM and the British Lotus board insist, however, that concrete "hands-off" guarantees have been given. "The future is entirely up to us" (the British directors), observes Mr Curtis. "It will be entirely our fault if we fail."



Lively models available in the UK are, top left, Fiat's Croma Turbo; Saab 9000 (top right); Lancia Thema (above); Alfa Romeo 75 (above right); and Mercedes-Benz W124. Turbocharged five-seat saloons are reaching top speeds of 130mph with acceleration to match, but the normally-aspirated models, with 115mph top speeds, are more pleasant to drive in urban traffic.



Product review

Vintage crop of arrivals

IT HAS BEEN a vintage year for senior managers' cars. The long-awaited medium-sized Mercedes-Benz W124 saloons and three front-wheel driven Saabs, Lancia and Fiat hatchbacks and saloons have appeared. Within the month the Rover 800 will be in the showrooms.

Ford has produced four-wheel driven versions of the Sierra and Granada with exemplary handling that extends the frontiers of road safety.

From Japan the largest Honda, the Accord, has appeared with a 2-litre engine and the Nissan Bluebird, also 2-litre powered though with a smaller, tax-beating engine option, is a class rival. At present the Nissan is imported fully assembled though by late summer it will be built in Britain with significant local content.

Alfa Romeo's bid to pull itself out of the doldrums is based on a medium-sized executive-type saloon, the 75, which has just gone on sale in the UK. The Renault 21, which went into the showrooms last week, is an alternative to cars like the Austin-Rover Montego and Vauxhall Cavalier. Long-awaited estate versions of the Volvo 760 and 740 and the Mercedes-Benz W124 models will suit business drivers who want massive carrying capacity but refuse to do without the civilised amenities of executive-type saloons.

In its price range of just over £13,000 to a little over £18,000 the Mercedes W124 saloon is probably the benchmark for executive cars. In both styling

and mechanical lay-out, the W124 models with engines ranging from 2-litre 4-cylinder to 3-litre 6-cylinder offer outstanding handling, cornering and roadholding plus relaxed cruising at any speed a user could reasonably demand.

Apart from a little sensitivity to road-induced tyre noise, I find them difficult to fault. They are completely honest cars, free from gimmickry but stuffed with engineering integrity.

The 200 feels rather over-engineered and working it hard will make it less economical than the fuel-injected 230E. Even so, it easily holds 100 mph on the autobahn in such silence that the radio can be enjoyed.

The 230E is perhaps the best compromise between capital cost (about £14,500 if not too many extras are ordered) and performance: the 300E is for the driver who might find the New S-Class flagship of the Mercedes-Benz range too big.

Although Lancia, Saab and Fiat make little acknowledgement of their common parentage, the three cars are remarkably similar in their similarities.

The major steel pressings, such as the platform which replaces the chassis on modern cars and the four passenger doors, are the same. Saab uses its own 2-litre, 4-cylinder, 16-valve engine, with or without a turbocharger. The 2-litre, 4-cylinder engines of Thema and Croma are basically similar, though the Lancia car has a higher power output and twin

counter-rotating balance shafts for extra smoothness.

At present, the only one to have a V6 alternative is the Thema. Automatic transmission is offered on a single Thema and Croma with a 2-litre, non-turbocharged engine. Saab's 9000i automatic is not far off.

The Saab 9000 has non-independent rear suspension and Saab's own five-speed manual transmission; the Italian cars are fully independent at the back and have the same Fiat/Lancia gearbox. Of the three, only the Thema is a three-box saloon but the other two could be mistaken for saloons though having the utility of a large tailgate.

With turbochargers they have very high performance — top speeds of more than 130 mph and urgent acceleration in fourth and fifth years. The turbocharger's boost is usable in the lower gears for standing-start acceleration at the expense, of some reaction through the steering on dry roads and considerable risk of wheelspin in the wet.

Though the turbo models' muscularity is exciting, the non-turbocharged engines have more than enough output for those content with top speeds of around 115 mph. For urban driving they are to be preferred. I have yet to meet the turbo-charged executive car that does not feel rather flat at low speeds in town traffic.

The lower speed-rated tyres of the non-turbo models offer greater ride comfort, too. But all are large five-seat cars, with

massive luggage space. In their higher-priced versions, they are alternatives to such conventional executive choices as BMW and Mercedes-Benz.

Even with rear-wheel drive, the new Granada models are most attractive cars. With Ford's own permanent four-wheel drive transmission — first seen on the Sierra 4x4 — they are quite outstanding.

Ford puts one-third of the power through the front wheels, two-thirds through the rear, reasoning that buyers prefer to have familiar, rear-wheel-drive handling characteristics. It is a completely automatic system, using Ferguson viscous couplings to lock the centre and rear differentials when severe conditions demand. The driver is aware of four-wheel drive only by the way these big cars are unaffected by slippery roads that might make other rivals feel wifely. Their standard anti-lock brakes complement the all-wheel-drive system.

At the moment, the 2.8 litre V8 engine does not quite match the sophistication of the rest of the car though this will soon change. Nor is automatic transmission available with Ford four-wheel drive — there is no room for it.

But for business motorists who must keep going at all times and who like a big, powerful car to be undemanding, the all-wheel-driven Granada and Scorpio models are ideal. Lower down the price and size scale, the Sierra-based XR4i and 4x4

estate car offer similar performance and safety benefits.

The Honda Accord 2-litre models are formidably good cars and provide a last-minute thing to come. Austin Rover Group's Rover 800, jointly developed by Honda and Rover, takes the Accord philosophy to a higher plane and mixes it most agreeably with tradition. Rover touches, buyers will not have much longer to wait to sample its delights.

The Renault 21 range, just arrived in the showrooms, overlaps with the larger Renault 25 in its upper reaches though the lower priced versions are challengers in the fleet rather than executive market. Its styling is bland, if quite elegant and the 21 combines the traditional comfort of a French car with the tautness favoured by German car buyers. Mechanical refinement and lack of road-induced noise are strong points of the Renault 21.

Alfa Romeo, in a determined (and, if it falls, possibly final) bid to get its British act together, has launched the new 75 model here with a choice of 1.8 litre 4-cylinder or 2.3 litre V6 engines and five-speed manual transmission without the option.

Putting the engines at the front and all the transmission at the rear achieves the same kind of 50:50 weight distribution favoured by Porsche. The front independent suspension is conventional, the de Dion semi-independent layout at the rear quite rare nowadays. Together they give the Alfa Romeo 75 good traction and predictable handling.

The remoteness of the gearbox itself from the gear lever is sometimes rather obvious but these are cars that will appeal to the individualist. They hold the road very well indeed, steer responsively and are muscular (the V6 has a 130 mph maximum). Suspension is sharp, albeit a touch at first acquaintance, curiously loose-joined. Alfa Romeo GB offer three-year mechanical and six-year anti-rust warranties. Prices are competitive — from £8,949 for the 1.8 litre model.

There has been nothing new from Audi in the past year though a larger-engined flagship model will be here soon. BMW, too, has a big car that will succeed the 7-series waiting in the wings though, meanwhile, it has introduced limited-edition M-series versions of the medium-sized saloon. These combine staggering performance (maximum speed of about 160 mph) with refinement and docility. The successor to the 7-series will compete with the recently updated Mercedes S-Class cars.

And finally, Jaguar. At long last it seems certain that the XJ-40 will take over from the elegant but still attractive XJ-6 models after the International Motor Show at Birmingham in October.

The current cars, though selling extremely well, especially in the US, are gradually beginning to show their age. Even so, to get in and drive one is to be carried back to the time when one knew there was a gulf between high-volume motor cars and Rolls-Royces and Jaguars.

If Jaguar can retain the ride comfort and extraordinary lack of road noise while losing some weight and increasing interior space, it will have performed a miracle. By this autumn, we should know.

Stuart Marshall



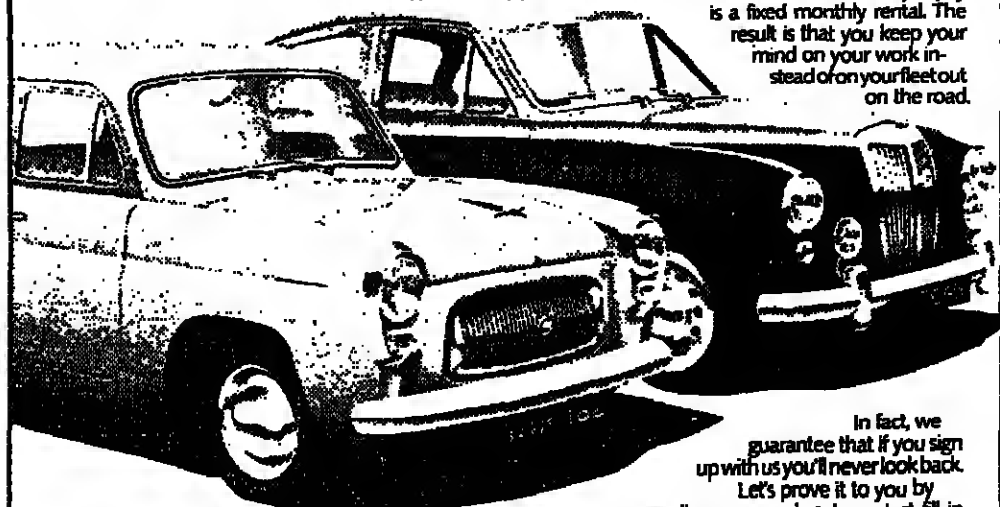
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John Griffiths

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A steady rise in European sales

THE COLLAPSE of crude oil prices and the glut of petrol have done nothing to advance the cause of the diesel-powered executive car in the last year.

At least, it has not done so in Britain. In European countries where there is a substantial differential between the price of premium-grade petrol and diesel (gasoil) the diesel car has gained in popularity.

In West Germany, where, curiously enough, there is hardly any difference between the price of diesel and petrol, registrations leapt by nearly 65 per cent last year. However, this was due in part to exhaust emission legislation and the resulting confusion over the use of catalytic converters. Unmodified diesel cars meet the emission rules in Germany at present. Plenty of new car buyers last year chose them for that reason alone.

Overall, diesel car sales rose by 21 per cent in Europe last year to take 15.2 per cent of total registrations compared with 12.7 per cent in 1984. Britain showed a much larger percentage increase than that. In 1985, diesel car registrations totalled 68,200 against 45,100 in 1984, a rise of nearly 47 per cent. This year, total registrations of 75,000 are expected.

Although this would be an almost 13-fold increase on the UK diesel car market of 1980, it will be pretty small beer by the standards of Germany (530,800 last year), Italy (438,600) and France (264,800). It is not just due to the price of fuel, even though in Italy it is spectacularly cheaper than petrol and in France it is more than one-fifth cheaper per litre, or about 50p per gallon.

The real reason for the lack of appeal of the large diesel car in Britain is the existence of the company car system.

In Britain, most large cars are owned by companies rather than individuals and much of the fuel they use can be offset as a business expense. There is no great incentive to run an execu-



The Citroen BX, which also comes as an automatic

tive-type diesel in Britain. The main buyers seem to be private individuals with large families who need a roomy car but wish to minimise running costs.

On the European mainland, where the company-owned car is much more common, business users are paid on a mileage basis. For an executive to run a diesel car in these circumstances is financially attractive.

So, virtually all the growth in the UK diesel car market has been at the lower end. In the first four months of this year, Ford led diesel car registrations with 8,825 units, followed by Peugeot (4,935), Citroen (3,930), General Motors (3,280) and VAG (1,245).

Two features of this situation are the extraordinary popularity of the Citroen BX — extraordinary overall market share for petrol and diesel cars of only 1.77 per cent — and the way PSA (Peugeot-Citroen) dominates the market as engine supplier.

Ford's own 1.6 litre engine is fitted to 7,356 of the cars sold in the first four months of this

year. But PSA engines were used by 3,708 — the 1.7 and 1.9 litre units in Peugeot 205 and 305, Citroen Visa and BX and the 2.3 litre engine in the Ford Sierra.

More than 49 per cent of the 7,843 Citroen BX models sold in Britain in the first five months of this year were diesels. In the Visa range, diesels accounted for 48 per cent of all registrations. But of the big CX cars, only 17.25 per cent were diesel.

Because of the limited popularity of executive-type diesels in Britain, few of those available in mainland Europe are sold over here. Notable among the absentees are the Alfa Romeo 90, BMW 3-series and 5-series, Fiat Croma and Lancia Thema diesels, all of them 100 mph-plus, turbo-charged cars with the sole exception of the BMW 3-series.

It may surprise many UK owners of users of BMW cars to learn that 25 per cent of the factory's output is now diesel-engined. There could be an increase in the registrations of medium-

mission combined with a diesel engine of a dealer over is ideal for urban driving, where the diesel gives greatly superior fuel economy to a petrol-engined car and the automatic makes for relaxation and freedom from stress.

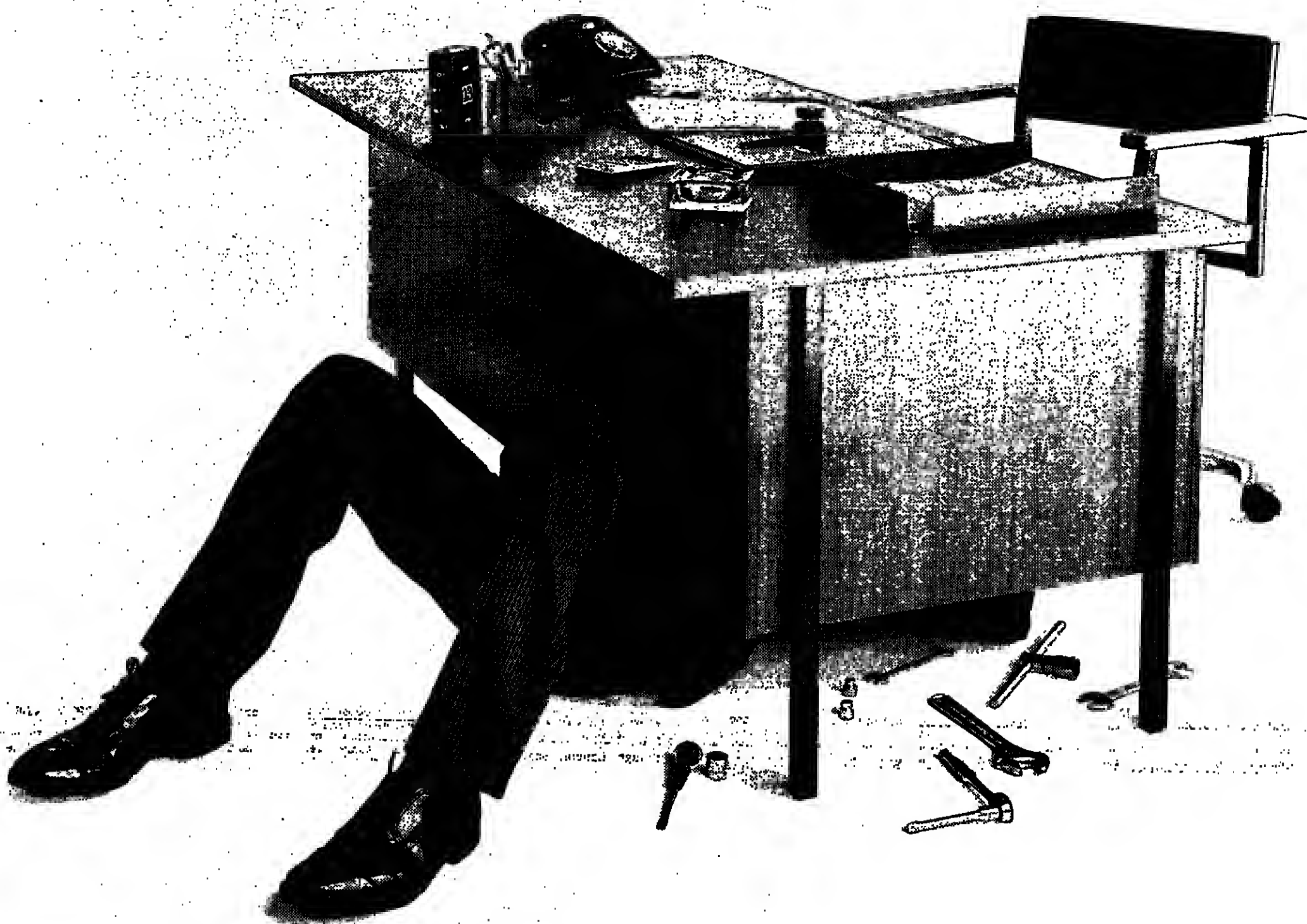
The Citroen BX19 diesel is offered with automatic transmission in two versions from £7,991, which includes power steering. Its performance and economy are only marginally inferior to that of the 5-speed manual version which has made such spectacular gains this year at the lower-middle end of the executive diesel car market.

Large business fleets like that operated by Scottish and Newcastle Breweries which have gone over 100 per cent to diesel cars have no cause to regret their decision. Overall savings of the order of £80,000 per annum on a fleet of about 1,200 vehicles have been reported due to lower maintenance costs as well as higher retained value and reduced fuel bills.

But the price differential between 4-star petrol and diesel is the most obvious argument in favour of making the plunge. At present, plummeting petrol prices have more or less wiped out the 14p per gallon lower duty charged on diesel fuel. Indeed, some filling stations are selling Derv (diesel) fuel for several pence per gallon more than 4-star petrol.

The executive who chooses a large diesel as his company car gets the last laugh when he crosses the Channel. A very roomy five-seater like an Audi 100 or Citroen CX turbo-diesel will yield close to 40 mpg if driven at sensible speeds on a long journey. That can make a profound difference to the cost of a family holiday in Spain, Portugal or southern Italy. Cost saving during personal, as opposed to business, use of the company car is a useful diesel spin-off.

Stuart Marshall



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EXECUTIVE CARS 8

In-car communications

Cellular radio brings prices down

ONLY TWO years ago a car telephone was hard to get, of rather poor quality and so expensive it was usually found only in the chairman's limousine. The arrival of cellular radio in Britain, the US, and many other countries has changed everything.

Prices have fallen dramatically, the quality is much improved and the capacity of the system is many times greater. This is because the cellular technology uses the scarce radio frequencies much more efficiently. As a result the cellular radiophone is fast becoming an almost commonplace fitting in the company car. Even a few battered transit vans with cellular radio telephones can be spotted.

Now the industry is predicting that by the early 1990s—only five years ahead—the price of a car telephone will have fallen to between £400 and £500, apparently putting it well within the reach of a moderately affluent motorist. Even today the price of the cheapest car telephone has fallen to about £200, compared with £1,400 at the beginning of last year.

The fall in equipment prices tends to distract attention from the still quite high costs of actually owning and using a mobile telephone. It costs £300 just to be connected to either of the two competing networks in the UK—Racal Vodafone and Cellnet, a subsidiary of British Telecom in which Securicor holds a 40 per cent stake.

Call charges are also high and both networks have recently put them up—notably in central

London, where they have introduced a premium rate.

Even if the running costs are around £1,000 a year, including leasing, connection and call charges, for a basic model many more companies are showing a keen interest in cellular radio for senior managers and staff who travel a lot. Some of the first and most enthusiastic buyers were in the City where, for example, a foreign exchange dealer could probably justify its cost on a single transaction.

But the larger retailers of cellular radio in the UK—which includes companies like Philips, Granada, AA, BT Mobile Phone Division, Racal, Vodafone, Motorola, Uniquair and the Carphone Company—are now looking for substantial orders from industry and commerce.

When cellular radio was launched in the UK last year companies would typically buy one or two mobile telephones. Now some are ordering up to 100 at a time as they equip sales and maintenance forces.

The reason why equipment prices have fallen so rapidly is a combination of lower manufacturing costs and the fierce competition among the 50 or so accredited retailers which sell equipment and service for the two networks.

It is much less likely that the cost of using cellular telephones will fall, however. Prices are set by the current duopoly of Cellnet and Vodafone and both companies have had to bring forward capital expenditure plans because of



Cellular technology has enormously improved the scope of car phone systems.

the success of the service.

The only real problem has been in the heart of London—the City and the West End. Both networks have had to spend large sums to increase capacity there as they were beginning to run into congestion problems barely a year after the service began. Cellnet, for example, has just spent £22m on dividing its cells into sectors, which has much increased its capacity.

Demand for car telephones has been particularly strong in London and the South East, which means effectively that the capacity in central London will determine the size of the network. Providing there is some

improvement in technology it is expected that the current system using the existing frequencies will have some 500,000 subscribers by 1990.

The next great hope is that a pan-European standard will be developed for cellular radio which would be several times more efficient in its use of the radio spectrum. France and West Germany and, belatedly, the UK are working hard on this standard, although no system is likely to be introduced before the early 1990s.

But if it is much more efficient there is a real prospect of much lower equipment prices. The

British Government has resisted earlier calls by Cellnet and Vodafone to allow them to use the 400 channels set aside for the pan-European system to relieve congestion.

Instead the Government is expected soon to offer the operators additional frequencies immediately below their existing channels, which could almost double the capacity in central London.

Racal Vodafone has expressed doubts about this move, however. It believes that the 400 channels would be needed only temporarily and that the technology of splitting cells, thus increasing capacity, would resolve the problems of congestion.

Either way the UK seems set to see a big growth in car telephones. Next year will also see the introduction of the new private mobile radio systems which are not connected to the telephone network. These are like the dispatch systems used by taxis and couriers. Two national systems have been licensed as well as five in London and a number in the provinces.

The move will bring a large amount of new communications to all types of vehicles. But undoubtedly the executive car will predominantly use cellular radio, which will become increasingly sophisticated and flexible.

Jason Crisp



Link-up of a cell phone and electronic mail. New developments are creating greater flexibility for drivers.

Extras

Paying more for the wheels



BMW 5 series (above) and the Audi 80. Extras hump up the price of such cars but may add little to their resale value.



THE AUDI 80, hereof extras, costs £23,101 including taxes. Were the would-be owner to specify every option available, including air conditioning, the total bill would be almost exactly half as much again as the base price—in cash terms, about £12,000.

Were he to buy the GL model instead, again without extras, he would pay £9,224. But for the extra money he would get not only a bigger engine—of 1.8 litres, not 1.6—but also fitted as standard the five-speed gearbox, power-assisted steering, electric windows, rear head restraints, fog lamps and tachometer which are extras on the GL model.

By adding the remaining extras to make the car otherwise identical to the GL, the extras bill would total £2,500, not the £4,000 of the cheaper model. So the final price of the more powerful GL would actually be a couple of hundred pounds cheaper than that of the GL.

Similar exercises could be carried out with the model ranges of virtually any manufacturer. And that now includes the Japanese who, as a result of the strengthening yen, have been converting to extras many of the items which at one time were automatically fitted to Japanese cars as standard, and which were perhaps their strongest selling point.

Meanwhile European and particularly UK manufacturers, have been travelling in the opposite direction—raising the specifications of their cars substantially as part of the fierce competition for sales.

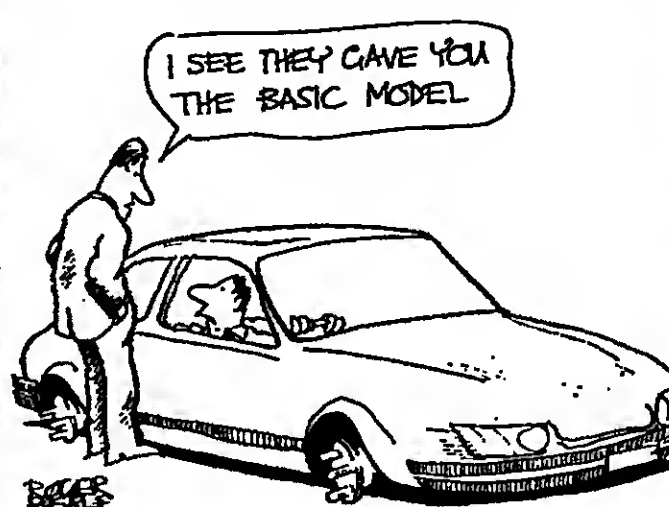
The exercises would tend to produce the same conclusion: that extras are high profit margin items which can be of poor value and which are perhaps avoidable by ordering a better-equipped model with a higher list price.

Europe's executive car makers, however, have long been aware that UK buyers are a particularly soft touch for such filaments. This is because, uniquely in Europe, most such cars are bought with tax-deductible business cash and manufacturers have not been slow to tap the advantages.

Even the wheels are extra—has become something of a very catch-phrase about the products of some specialist executive car makers.

In many cases, such buyers will defend their decisions on the grounds that the vehicles they have chosen (not from the volume manufacturers) still represent extremely good value in terms of total cost-of-ownership. Their manufacturers, they argue, adopt policies—such as discounting—which result in higher resale values come trade-in time.

There is certainly evidence to



bear this out. In its 1985 edition of Glass Autostat, Glass's Guide, the motor trade's principal reference source on vehicle resale values, provides some interesting examples of retained values.

Thus a BMW 520i bought in March last year and which has since covered 12,000 miles would have retained 72 per cent of its value in March this year or 68 per cent if 24,000 miles had been covered—compared with list price.

A Ford Granada Ghia 2.8i over the same mileage and periods would have retained only 65 per cent or 60 per cent of its list price value.

Recently, however, some observers have called into question whether the apparently high residual values really reflect the true state of affairs.

The quoted values may appear high, the argument goes, but in reality many BMWs, for example, are ordered loaded

with expensive extras. Are they simply ignored by the dealer at trade-in time, leaving the owner very much worse off than the figures appear to state? Mr Leslie Allen, director and managing editor of Glass's guide, points out—perhaps not surprisingly—that things are a lot more complicated than they at first appear.

First, in arriving at its own valuations, Glass's receives monthly data from the manufacturers on the models they have sold, including the percentage of cars fitted with what Mr Allen terms the "mandatory" options without which, he says, some executive cars would be almost unsaleable. It is the case with many executive and sporting cars that a basic model exists on the price list, but not actually in the metal.

So Glass's valuations are based on a realistic profile of models actually in the market, rather than simply the misleading basic model price. As for whether the extras are good value in investment terms, however, Mr Allen stresses that you have got to look carefully at every extra, for every make and model.

For example, he points out, a dealer's value would not bother to step outside his office to check if a Granada had metallic paint—in terms of that model, it is valueless to the trade. But if a Jaguar Sovereign

hasn't got air conditioning the dealer will regard it as almost unsaleable.

It all depends on what area of the market you are talking about. An extra can be a total waste of money—or worth more than its original cost if it makes the car easier to sell. Among the general good buys, Mr Allen suggests, are sunroofs—preferably powered ones, electric windows and alloy wheels.

Anti-skid braking, though a definite advantage on larger cars, is marginal in resale value terms on cars like the BMW 3 series, and he doubts very much whether body styling kits add anything to a car's value at trade-in time.

As for even the most luxurious stereos—the dealer will allow you maybe £50 extra, although he will probably use it to add £300 to the car's price at the retail level.

Top of the list of definite bad buys, he suggests, is leather upholstery. It can cost up to £1,000 to have it fitted—but you will find that lots of people in the trade will totally ignore it. Overall, Mr Allen says, whether the extras are worthwhile will depend entirely on how wisely they are chosen for each model. "The desirability and hence enhanced value of options in a secondhand car often bear no relation to the original cost of that car."

John Griffiths

In-car entertainment

Equal to home systems

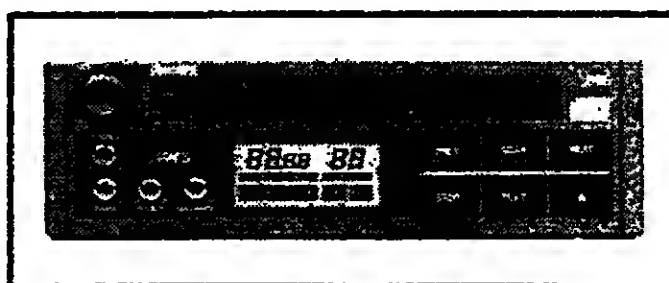
WHILE MOTOR manufacturers have been employing new technologies to develop their vehicles, the makers of audio equipment have also progressed rapidly in the era of the microchip and mini-computer. They have utilised a wide range of technological developments to produce a large selection of products for the motor-car.

Today's car is likely to arrive from the manufacturers equipped with a stereo system just as sophisticated, if not more so, as the system to be found in an average home. This is probably not as surprising as it seems when one considers that many people spend more hours listening to music in their cars than any other place. 12,000 miles.

The power output of these car audio systems is surprising. Some amplifiers generate as much as 150W per channel—probably three or four times the power of an average domestic system. The object is not maximum output but a volume level at which the quality of sound reproduction is perfect.

Most modern car audio systems are based on a stereo radio cassette player. The radio tuner and the cassette player will both have numerous features and it is their number and degree of sophistication that determines the price. It can range from £50 to well over £1,000.

Pioneer, which claims to be the leader in the UK market for systems fitted to cars after the vehicle has been purchased, manufactures a Centrale radio cassette system, the FXK2, which costs about £700. For that, the buyer gets familiar features such as Dolby noise reduction, multi-station memory and remote control and others, plus innovations such as computer-controlled logic.



Compact disc player: quality systems are the norm.

The computerised logic would enable you, for example, to instruct the machine to switch automatically from a cassette tape to a radio broadcast at a given time.

An appropriate pair of speakers for this system—and some cars now come equipped with as many as six speakers—might be the TS-VX700s which cost in the region of £300 a pair. They incorporate a "monophonic subwoofer" to produce very deep bass and each speaker has its own 100W amplifier. Turned up to maximum volume, they will actually rock a stationary car on its springs.

Some Pioneer systems also feature an "auto sound leveliser." A microphone built into the unit listens to the ambient sound in the car and adjust the system's output to maintain the volume level when you open a window or close the sun roof.

Panasonic sell their car audio systems through specialist retailers but also have some of their units fitted as standard by such manufacturers as Porsche, Audi and Isuzu.

Like other manufacturers, they keep a close eye on all new developments in the car audio equipment field. One item sure to attract a lot of attention is Digital Audio Tape (DAT) which is due to be announced in October this year in Japan. Smaller than the compact cassette, it will offer better sound reproduction and is likely to appear in equipment for cars almost as rapidly as in domestic units.

One system already available from some manufacturers is the compact disc (CD) player designed for use in cars. Philips, whose equipment is fitted in about a third of all the new cars sold in Britain, can claim to be a pioneer in the field.

In the late 1950s Philips produced an in-car record player—called the Auto Mignon—which could be regarded as a forerunner of the in-car CD player. Now the company is already exploring new ways of using CD technology in motor vehicles.

A converted version of one Philips CD player has been used at the heart of the company's CARIN (Car Information and Navigation) system currently on trial in Holland. The CD player is attached to a computer, voice synthesiser, LCD panel and a

series of sensors in the vehicle. Together they give a driver a detailed route instruction for any destination in Britain.

The complete UK road network can be stored on a single compact disc which the driver just punches in his present location, and his destination; then the system delivers instructions for the route through the voice synthesiser (or with an arrow on a television screen in the Netherlands version) with a confirmation on the LCD panel.

Between navigation instructions the driver will be able to listen to his chosen CD recording. If he takes a wrong turning, or is diverted because of road works, the CARIN system will alert him and put him back on the right route. Philips hopes to have a version of CARIN for lorries on the market by the end of 1988 and a unit for cars two years after that.

Having installed such exotic items in your vehicle, the problem of how to protect them arises. Philips claims it has solved this problem with its Security Code anti-theft system.

A secret three-digit code number has to be punched into the audio equipment to make it function if it has been removed from the vehicle or disconnected from the power supply. After three incorrect entries, there follows a waiting period of two hours before another entry will be accepted.

This delay renders the equipment useless to anyone ignorant of the code. A window sticker to tell passers-by of the Security Code fitting is supplied with the equipment to discourage would-be thieves from breaking into the car.

Philip Sanders

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Options for acquisition

Driver's choice an important factor

THE TREND towards giving managers a greater say in the car they can choose is leading companies to examine more carefully the different methods of acquisition. This is an important factor that companies must take into account when weighing up the costs of the different purchase or lease options.

The Monks Guide Survey of Company Car Policy showed that 38 per cent of companies used leasing or contract hire for some or all of their car fleet. The report says:

"For such companies an 'any car as long as it costs no more to lease/hire' causes few extra costs. Contract hire gives full protection against all risks, except high petrol consumption. Leasing should give protection against excess depreciation."

Without contract hire, a "freedom of choice" policy could be difficult and costly to operate. That is the view taken by Mr John Cornish, partner in-charge of the car scheme at accountants Spicer and Pegler Service.

"The costs of operating a fleet of sales cars are any limited range of vehicles can be more easily predicted. The wider the choice, the more difficult it is to assess likely operating costs."

Junior and senior managers, and partners in Spicer's ten

offices across the country are each given a monthly rental allowance. Within that price limit, they can have any car the leasing company is prepared to supply. "Contract hire provides a wide choice of vehicle. In our business, that is important for staff motivation."

A similar method of company car allocation is operated by advertising agency J. Walker Thompson. Its 33 directors choose a car, the contract hire company quotes a monthly rental. If over the cost limit, the director is free to make up the difference out of his own pocket.

"The essential criterion is money," says Ms Julie McCarthy, the company's benefits manager. "It is entirely up to the company employee how he spends it. That applies to optional extras. And the contract hire company will arrange for the fitting of those extras, another illustration of how it takes the hassle out of running a fleet."

In the same way that contract hire makes it simpler to predict operating costs, so it can make them easier to control. "We were not experienced at running a fleet of cars. The contract hire company has taken over the administration for us," says Mr Cornish. A number of contract hire companies offer the firm

quotes for running its fleet on a regular basis. It uses two, while some of its offices have cars with locally-based contract hire companies.

"The leasing company handles all insurance claims associated with the firm's cars for an additional nominal sum. In the event of an accident, it deals direct with Spicer and Pegler's brokers, gets repairs done, and provides a replacement vehicle while the damaged car is being repaired."

Executives, in particular, expect a replacement vehicle of equivalent performance. Ms McCarthy says that she can rely on the contract hire company providing one within an hour.

The difficulty in estimating the depreciation on executive cars is another reason why companies offering freedom of choice to their executives might be more likely to choose contract hire. The contract hire company takes the residual value as well as the running cost risks, holding these into fixed rentals.

At the end of the contract the car is returned to the contract hire company, with no further obligation other than to pay a pre-determined excess mileage charge.

As with outright purchase, the company with its cars on a

financed lease also bears the risks of depreciation, and without the same tax advantages it would have had a few years ago. Most finance leases for cars are "residual value" leases. Reduced rentals are paid during the lease period followed at the end by a "balloon rental" equivalent in the anticipated resale price of the car at that time.

The lessee runs the risk of having to find at least part of the amount by which the car has depreciated, unless permitted to extend the lease. Unlike an operating lease, usually termed contract hire, the lessee bears the burden of administering the fleet.

According to the contract hire companies, the number of executive cars on contract hire is increasing quite dramatically, and this trend is particularly apparent among high-tech companies, which tend also to be high-growth and high-risk. Cars are an integral part of their incentive packages, but they would rather spend as much of their resources as possible on funding the company's growth.

Lux Vehicle Leasing says that the proportion of cars costing more than £14,000 in its fleet of 17,000 has more than doubled in the last two years to six per cent.

Not surprising, therefore, that

in the last 12 months have emerged small contract hire operations specialising in the executive car market. According to Mr T. N. Pykett, joint managing director of Interleasing, they are able to charge high rentals because executives in the smaller, less well-run companies are "not so critical with their own car as they are with the rest of the fleet."

Major national contract hire companies can offer more precise costs of operation based on their experience over many thousands of vehicles.

"Possibly the greatest status symbol in the British industry car park is the Jaguar XJ6 4.2 Auto. Yet in our 1986 Fleet Comparisons Guide this has a higher cost per mile figure than any vehicle surveyed in its group. It is in the executive market where the greatest savings can be made."

Though contract hire offers many advantages, 65 per cent of companies still choose outright purchase. Monks Guide makes no distinction between "executive" and non-executive cars. Mr Cornish believes the reason is partly historical. "Before contract hire got to be popular many had acquired their cars, and built up their own transport department, which they are reluctant to disband."

According to Tony Vernon

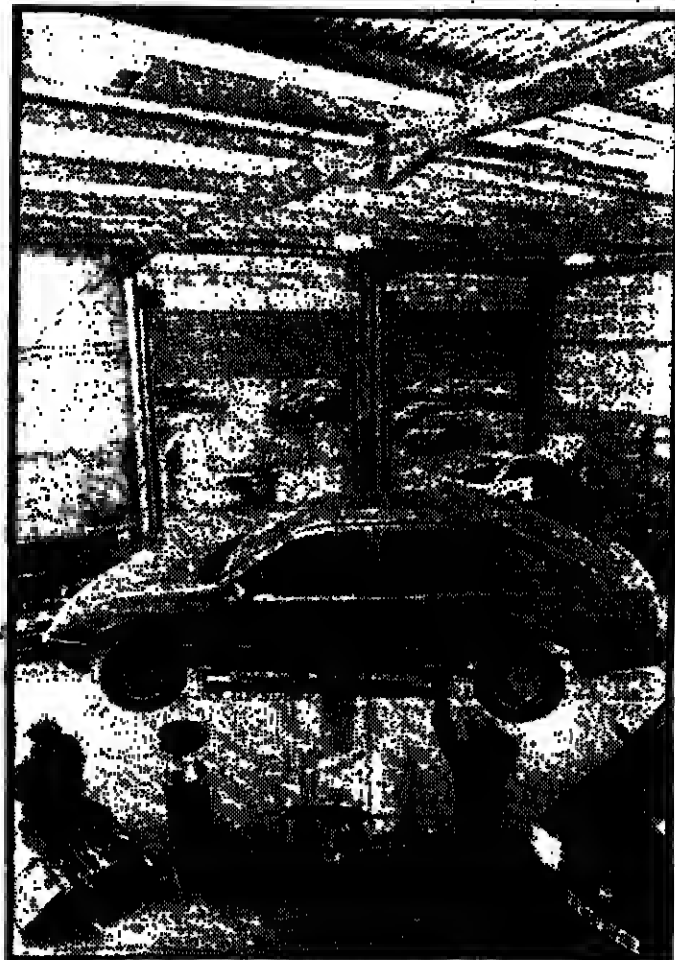


Harcourt, co-author of Monks Guide: "If a company has money on deposit or plenty of cash, then outright purchase will usually be the answer, perhaps combined with fleet management by a specialist fleet management company. With a fleet of over 200 cars, it is viable to

manage a fleet in-house, and achieve the same economies of scale as a medium-sized fleet management company."

Julie McCarthy: "Contract hire can take the hassle out of running a fleet." The contract hire company takes the residual value as well as the running cost risks.

Alastair Guild



Pre-delivery inspection at a Swan National centre. The risks of the likely depreciation have to be taken into account when choosing a particular acquisition method.

The schemes in summary

OUTRIGHT PURCHASE

Form of transaction: Immediate acquisition of title to car in return for payment in full (or finance arranged independently). Repair and maintenance the responsibility of user.

Advantages: Unqualified possession. Capital cost allowable against tax. Flexibility over time/method of disposal. Very favourable discount terms.

Disadvantages: Immediate cash drain. Risk on maintenance cost (offsetable with extended warranty). Risk on residual value. Responsibility for administration and disposal of car.

HIRE OR LEASE PURCHASE

Form of transaction: Hire of car with an acquisition of title after a period in return for payments to the lessor, which in effect amount to instalment payments plus interest. Repair and maintenance the responsibility of user.

Advantages: Defers capital payments. Capital cost allowable against tax. Flexibility over time/method of disposal.

Disadvantages: Risk on maintenance cost (extended warranty in offset). Risk on residual value. Responsibility for administration and disposal of car.

FINANCE LEASING

Form of transaction: Hire only of vehicle, with no transfer of title, is designed to compensate the hirer for the

difference between the initial value of the car and its residual value at the end of the lease, plus interest. There may be an adjustment to rentals at end of lease to reflect actual residual value. Repair and maintenance responsibility of user.

Advantages: Minimises cash outflow. Removes asset from balance sheet until new accounting standard takes effect, July 1, 1987. Some flexibility on time of disposal, at least in secondary period of lease.

Disadvantages: Risk on maintenance cost (extended warranty offset). Risk on residual value. Responsibility for administration and possible disposal.

CONTRACT HIRE

Form of transaction: Hire of vehicle with no transfer of title in return for final payment based on the difference between the initial value of car and its expected value at the end of the lease, plus interest and expected maintenance costs. Repair and maintenance the responsibility of hirer.

Advantages: Maintenance contract available. Removes asset from balance sheet. Large number of schemes available which can be tailored to individual companies. Low administration. Fixed cost. Minimises cash outflow.

Disadvantages: Lessee pays extra to cover hirer's greater risk. Penalty clauses over high mileage, early return, and condition.

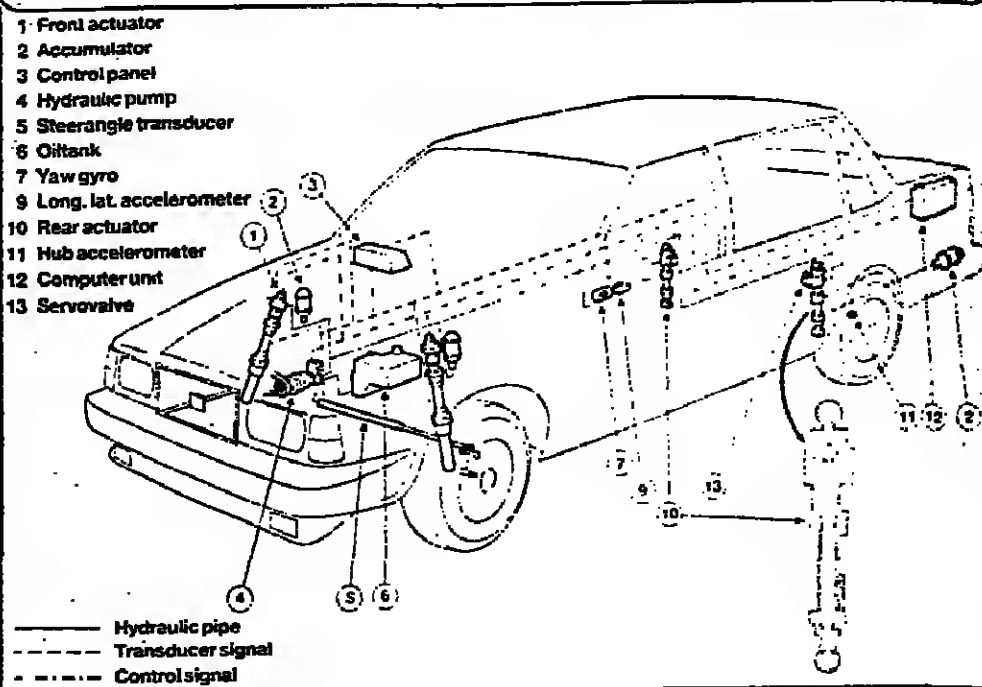
Alastair Guild

EXECUTIVE CARS 10



Banking into the corner: this Volvo with active suspension (left) drives in striking contrast to the standard version beside it

How the System Works



Technology

Computer controls set to take over

THE NEXT generation of jet fighter will fall straight out of the sky should there be a complete failure of its computerised control systems (a calculated one-in-ten-million chance).

It is designed to be unstable: being kept aloft and flying in the intended direction by endless, rapid adjustments of trim and other control surfaces by a system of sensors, computers and digitised command flows.

The benefit of the unstable design is that it can be manoeuvred much more quickly than a stable aircraft, which has to be firmly dissuaded from flying straight ahead.

The pilot will be able to fling his own controls around as sharply as he likes. All they will do is seed digitised information to the computers, which recognise what he wants to do but themselves operate the physical controls.

And what has this to do with executive cars? Simply that the development of their control systems is moving in a very similar direction.

Thus the executive car driver of the future may well still sit there turning his steering wheel. But it will not necessarily be physically connected to the front wheels, even if it has been given artificial "loading" to feel like it is. What the turning of the wheel will do is provide a declaration of intent

in the form of digitised information along a multiplex "bus" line to the computer. Based on information received also from sensors, the computer will decide the amount of turn that is actually feasible.

That might seem like an unacceptable set of complications to supplant a physical system that apparently has worked perfectly well for a century. But it has potential major safety advantages.

Take, for example, a driver arriving too fast at a corner of a wet road. The car skids and the driver, in panic, over-corrects. The car is thrown into a worse skid in the opposite direction, and control is lost with painful consequences.

With "active" steering control, the computer-sensor system will recognise that the driver has over-reacted, and will allow the steered wheels to be turned only far enough for control to be resumed.

None of this is simply theorising. The steering system is just one aspect of "active" computer control of the car. There are plenty of others envisaged by Mr Tony Rudd, managing director of Lotus Engineering. He is the overall research and development chief of the British sports car and engineering concern, now 97 per cent owned by General Motors.



Tony Rudd of Lotus and Lars-Rune Tillback, Volvo's project manager.

Mr Rudd is unusually well qualified to speak on the subject of "active" control systems for the car, because Lotus has been their major pioneer. Lotus's expertise in the field — a prototype car with "active" suspension was first unveiled three years ago — was not least of General Motors' reasons for acquiring the company.

Apart from development carried out for GM, which was Lotus' biggest contract engineering customer before the takeover, the results of Lotus' active suspension work for other companies such as Volvo and Peugeot are now becoming apparent. Peugeot recently announced an active suspension-equipped prototype and a month ago Volvo gave a public demonstration of its first active suspension-equipped cars which, like



Peugeot, use Lotus' concept.

Mr Lars-Rune Tillback, Volvo's project manager, took great delight in showing how the big 700 series Volvo saloons could be made to bank into the demonstration circuit's corners like an aircraft, with the car's attitude to the road determined — just like the new fighters — by sensors and computers.

The same control system prevented the Volvos' noses from dipping under braking, or rising under acceleration.

we wished to test.

"Now we can change at least 66 different properties on one and the same chassis — entirely independent of each other — end on the same car." A complete "chassis change" could be made in less than a minute, simply by reprogramming the system, he pointed out.

The small fleet of Volvos thus equipped remain mobile test-beds. The first purchasable, active suspension production cars, even from Lotus itself, are unlikely to appear much before the end of the decade.

But from then on, and in Mr Rudd's view it will then be only a matter of time before active suspension moves downwards from the luxury and executive sector to become the standard system for family cars.

Mr Tillback makes clear that there are likely to be several more useful and no less radical, functions in the pipeline. For example, there could well be active control of all four wheels for steering purposes, with the computer system deciding precisely how much to turn each wheel individually for maximum cornering efficiency.

All the above could even form part of a truly radical design in which the passenger compartment itself is effectively separated from the working chassis and sprung independently of it. Again, this is not fantasy — Lotus

demonstrated it, effectively, on a quickly-banned grand pricing car a couple of years ago.

Taking place in parallel with the above is the development of forward-looking "radar," intended to allow the computer system to recognise and maintain, a safe distance from the car in front — thus heralding the end, without the option, of motorway "tailgating."

These systems of the future combine well end are similar in concept to technology already proliferating among cars on sale: anti-skid braking already provides an example of how computers override the driver in the interest of his own safety.

These are being joined, on Mercedes and some other luxury and executive cars, by traction control systems, which prevent possibly destabilising wheelspin under acceleration.

The trend is already clear: the shape of the car will change. "It will be like a teardrop with sawn-off tail," observes Mr Rudd, and new materials such as plastic composites will make them lighter and more efficient in many ways.

Most significant, however, it is now apparent that one of the most important elements of the design of the executive car of the future will be to save the driver from himself.

John Griffiths

Sales competition

Flood of models in tough market

THE executive car sector in Britain is being hit by a veritable flood of new models. The introduction next month of the Rover 800, Austin Rover's executive saloon, will help keep the competitive temperature high for some time.

Austin Rover certainly needs the new model because it has been more or less squeezed out of the lucrative executive sector in the past year. The old Rover SD1 saloon has faded fast and in the first quarter of this year accounted for only 3.58 per cent of total executive car sales in the UK.

Old age, a long record of reliability problems and widespread knowledge that the Rover 800 is at least on the way has cut deeply into demand for the SD1.

Some buyers are holding on until the 800 (with a choice of 2-litre or 2.5-litre engine) is available; but Austin Rover must be wondering just how much business it has already lost to other newcomers.

In the past year or so the sector has been hit by the introduction of the V6-engined Renault 25, which gave the French group an opportunity to make significant headway at the top end of the UK car market for the first time.

Two new bottom-of-the-range Mercedes models — the "small" Mercedes 190 and a new version of the mid-sized car — from Daimler-Benz of West Germany also made their marks.

The Mercedes 190 only just failed to appear in the accompanying "Top Ten" table because its sector share last year was 4.6 per cent, but by the end of the first quarter this year that had improved to 5.23 per cent.

From Volvo of Sweden have come the 700-series cars (of which more later) while the other Swedish group, Saab, has launched the 900-series models which straddle the executive and luxury sectors.

The executive version of the Saab 900 is already in short supply in the UK and, as sometimes happens, the interest it has generated has spilled over to the Saab 900 models and lifted their sales.

Among the manufacturers which sell smaller numbers in the UK, Citroen's new CX model doubled the attraction of the French company's executive offering, when measured in sales success, and it now has a respectable (for Citroen) 1 per cent of the sector.



The Granada/Scorpio: holding 25 per cent of the market

Top ten UK executive cars

	1984		1985		First qtr. 1986	
	Sales	Share of sector %	Sales	Share of sector %	Sales	Share of sector %
Ford Granada	23,215	18.0	26,055	18.8	10,765	25.7
Vauxhall Carlton	20,185	15.7	19,520	14.1	4,610	11.0
Volvo	4,380	3.4	12,060	8.7	5,520	13.2
Rover SD1	16,690	13.0	11,835	8.6	1,500	3.6
Volvo 200	19,650	15.6	11,835	8.6	2,990	7.1
Renault 25	3,120	2.4	9,995	7.2	2,620	6.3
BMW 5-series	6,900	5.3	9,985	6.9	2,855	6.6
Mercedes 200-300	7,210	5.6	7,710	5.6	2,570	6.1
Saab 900	7,495	5.8	7,025	5.1	2,015	4.8
Audi 100	6,885	5.3	6,390	4.6	1,785	4.3
Sector total	128,860	100	138,435	100	41,905	100

Source: Society's Digest analysis of SMMT statistics

Most important of all was the launch in mid-1985 by Ford, the UK market and sector leader, of its new executive car — named the Scorpio on the continent but retaining the Granada name in Britain.

The other member of Britain's "big three" companies, General Motors-Vauxhall, will not be far behind Austin Rover with a new executive car. GM is replacing the Opel Rekord, sold in Britain as the Vauxhall Carlton, this autumn.

The break-through GM has made into UK company car fleets in the past three years — mainly because of the attractions of the Vauxhall Cavalier but which also involved doubling sales of the old Carlton — will enable the group to give the new Carlton a good send-off from an already firm base.

We cannot ignore, either, the fact that Honda, which has an astonishingly good reputation in Britain, is about to enter the executive car market — courtesy of Austin Rover.

The Rover 800 was developed jointly by Austin Rover and Honda. The UK group will assemble the Honda version, named the Legend, alongside the new Rover.

Honda hopes to sell between 2,500 and 3,000 Legends a year in the UK, which would give it a modest 2 per cent of the executive car market.

There is no doubt that the attractions of so many new executive models will continue to tempt buyers to trade up from the upper-medium car sector.

According to an analysis by the DRI Europe forecasting group, executive and luxury car

sales in the UK rose from 170,000 in 1981 to 204,000 last year, an increase of 20 per cent.

DRI suggests that this year the total will rise again, to 215,000, and reach a new peak of 234,000 in 1988.

The figures depend partly on which cars are included in the sector, but a similar study by Sewells Digest, from Society of Motor Manufacturers and Traders' statistics, confirms the trend.

According to Sewells, executive cars accounted for 7.4 per cent of the market in 1984 and then 7.6 per cent of the bigger 1985 market. So far this year, when car registrations have again been running at record levels, the executive sector has an 8.4 per cent share of total sales.

The gradual extension of the

Ford Granada range has played a key part in this progress even though the group has still to reach its target of 30,000 Granada sales a year, which is relatively modest compared with the peak of 52,100 achieved by the old-style Granada in 1983.

Perhaps that level will be regained when Ford launches an estate version of the Granada.

At first Ford reckoned the hatchback body of the new Granada made an estate version superfluous. But it seems to have changed its tune and an estate will be launched before long.

Ford's decision gave an immense opportunity to Volvo, the leading supplier of estate cars in the executive sector. Previously, Volvo's rise in the UK coincided with the decline of the Rover marque.

Former Rover buyers found Volvo an acceptable substitute when there was no new model on offer from Rover during the darkest days of the crisis at state-owned BL.

The Swedish company has also strengthened its position by introducing models, the 700-series cars, with a distinctive shape, while continuing its old 200-series.

The 700-series has attracted new customers to the marque and at the end of the first quarter of this year Volvo had boosted its share of the executive car sector to more than 20 per cent (taking the 700 and 200-series combined) from under 19 per cent at the same stage last year.

BMW of West Germany gained considerable additional sales for the 5-series, its main contender to the UK executive sector, by offering it with a "tax-breaker" 1.8-litre 4-cylinder engine last year.

The Munich-based group has been competing with itself to some extent by moving some versions of the 3-series models up-market, particularly in four-door form, where they are a great attraction for executive car buyers.

Meanwhile, the Lönroth subsidiary which imports Volkswagen and Audi cars to Britain, has been following the West German manufacturer's lead and is gradually distancing Audi from VW so as to establish it firmly as an up-market prestige marque.

Kenneth Gooding

Depreciation

Prices forced down

THE VALUE of an executive car will depreciate in its first year by up to 45 per cent from the original list price and could be worth only one-quarter of that list price after three years, according to Glass's Autostat, the publication which tracks trends in the UK automotive markets.

In other words, a car which cost, say, £10,800 new in March 1985 would have fetched only £2,545 in March this year when sold on the used-car market with 24,000 miles on the clock.

The main reason for this hefty depreciation is that nearly every car buyer would prefer to purchase a new vehicle and sometimes he cannot afford to do so.

Anyone with £8,000 to spend could buy a new car. But some people with that kind of money are tempted to buy a used executive car because they can enjoy the comfort, luxury and implied status without paying the earth for it.

One important factor driving down the price of used executive cars in the UK is that there is an inexorable stream of them for the market to absorb.

In Britain, a car is nearly always included in the executive's total "toy and perks package." Companies buy most of the new executive cars and have to dispose of them regularly.

Buyers can be found, but at a price, and that price has tended in the past two years to have been driven down by additional pressure, according to Mr Leslie Allen, a director of Glass's Guide Service.

That pressure has occurred because manufacturers have improved substantially the specification of what Glass's calls the "upper medium" vehicles such as the Vauxhall Cavalier, Ford Sierra or Austin Montego.

They are offering luxuries, such as sunroof, central locking, tinted glass and so on, which not long ago were rarely found on such cars.

In consequence, the used executive car, if it is to tempt buyers away from the new-style, highly-equipped Vauxhalls, Fords or Austins, has to offer even more luxury and extra equipment.

This means, says Mr Allen, that the company fleet buyer should openly encourage executives to fit lots of extras on their new cars, thus making the vehicles easier to dispose of on the used-car market.



deal when trading-in its used executive cars.

Vehicles must, of course, be in good condition. Not only is it costly to jump and other deficiencies right, but it also means the dealer will have to finance the cost of keeping the cars on his books that much longer.

So executives should be encouraged to look after their company-owned cars and keep them looking good and in sound mechanical condition.

Neither does the trade like executive cars which have covered a great many miles. Dealers reflect this sentiment by taking £50 or £60 per thousand miles off the price they are willing to pay when the car has done more than the average mileage.

Mr Allen suggests that the company car buyer who really wants to keep depreciation to the minimum should give the executives two-year-old models.

But he smiles as he says it because he knows it is advice that hardly anyone would consider seriously. Executive cars are about status and the place the user enjoys in the corporate hierarchy.

Try telling the managing director that his next car should be a two-year-old Daimler Sovereign.

The next best approach is time-consuming and therefore unlikely to meet with much enthusiasm from the corporate car buyer.

Mr Allen suggests the buyer should look back through the books to find out which executive cars have depreciated least in the past. That position is unlikely to change much in the

next two years unless a radical change in the model is on the way.

The careful corporate buyer should also take care to find out what optional extras are considered essential for a particular model to have if it is to be attractive in the used-car market — and which extras other firms no return or even put off potential customers.

It is impossible to generalise about such things, Mr Allen insists. Whereas one executive car will be difficult to sell unless it is coated in metallic paint, another will be hard to get rid of simply because it has metallic paint.

Mr Allen pours scorn on some of the trade's old chestnuts. For example, it is said that green cars are more difficult to sell because some people think green is an unlucky colour or that white cars are avoided because they show every little blemish so clearly.

While it is true that green or white cars often fetch less at auction than the same models in other colours, Mr Allen says this is not reflected in the retail prices of cars on any dealer's forecourt. Green or red, the same model will have the same price.

"The trader's job is to trade and to talk down the price. They will offer a lower price because the car is green, because it is an automatic, because it is not an automatic, and so on."

"Somebody once tried to convince me that cars with bumper plates on which the numerals added up to seven were being avoided by customers," he said.

Kenneth Gooding



Sue Leggate: looks forward to supermarkets becoming car retailers.

Parallel market

Home discounts alter the picture

THERE WAS a time when buying a car—particularly an executive model—in another European Community country offered UK customers the prospect of big savings. The situation has changed.

"Discounts on new cars being offered in Britain today are so big that anyone who does not shop around in the UK first for a car before considering buying abroad is quite mad," says Sue Leggate of the Consumer Association's Motoring Which.

Two other important factors have also made the prospects for personal car imports much less attractive.

First, currency fluctuations have in general weakened the value of the pound against the other currencies that a personal importer would have to use. To take one example, the fall against the West German Deutschmark has been so great that BMW put up its UK prices twice in one month earlier this year to compensate.

Second, regulations forcing car producers to bring pre-tax prices more into line throughout the European Community, came into operation towards the end of last year.

If these regulations do their job properly, there will be little financial incentive in future to

go shopping for a new car across the Channel.

The same regulations do ensure, however, that there is "full-line availability" of cars throughout the Community. In crude terms this means that manufacturers are required to make available to dealers vehicles similar to those the dealers normally sell, but with the specification of another Community country.

As usual with regulations, however, those dealing with new car sales have their loopholes.

Pre-tax prices can be as much as 18 per cent different between one Community country and another before the European Commission will order an immediate investigation. Differences of 12 per cent for at least 12 months will also attract the Commission's attention.

Even those differences will not trigger an investigation if there is some serious distortion in retail prices—price freezes or high tax on cars—in the country concerned.

In the circumstances, there should still be some bargains in some countries for UK buyers.

But there could be problems finding a dealer willing to take an order for a right-hand drive, UK-specification model. The Commission's regulation puts

the obligation on the manufacturer to supply once the order is placed, but there is nothing to oblige the dealer to take an order in the first place.

BEUC, the European Bureau of Consumers' Unions, carried out another survey in Brussels (a favourite car buying centre for UK customers) recently and this showed a great difference in the behaviour of dealers. Many refused pointblank to take an order for a model with a UK specification.

Complaints from constituents about such refusals to supply led Mr. Christopher Jackson, European Member of Parliament for Kent East, to complain to the Commission, which responded very quickly.

He now has copies of letters from both BMW and Daimler-Benz, the Mercedes group, saying categorically that they will supply UK-specification cars in all Community countries—but pointing out that some dealers do not wish to handle such vehicles and that manufacturers cannot force them to do so.

One company gets a special mention by all those who track personal car imports: General Motors, the Vauxhall-Opel group. GM supplies cars without delay and to UK specification. There is one difference which might eventually turn out to be

important—GM does not sell Vauxhall-hadged cars on the Continent, so those supplied to UK customers by its dealers there are sold as Opel. Whether this will have any impact, adverse or beneficial, on their value in the used car market in Britain, is hard to say.

While some observers remain deeply suspicious about the manufacturers and the potential they have for putting unofficial obstacles in the way of would-be personal importers, the producers seem to stick to the rules rigidly when dealing with warranty claims.

Motor Magazine, which for some years has tracked the personal import business in Britain, says that although it has received many complaints about many other aspects, manufacturers deal with warranty claims in respect of personally-imported vehicles properly and without a murmur of complaint.

The difficulties encountered when an individual attempts to import a new car have helped spawn a large number of organizations willing to do the job on the customer's behalf.

The Consumers' Association says that, while this can save some of the hassle involved, there have been some worrying cases where a few import com-

panies have given customers a very raw deal.

Among the main complaints were: long waits after the stated delivery times; prices increases after ordering the car; difficulty in getting information from the company after the order was placed; receiving cars with incorrect specifications.

The association points out that people setting up car import companies do not need any professional qualifications and yet handle huge sums of money—24 recently surveyed by the association each handled an estimated £20m of customers' cash.

Some attempts are now being made by some importers to form a trade association with a proper code of conduct.

But the reputation of this part of the car import business has not been helped by a recent spate of bankruptcies which left many would-be personal car importers out of pocket.

Motor magazine says that in recent months it has been getting many more complaints about the conduct of the import companies and it does seem that the business is under some strain—mainly because the cars most in demand are built in West Germany and there has been a sudden and steep rise in the value of the D-mark.

Kenneth Gooding

Tax benefits

A perk worth having

ALTHOUGH THE Government continues to raise the taxable value of both car and petrol tax benefits by more than the rate of inflation company cars still remain an attractive perk for most "higher paid" employees and directors.

For the past ten years company cars and the associated petrol benefit have been subject to tax on a handed scale with the charges which an employee has to pay in each band being adjusted by successive Treasury orders. In his Budget this year the Chancellor announced that he proposed to raise the charges in the 1987-88 financial year, by around 10 per cent.

This is about the same increase as in the past two years but, given the fall in inflation, actually represents a greater rise. So while giving the illusion that it is imposing the same increase each year the government is in fact gradually whittling away at the tax concessions on company cars.

It is also managing to achieve this by keeping the salary level which defines an employee as "highly paid" and thus liable to tax on a company car at £25,000. While the government failed to abolish this limit altogether, it is still managing to sweep more and more employees who are likely to qualify for a company car into the tax net.

But since it has also retained the same minimum mileage threshold of 2,500 below which the car would not qualify as a business car we will at least be spared the sight of seeing motorways chock-a-block next

April with executives driving off and down on "essential business trips" to chalk up the higher requisite miles.

If an employee's business mileage is 2,500 or less then his car perk attracts tax at 150 per cent of the scale benefit and if the business mileage exceeds 18,000 miles then the tax charge is halved. This too is being held at the same level.

The latest increase in charges announced in this budget were accompanied by a restructuring of the rate bands which also came into effect at the beginning of the next financial year.

The amount of tax which an employee has to pay on the car itself is broken down into three main bands based on the value of the car when new. The top charge band is for cars worth over £29,000, the middle band for cars worth between £25,000 and £19,251 and the lowest band for cars worth £19,250 and under.

This lower capacity is further broken down by the size of the engine. Currently this is cars up to 1300cc, those between 1301 and 1800cc and cars of over 1800cc. But from April next year these engine size breakpoints will be raised to 1400cc or under, 1401 to 2000cc and over 2000cc to bring them into line with a proposed EEC directive on car exhaust emissions.

The charge is also dependant on the age of the car with the charge on cars that are over four years old being generally about a third less.

This will be to the advantage of those with larger engines, it means that 2-litre engine cars

will drop down a category so that such a car which is less than four years old will be assessed at £200 less in the next financial year.

For a basic rate taxpayer, helped too by the cut in the basic income tax rate, this means a tax bill of £203 instead of £261 which will inevitably encourage the employee to go for the biggest-engined car for which he or she is eligible. However, such employees may well be higher rate taxpayers and have to bear in mind that company cars attract tax at the highest marginal rate on the scale benefit.

At the lower end of the scale a car with an engine of 1350cc will also be assessed at a lower rate because it will now fall into the lowest category—£255 instead of the present £275 second band. For a basic rate taxpayer, that means a payment of £155, which is £14 less than if the hands remained the same.

The taxable value of company petrol used for private motoring are being kept broadly in line with 1986-87 but adjusted for the change in breakpoints.

While company cars again this year escaped the threat of being assessed as income when calculating National Insurance contributions, they will be hit by the proposal in this year's Finance Bill that employers should be liable for VAT on any petrol provided for the employee's private use with effect from next April.

This may well mean that the employers will stop supplying or paying for petrol for their employees' company cars given the additional paperwork and complications involved in determining the amount of petrol used for private consumption.

Though estimating the true value of this perk may be difficult, a company car is still regarded as a perk worth having. And though it is government policy to phase out tax concessions on them, the scale charge on which tax is assessed is still well below the value of the car to the employee.

Even though the tax which an employee has to pay for this perk is gradually being increased it has to be weighed against the capital cost if the employees purchase their own cars, especially if they had to borrow funds to do so, as well as the depreciation and the cost of servicing and repairs. All the running costs of a company car are covered within the Inland Revenue scale charge.

Margaret Hughes

	Tax scale charges for cars and fuel		
	Cars under 4 yrs. old	Cars under 4 yrs. old	Fuel
	£	£	£
1986-87			
Cars costing up to £19,250			
Up to 1300cc	450	300	450
1301-1800cc	575	380	575
Over 1800cc	900	600	900
Cars costing £19,250-£29,000	1,320	875	*
Cars costing over £29,000	2,100	1,400	*
1987-88			
Cars costing up to £19,250			
Up to 1400cc	525	350	480
1401-2000cc	700	470	600
Over 2000cc	1,100	725	900
Cars costing £19,250-£29,000	1,450	970	*
Cars costing over £29,000	2,300	1,530	*

*According to engine capacity

Source: Inland Revenue

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EXECUTIVE CARS 12

Luxury market

Waiting for the XJ40's appearance

THE MOTOR INDUSTRY is convinced that Jaguar will show its long-awaited new car, the XJ40, for the first time on October 8 at the Paris Motor Show.

The organisers of the Birmingham International Motor Show, which starts on October 18 at the National Exhibition Centre at the Jaguar company's back door, will be disappointed because they hoped to get the "world preview."

However, Jaguar's plan is something of a compromise. The first public appearance of the new car will be halfway through the Paris Show, not at the beginning, and certainly not during the Press preview. But the XJ40 will be at Birmingham throughout the run of the Show.

The XJ40 is the successor to the XJ6 saloon which first took to British roads as long ago as 1969 and has been Jaguar's best-selling car ever since.

Last year Jaguar sold 28,975 XJ6 saloons compared with 7,760 XJ-S sports cars and 215 of the grand old Daimler limousines. The figures emphasise that Jaguar is virtually a one-product company and there is a naturally considerable interest—not so say some concern—in the fact that that one product is about to be replaced. The XJ40, originally was expected to be introduced in 1984. But Jaguar knew it could not afford any mistake in bringing the car to market.

The company, now sold back to the private sector, spent two more years on further development and refinement in the knowledge that when the XJ40 is launched, it must pass scrutiny against the best that its much larger and more powerful main rivals, BMW and Mercedes of West Germany, can offer.

As it turns out, Jaguar was given the extra breathing space. Sales of the current models continue to set records around the world, particularly in the US, the company's biggest market, and production last year reached 35,500 compared with the nominal capacity of 24,000 cars.

At Jaguar's annual meeting last month, John Egan, its chairman, leased shareholders when he said the XJ40 models will be launched this year. After a pause he added "or next year."

He warned again that profits—up from \$30.2m in 1984 to \$121.3m last year at the pre-tax level on a turnover up from \$934m to \$1,477m—will be "flat" in the year the XJ40 is launched. Jaguar would have to build up a stock of at least 2,000 cars for the launch, he pointed out, while it has been operating with virtually no stocks at all.

The company would also have to face some disruption to production and would have to start charging depreciation for the first time on \$20m of new equip-

ment bought to build the new car.

There are clear signs that the stocking-up process has begun. For example, Walter Frey, chairman of the Emil Frey organisation, the majority shareholder in the company which imports Jaguar cars to West Germany, said recently that he expected sales to fall back in 1986.

"We do not want to be left with many of the old saloons in stock at a time when the XJ40 is being launched," he explained. His company would prefer to organise a careful "run-out" of the old model, even if it meant leaving dealers short of cars for some part of the year.

Dealers as far away as Australia and North America also expect the XJ40 to be unveiled in the UK in the autumn.

Provided Jaguar has used the extra time well and the XJ40 proves to be worth waiting for, the delay is certain to provide the company with a commercial bonus. Few, if any, new models have been subject to so much speculation and anticipation for so long.

Few doubt that the XJ40 will assume the mantle currently worn by the saloon range. According to Monks Guide to Company Car Policy, the Jaguar/Daimler saloon is the car most favoured by company chairmen and other high-level executives in the UK.



Jaguar's XJ6—the company's best-selling car since its introduction in 1969

However, the certainty that the new car's introduction cannot be held back much longer has been having a noticeable impact on UK sales of the Jaguar saloon.

Last year Jaguar car sales in the UK fell from 5,749 in 1984 to 5,575 and its share of the luxury car sector slipped from 44.6 per cent to 41.4 per cent, according to an analysis of Society of Motor Manufacturers and Traders statistics by Sewells International Digest.

That put Jaguar well ahead of the other models in the relatively limited sector.

The Mercedes S-class models took second place last year with 2,690 registrations for a 19.5 per cent share of the sector, up from 1,976 and 16 per cent in 1984.

BMW's 7-series cars took third place in the sector with 2,355 registrations (2,090 in 1984) and a 16.7 per cent share (16.7 per cent).

Mercedes' SL/SEC models came next last year with 1,475 registrations (1,263) and a 11 per cent share (10.3 per cent) followed by the BMW 6-series with sales of 818 (865) and a 6.1 per cent share (5.24 per cent).

The sector, according to the Sewells analysis, is completed by the Rolls-Royce and Bentley cars which last year increased sales from 630 to 710 and market share from 5.1 per cent to 5.3 per cent.

This is a clear indication that the Rolls-Royce company, part of the Vickers group, is on the mend after a very bad patch at the beginning of the 1980s.

The reasons behind the decline in Rolls-Royce's fortunes were complex. Partly it was to do with the recession in Britain and the obvious fact that it was unacceptable for the company chairman to collect his new Rover at a time of large-scale lay-offs and redundancies.

Companies had become used to the days when it was possible to buy a Rolls, run it for a couple of years and then sell it for

about the price paid for it. All that changed. Rolls-Royces began to depreciate fast.

The problems were compounded by soaring interest rates in the US, the company's best market. Sales plummeted there too.

Rolls-Royce could do nothing about the recession and interest rates worldwide, but the management was strengthened, particularly on the marketing side, new versions were introduced—including those which put renewed emphasis on the Bentley marque—and careful attention was given to making sure customers got the quality they deserved.

The efforts paid off and last year 2,590 Rolls-Royce and Bentley cars were produced compared with 2,300 in 1984.

Both Mercedes and BMW continue to benefit from increasingly widespread "user-chooser" policies in UK companies where executives are given relative freedom of selection when picking their "perk" company car.

The West German groups also benefit financially from the very high level of factory-fitted equipment demanded by UK customers. BMW in particular fits as standard in its 6-series and 7-series cars equipment offered only as optional extras in its domestic market.

For in the UK market the emphasis really is on luxury.

Kenneth Gooding



Above: Bentley Mulsanne—there has been a renewed emphasis on the marque. Below: S-Class Mercedes-Benz—a beneficiary of user-chooser policies in the UK.



Rolls-Royce Silver Spur—attention to quality has helped to push up Rolls sales.

VAUXHALL CAVALIER

BETTER BY DESIGN

AGFO

FLEET CAR OF THE YEAR 1985

Vauxhall Cavalier

AGFO

FLEET CAR OF THE YEAR 1986

Vauxhall Cavalier

Is the writing on the wall for other fleet cars?

The evidence is there for all to see. And it's becoming increasingly hard to ignore.

Indeed, these days it's not so

much a case of justifying running the Cavalier. It's justifying not running it.

The Cavalier was, after all,

voted Fleet Car of the Year in 1985 and 1986 on best value for money.

And, at the same point, home ownership was at a low.

Just recently came out 'tops for reliability' in an independent report, based on a survey of over 20,000 vehicles.

For example, in the first 25,000 miles, the Cavalier's clutch had

only a 0.4% chance of failure.

(Compare that with figures of 14% for the Sierra and 5.3% for the Montego.)

Indeed, taking into account all seven components studied, the Cavalier came a clear first.

All of which would make other fleet cars rather hard to defend.

Especially when in conversation with the financial director.



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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Thursday June 19 1986

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VW sees Seat as base for small-car expansion

BY DAVID WHITE IN MADRID

VOLKSWAGEN, West German car manufacturer, yesterday confirmed plans for a big new plant for Seat, the Spanish company in which it has taken 51 per cent control. The move forms part of a \$50m investment programme to develop VW's Spanish offshoot as a production base for small cars and to build up the group's share of that market.

Mr Carl Hahn, VW chairman, said that because of restructuring and Seat's current cost situation, the West German group did not expect profits in Spain in the immediate future. But he expressed confidence that it was taking over Seat in good shape. Seat, previously state-owned, lost Pta 36.6bn (\$366m) last year.

In addition to the Pta 80bn that VW is paying, in three stages, for full control of Seat, Mr Hahn said it would plough in a further Pta 57bn.

in planned capital increases. Funds for the Pta 430bn investment programme would come from incoming equity payments, Seat's own cash flow and a "very considerable volume" of outside financing, Mr Hahn said.

The takeover agreement, which VW signed with the Spanish state holding company INI in Geneva on June 8, officially took effect yesterday.

Mr Werner Schmidt, who has moved from his post as VW's sales director to become chairman of Seat, said that although VW took about 13 per cent of the European car market last year, its share of the small-car sector was only 5 per cent.

The group's aim was, with the addition of Seat, to double that share by the 1990s.

Current plans would mean reduc-

ing Seat's workforce from 21,500 to 17,000 in 1992. That was conditional on production levels, which under the agreement between VW and INI are due to be stepped up to 410,000 cars a year - and productivity gains.

Mr Hahn said plans for the new plant at Martorell, near Barcelona, were at a preliminary stage, and that it had not been decided how the overall investment was to be distributed.

Seat's current Barcelona plant was due to continue up to 1990-91.

VW has appointed six members to a new 11-man board at Seat. However, under a German-style separation of supervisory and executive functions, Mr Juan Antonio Diaz Alvarez, the previous Seat chairman, continues as head of the management team.

Sales at Saab Scania rise 11%

By Kevin Done, Nordic Correspondent, in Stockholm

SAAB-SCANIA, Swedish automotive and aerospace group, increased group sales by 11 per cent in the first four months of 1986 to SKr 11,622bn (\$1.8bn) but profits remained virtually unchanged.

Profits after financial items totalled SKr 1,050bn compared with SKr 1,030bn in the first four months of 1985.

The group said that the turnover of the Scania trucks, buses and engines operations increased by 9 per cent to SKr 6,640bn from SKr 6,137bn, with the higher sales coming chiefly from Western Europe and South America.

The group has received two large truck orders during the spring - for 1,600 all-wheel-drive trucks for the Norwegian armed forces, and 600 cross-country trucks as part of an Indian armaments order - and total new orders for the division rose to SKr 5bn from SKr 4.5bn a year earlier.

The number of vehicles delivered rose by 10.4 per cent to 9,028 units. The Saab car division increased the volume of car sales by 8.4 per cent to 43,100 units, while turnover rose by 8 per cent to SKr 4,640bn.

Some 83 per cent of commercial vehicles sales and 78 per cent of car sales were exports.

Sales of the aircraft division increased by 25 per cent to SKr 1,030bn, helped by the fact that Saab now books the full sales value of its Saab SF 340 regional airliners, after the break-up of its earlier joint venture with Fairchild Industries of the US.

Kuoni to widen activities in hotel sector

By John Wickes in Zurich

KUONI, the Swiss travel agency group owned by Swissair, is to expand its activities in the international hotel sector.

Working through its new subsidiary, Kuoni Hotel Management, to be set up in Zurich with a capital of SKr 500,000 (\$270,000), the company intends to be operating between 25 and 30 hotels in three years' time.

Kuoni owns one hotel on both Antigua and Barbados, manages three hotels and a leisure centre in Switzerland, and holds minority stakes in two Japanese hotel companies.

Mr Jack Boff, chairman of parent company, Reisebüro Kuoni, said most properties would be in the Caribbean and the Mediterranean areas. The company hoped future management contracts would include agreements with an existing Maltese hotel and new projects in St Lucia, Antigua and Turkey. In the Hotel Kitz project in Antalya, to be southern Turkey's first deluxe hotel, Kuoni is also to hold an equity participation.

Mr Boff said the group did not intend to own many of its own hotels but properties might be bought in exceptional cases. Operations were to be limited to four or five-star hotels in holiday areas.

That means Kuoni will not compete with city hotels operated by Swissair. That company is a joint venture of Nestlé and Swissair, the airline holding 50.2 per cent in Reisebüro Kuoni.

Profits rise at Massey

By Our Financial Staff

MASSEY-FERGUSON, the multinational farm and industrial machinery maker, has registered a first-quarter profit of US\$33.9m, against US\$40.0m last year on revenues up from US\$300m to US\$346.2m.

After preferred dividends, earnings per share equalled 3 cents, against a loss last time of 5 cents.

The group, which has been renamed Varsity Corporation to help to shake off its recent image as a financially troubled concern dependent on the farm-equipment market, expects results for the whole of the current fiscal year to show a significant improvement. Last year produced a net profit of only \$3.9m - equal to a 16 cents a share loss after preferred dividends.

Loews boosts CBS stake

By Our Financial Staff

LOEWS, the New York-based conglomerate that draws the bulk of its earnings from its investment in the insurance business, has raised its stake in CBS, the US broadcasting and entertainment group, to 19.7 per cent from 17.7 per cent. The additional 445,000 shares were bought for a total of \$80.3m between June 3 and 12.

Mitsui and NKK look at joint shipyard cuts

BY YOKO SHEBATA IN TOKYO

TWO of Japan's biggest shipbuilding companies are jointly studying plans to cut their combined shipyard capacity by about a fifth in response to the sharp decline in world order books.

Mitsui Engineering and Shipbuilding and Nippon Koken Kaisha (NKK) are looking at co-ordinated capacity cuts as a way of meeting the 20 per cent reduction for the whole industry that has been recommended by a government advisory panel.

No decision has yet been taken by the companies, which started discussions on the joint cuts to see if that would be the most efficient way of meeting the target set by the

Council for the Rationalisation of Shipping and Shipbuilding.

The council is expected to put its detailed proposals to Mr Hiroshi Mitsuoka, the Transport Minister, next week. These might include the recommendation that a 20 per cent cut be imposed for each yard rather than each company.

Mitsui has one shipyard in its Chiba yard and two in Tamano, while NKK has one in Tsu, one in Tsurumi and one in Shimizu. Cutting capacity at yards with one shipway would mean their closure, and that has led the two companies to consider a joint approach.

Japan's shipbuilding industry is the biggest in the world, followed by South Korea. World orders have

fallen sharply since the mid-1970s, with the surplus of world shipping and a spate of financial collapses in the past year worsening the crisis in yard order books.

The current strength of the yen has also put Japanese yards at a disadvantage against Korean and other competitors. The Japanese industry cut capacity by 33 per cent in the late 1970s.

The plans under study by Mitsui and NKK include the closure of one shipway by each company at Tamano (Mitsui) and Shimizu (NKK) and transfer of the NKK operation at Tsurumi to Tamano. That would enable both companies to achieve 20 per cent reductions.

Resorts International plans \$50m writedown of assets

BY PAUL TAYLOR IN NEW YORK

RESORTS INTERNATIONAL, the Atlantic City casino and property group, said yesterday that it planned to take a second-quarter charge of about \$50m to cover the writedown of assets - including "certain amphibious airplanes" and the group's 11 per cent stake in Pan Am - and to establish certain reserves.

The move, approved by the group's newly elected board, follows the death in April of Mr James Crosby, Resorts' former chairman, who died after a heart attack and was a large shareholder in the group.

Since his death, members of his family, who control about 60 per cent of Resorts' stock, have moved quickly to consolidate their control over the group.

Mr Crosby was known as an aviation enthusiast. Last year the group had unsuccessfully for TWA and

subsequently acquired the Pan Am stake, prompting speculation that Resorts might eventually bid for the carrier.

Mr Crosby also took Resorts into the airline business itself, operating a seaplane service between Florida and various islands and a helicopter link between New York and Atlantic City.

The balance-sheet restructuring represents the first indication of the new board's operating strategy. The board is now chaired by Mr Henry Murphy, a New Jersey undertaker and Mr Crosby's brother-in-law.

Mr I. G. Davis, Resorts' long-time president who was elected chief executive after Mr Crosby's death, does not have a seat on the board. Mr Davis has already said that the group's 725-room Atlantic City casino, put on auction last year, is

now not for sale and has indicated that it will focus more closely on short-term profits rather than long-term asset value. The group also a 1,100-room hotel casino in the Bahamas.

Resorts said yesterday that the writedown of assets to their estimated realisable value included an unidentified number of seaplanes "which have not proven marketable", litigation reserves, abandoned programmes, and the reduction of the carrying value of the group's investment in Pan Am to current market value.

The group said its total assets of about \$1bn consisted mainly of property and improvements that were carried on the books at cost, which is below current market value. Last year the group reported an operating profit of \$4.9m on revenues of \$463.9m.

SEC charge for American Express

By Our New York Staff

THE US Securities and Exchange Commission (SEC) has charged American Express, the New York-based financial services group, with accounting violations in its Fireman's Fund insurance unit in 1981 and 1982, as reported in brief yesterday. The violations, relating to reinsurance transactions, improperly increased earnings, the SEC said.

American Express immediately settled the charges without admitting or denying any wrongdoing. The company, explaining its decision, said it had agreed to a "non-promissory settlement" of the charges in order to end the two-year SEC investigation and end further expenditure of corporate resources. It also pointed out that the agreement did not require either the parent company or Fireman's Fund - which has since been spun off as a separate entity - to restate their earnings.

The SEC alleged that the controversial transactions had the effect of shifting income to periods when Fireman's Fund's earnings, together with those of the property-casualty insurance industry in general, were suffering a decline. The commission said that enabled American Express to "present a favourable earnings picture to shareholders during the downward phase of the industry underwriting cycle."

American Express' method of accounting for Fireman's Fund's participation in two reinsurance transactions in 1981 and 1982 was not in accordance with generally accepted accounting principles, the SEC claimed. It increased the parent group's pre-tax income by \$54m in 1981 and by about \$40m in 1982. For the two years in question American Express reported pre-tax earnings of \$807m and \$760m respectively.

American Express said that if the reinsurance transactions had been treated in a manner acceptable to the SEC, its \$361m in 1981 net earnings would have been reduced by 5.1 per cent. In 1982, net earnings of \$524m would have been 3.3 per cent lower.

The financial services conglomerate said both it and Fireman's Fund still believe the transactions were accounted for properly and in accordance with industry practice. Arthur Young, the companies' independent auditors, had issued unqualified opinions on the relevant financial statements. American Express also noted that SEC commissioner Mr Edward Fleschman dissented from the commission's decision to institute enforcement proceedings.

The company agreed to include in all future SEC filings that contain 1981 and 1982 financial data a footnote describing the proceedings and resolution.

Genstar talks break down

By Our Montreal Correspondent

IMASCO, the Canadian conglomerate, has failed to reach agreement with the management of Genstar for a leveraged buy-out of Genstar's non-financial services assets. The two sides could not agree on a price. Imasco says it will now go ahead with other disposal plans for the assets, which consist mainly of cement and building materials, property, waste management and marine services businesses, "on a controlled auction basis."

Imasco acquired Genstar for C\$2.8bn (US\$1.88bn) recently, but plans to retain only Canada Trust, the seventh largest financial institution in Canada. Analysts have estimated the value of the non-financial assets at between C\$800m and C\$1.1bn.

French bank denies covering up losses

BY DAVID MARSH IN PARIS

SOCIÉTÉ GÉNÉRALE, the third largest French nationalised bank, has denied covering up FFf 2.6bn (\$394m) losses in recent years caused by exposure to risk in Brazil and Singapore.

The bank issued a statement yesterday after publication of a confidential report from the Cour des Comptes, the French Government's accounting regulatory body, detailing the bank's losses resulting from ill-starred deals in the two countries.

Société Générale said it had made provisions on grounds of "necessary prudence" to cover risks in the countries, amounting to FFf 2.6bn at the end of 1985. It denied allegations made in the Cour des Comptes report, published by the satirical weekly *Le Canard En-*

chaîné, that the extent of losses had been hidden from the bank's board and auditors.

A total of FFf 914m in provisions was said to have stemmed from the bank's dealings, which started in 1981, with a Brazilian businessman, Mr Naji Nahas. Those resulted in doubtful loans being granted to finance a joint banking venture.

In Singapore, about FFf 1.7bn in exposure resulted from loans to Chinese property developers to back ventures subsequently hit by the 1985 collapse of the construction market.

Société Générale increased its consolidated net profits 41 per cent to FFf 1.3bn last year after making net new provisions of FFf 5.5bn, to cover risks on loans at home and abroad.

ENI to sell 18% stake in engineering offshoot

BY JAMES BUXTON IN ROME

ENI, the Italian state energy holding company, is to sell to the public an 18 per cent stake in Nuovo Pignone, a subsidiary that makes compressors and other engineering equipment.

The decision of ENI to reduce what is in effect a 100 per cent stake in Nuovo Pignone is the second important act of partial privatisation carried by ENI since it came under its present management in 1983.

An underwriting consortium is to handle the sale of the 18 per cent stake in the company, which has a nominal capital of L120bn (\$78m). Some 21.6m shares are to be sold at a nominal value of L100, to which will be added a premium, to be decided at the time of issue.

Novuo Pignone shares will be quoted on the Milan, Rome and Florence stock markets.

ENI also intends in the future to issue convertible bonds that would increase the proportion of the com-

pany's share capital available to the public by 25 per cent. The bonds will first be offered to holders of Nuovo Pignone shares.

Novuo Pignone, which was an important contractor for the Siberian Gas pipeline in the early 1980s, last year had sales of L680bn on which it made a profit of L40.1bn.

The company's order book stands at L101.0bn, some L190m more than in 1984. Debt at the end of 1985 was L275.6bn compared with L249bn at the end of 1984.

ENI's engineering sector is one of the few parts of the group, total sales of which in 1985 amounted to L46,708m, that makes appreciable profits.

ENI has privatised a minority of its stake in Saipem, its profitable drilling and pipelaying subsidiary, but has so far made no move to reduce its 100 per cent stake in Snamprogetti, which carries out pit engineering construction projects.

Nokia group earnings advance fivefold

BY OLLI VIRTANEN IN HELSINKI

NOKIA, Finland's largest privately owned company, with interests in electronics, cable, forests and rubber industries, achieved a fivefold increase in profits after financial items from FM 20m to FM 101m (\$20m) for the first four months of the year. Sales rose by 9 per cent to FM 3.5bn.

The substantial increase in profits is attributed to lower financing costs as well as the performance of the electronics division, where profits grew by 14 per cent. The share issue that raised FM 295m this

spring, eased the company's financing cost burden considerably.

Mr Kari Kairamo, chairman and chief executive, regards the result as "satisfactory" considering there were a number of strikes and problems in Finland's trade with the Soviet Union. The volume of that trade may decrease drastically because of falling oil prices.

Mr Kairamo expects sales for 1986 to rise by 10 per cent. The result for the year, he said, would show an improvement from 1985's "favourable" figures.

CooperVision restructures

COOPERVISION, the fast-growing US eye-care products group, plans a restructuring of its operations that might lead to the establishment of two or more separate independent public companies, AP-DJ reports.

The plan is designed to accelerate the repayment of its long-term bank debt and to give increasing recognition to the growing importance of its surgically related businesses.

CooperVision said the first step involved grouping its eye care and other strategic surgical units and increasing the responsibility of its CooperVision international unit for the activities of both groups outside the US.

The second step involves the establishment on or before November 1 of a separate company to be called Cooper Medical that will include all surgically related operations of the company worldwide, including eye care.

The final step authorises preparation for an initial public offering of Cooper Medical, or one or more of its business units, as early as January 1987. Proceeds would be used to reduce the company's debts.

CooperVision reported a loss of \$14.9m on sales of \$130m for the second quarter ended April 30. For all 1984-85, net income was \$35.2m on sales of \$331m.

Continued Progress in 1985



Healthy growth in earnings. Client-oriented services expanded.

Helaba Frankfurt is based in West Germany's financial capital.

Financial Highlights DM million Dec.31	1983	1984	1985
Business volume	65,315	68,622	68,941
Balance sheet total	62,999	66,391	66,928
Total credit volume	49,590	50,150	51,560
Short-term assets	16,964	18,224	17,692
Due from banks	10,884	12,631	11,985
Due from customers	6,080	5,593	5,707
Long-term loans	28,013	28,978	29,986
Loans to banks	4,383	4,425	4,835
Loans to customers	23,630	24,553	25,151
Short-term liabilities	17,080	18,953	18,072
Long-term liabilities	5,225	4,976	4,595
Bonds issued	26,720	27,317	28,385
Capital and reserves	1,291	1,316	1,341
Net income	75	50	51

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INTERNATIONAL COMPANIES and FINANCE

This announcement appears as a matter of record only.

February, 1986

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U.S. \$50,000,000

Revolving Acceptance Credit Facility

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General Motors Corporation

(Incorporated in the State of Delaware, United States of America)

Yen 22,000,000,000

5¾ per cent. Notes due June 18, 1991

Issue Price 101½ per cent.

Mitsui Finance International Limited

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Morgan Guaranty Ltd

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Goldman Sachs International Corp.

IBJ International Limited

Leu Securities Limited

Merrill Lynch Capital Markets

Mitsubishi Finance International Limited

Morgan Stanley International

Nomura International Limited

Salomon Brothers International Limited

Sumitomo Trust International Limited

Tokai International Limited

June, 1986

Weekly net asset value



Tokyo Pacific Holdings (Seaboard) N.V.
ON 16th JUNE, 1986 U.S. \$ 136.65

Listed on the Amsterdam Stock Exchange

Information: Pierson, Hidding & Pierson N.V.,
Herengracht 214, 1016 BS Amsterdam.

AIBD BOND INDICES

	WEEKLY EURO-BOND	WEEKLY EURO-BOND	WEEKLY EURO-BOND	WEEKLY EURO-BOND
	Redemption	Yield	Change	12 Months
	Yield	Yield	on Week	High
US Dollar	9.571	10.850	-1.509	10.850
Australian Dollar	13.200	14.630	-0.617	14.630
Canadian Dollar	10.775	11.850	-0.407	11.850
Euroguilder	6.181	7.050	-0.113	7.050
Euro Currency Unit	8.589	9.650	-0.033	9.650
Yen	6.501	7.230	-1.887	7.230
Sterling	10.054	11.932	-0.630	11.932
Deutschmark	6.640	7.260	-0.195	7.260
				6.418

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Capel defers Singapore payment

BY CHRIS SHERWELL IN SINGAPORE

ANOTHER TWIST in Singapore's controversial forward contracts saga has unexpectedly come to light following a decision by James Capel, the London stockbroker, to put off making a payment arising out of a transaction it entered into a year ago.

The case involves 1.9m shares in Ambassador Hotel, a listed Singapore company. Capel was due to channel \$912.65m (US\$5.7m) back to the Singapore merchant banking arm of Banque Nationale de Paris by June 12. But it has not received the money from the borrower, Mr Manharlal Gathani, who bought the shares on a 12-month forward basis and joined Ambassador's board.

Thus, banks would fund a spot share transaction using a broker as an intermediary. A counter part forward transaction, usually three, six or 12 months ahead, could be relied on to produce excellent returns for both bank and broker—provided the deal was honored by the borrower, who was often a share speculator.

This has looked even more pertinent because of a stream of individually minor events at

year under the weight of a falling stock market, leaving brokers and bankers chasing bad debts, with mixed success. Pan-Electric's forward share commitments, for example, were taken over by Mr Tan Koon Swan, the Malaysian entrepreneur, and some have still not been honoured.

The Ambassador case, however, throws a fresh shaft of light on the forward contracts system. It is now clear that Mr Gathani became the largest shareholder in Ambassador and accepted a directorship—subsequently becoming managing director—without fully paying for his stake.

Since at least one other director of the company is believed to have become a shareholder on a similar basis, the wider question has inevitably arisen whether other companies in Singapore and Malaysia have also been acquired by such means, and whether the practice is legal.

The scheme fell apart last

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The scheme fell apart last

Ambassador over the past year which, cumulatively, cause concern. The company has entered into a series of complex transactions, some with companies connected to the directors, only to terminate them or see them go awry amid conflicting legal claims.

These events have led Ambassador's auditors to qualify the company's latest accounts. They appear doubtful whether a \$32m deposit handed over by Ambassador under a now-terminated agreement is recoverable, and they complain about the lack of access to accounts of a company with which Ambassador has had dealings. On top of this Mr Gathani has resigned as managing director—ironically on a forward basis, since it takes effect in November. The company says he is not in Singapore, and refuses to offer any reasons for his departure.

Capel and BNP also refuse to comment on what is plainly a sensitive matter and one which, in all likelihood, will end up in the courts.

Sony first half net profits fall by 7.9%

By Yoko Shibata in Tokyo

SONY, the Japanese consumer electronics giant, yesterday reported group net profits in the first half to April down 7.9 per cent to ¥33.08bn (\$208.2m), on sales which at ¥601.92bn were up 1.8 per cent.

Good demand for its new 8mm format video cassette recorders and compact disc (CD) players, as well as a doubling in non-operating income to ¥40.64bn, failed to offset the negative impact of the yen's appreciation.

Value sales in the US fell 1.3 per cent as a result, although its exports to European countries posted a 23.6 per cent gain.

In order to deal with the stronger yen, Sony is constructing a CD player plant in France and a CD disc plant in Austria. For the parent company alone, pre-tax profits were down 33.2 per cent to ¥30.31bn with net profits of ¥20.4bn, down 18 per cent. Unconsolidated sales of ¥547.02bn were 8.6 per cent higher.

Overseas sales accounted for 68 per cent of total group turnover, down from 72.3 per cent. Sony covered exports up to the end of the first half in the forward exchange market. These hedging measures cover only about 70 per cent of its projected exports for the third quarter and none in the fourth quarter.

For the full year, consolidated net profits are expected to fall 27 per cent to ¥33bn.

Foreign exchange loss hits Isuzu

BY OUR TOKYO STAFF

ISUZU MOTORS, the Japanese car and truck maker in which General Motors has a 38.6 per cent stake, suffered a pre-tax profit fall of 32.9 per cent in the half-year to April to reach ¥4.44bn (\$36.4m).

The poor performance was attributed to a ¥15bn foreign exchange loss caused by the sharp upturn of the yen against the dollar. The prices in yen

terms of the cars it supplies to GM were cut by a total of ¥4bn. In an attempt to alleviate the impact of the yen's rise, Isuzu has in addition acted to boost productivity and prune plant investment.

The company did swing back, however, to net profits of ¥1.65bn from a net loss of ¥4bn in the preceding first half, when it suffered heavy depreciation costs and interest burden as a

result of a ¥70bn investment for development of "R-cars" for supply to its US partner.

Half-year sales rose 11 per cent to ¥256.03bn, with domestic turnover advancing 5 per cent by value and exports up 18 per cent.

For the year as a whole, Isuzu expects pre-tax profits of ¥5bn, down 37.3 per cent, on turnover of ¥1,040bn, up 2.3 per cent from the previous year.

Lower costs boost Nokia

NOKIA, Finland's largest privately owned company, with interests in electronics, cable, forests and rubber industries, has reported a fivefold increase in profits after financial items to FM 101m (\$19.3m) for the first four months of the year, against FM 20m, writes Olli Virtanen in Helsinki.

Turnover rose 9 per cent to FM 3,62bn. The increase in profits is attributed to lower financing costs as well as to a good performance by the elec-

tronics division which boosted earnings by 14 per cent.

The targeted share issue which raised FM 295m this spring eased the company's financing cost burden considerably.

Mr Karl Kairamo, the chairman, regards the result as "satisfactory" considering a number of strikes and the problems in Finland's trade with the Soviet Union. The volume of that trade may decrease drastically due to falling oil prices.

Rabobank set for South East Asia expansion

By Our Singapore Correspondent

RABOBANK, the Netherlands' third largest bank after ABN and Amro, is defying the general banking trend in South East Asia by opening an offshore branch in Singapore and representative offices in both Hong Kong and Jakarta.

The bank, which specialises in financing agribusiness, has assets of US\$48bn and says it is internationalising its operations because it foresees an expansion of trade between South East Asia and the Netherlands.

The Singapore office, which opened on Monday, will offer a variety of banking services and cover the Asian countries and Australasia. The Jakarta office, which opens next Monday, will be involved in Dutch trade with China. This grew 33 per cent last year.

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(Incorporated with limited liability in England)

U.S. \$750,000,000
Updated Floating Rate Primary Capital Notes

For the six months from 19th June 1986 to 19th December 1986 the Notes will carry an interest rate of 7¼% per annum.

On 19th December 1986 interest of U.S. \$388.54 will be due per U.S. \$10,000 Note for Coupon No. 3.

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19th June, 1986



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Issue price 101½ per cent.

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Dominion Securities Pitfield Limited Kredietbank International Group
Leu Securities Limited McLeod Young Weir International Limited
Merrill Lynch Capital Markets Morgan Guaranty Ltd
Orion Royal Bank Limited Richardson Greenshields of Canada (U.K.) Limited
S. G. Warburg & Co. Ltd. Westdeutsche Landesbank Girozentrale
Wood Gundy Inc.

Application has been made to the Council of The Stock Exchange for the Debentures, to be admitted to the Official List, subject only to the issue of the temporary global Debenture.

The Debentures will bear interest at 8 per cent, per annum, payable annually in arrears on 26th June, the first payment being made on 26th June, 1987.

Particulars of the Debentures and Province of Nova Scotia, in the form of an Extel Card, are available in the Extel Statistical Service and copies may be obtained during usual business hours up to and including 23rd June, 1986 from the Company Announcements Office, The Stock Exchange, Throgmorton Street, London, EC2 and up to and including 3rd July, 1986 from:

Union Bank of Switzerland (Securities) Limited, R. Nivison & Co., Orion Royal Bank Limited,
The Stock Exchange Building, 25 Abchurch Lane, 1 London Wall,
London EC2N 1ET London EC2N 2JH London EC2Y 2JX



Malayan Banking Berhad

US \$60,000,000

Negotiable Floating Rate Dollar Certificates of Deposit due 1987 Tranche A

In accordance with the provisions of the Certificates, notice is hereby given that the rate of interest for the period from 19th June 1986 to 19th September 1986 has been established at 7¼ per cent per annum.

The interest payment date will be 19th September 1986. Payment which will amount to US \$4,592.01 per Certificate, will be made against the relative Certificate.

Agent Bank
Bank of America International Limited

U.S. \$20,000,000

Floating Rate Subordinated Bearer Participation Certificates 1990

issued by The Law Debenture Intermediary Corporation Limited evidencing entitlement to payment of principal and interest on an advance made to

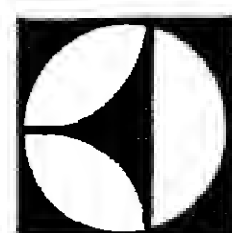
Den norske Creditbank (Luxembourg) S.A. repayment of which is guaranteed on a subordinated basis by Den norske Creditbank.

DnC

Interest Rate 7¼% per annum
Interest Period 19th June 1986 to 19th September 1986
Interest Amount per U.S. \$1,000 Certificate due 19th September 1986 U.S. \$18.53

Credit Suisse First Boston Limited
Agent Bank

All these securities have been sold. This announcement appears as a matter of record only.



AB Electrolux

(Incorporated in the Kingdom of Sweden with limited liability)

International offering of 8,000,000 Free B shares
to raise
U.S. \$300,000,000 equivalent

Co-ordinated by

Enskilda Securities
Skandinaviska Enskilda Limited

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Wood Gundy Inc.

France
Banque Paribas Capital Markets Limited

Banque Indosuez
Crédit Commercial de France
Crédit Lyonnais

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Lazard Frères et Cie

Banque Française du Commerce Extérieur
Crédit du Nord

Banque Nationale de Paris
Crédit Industriel et Commercial de Paris
Société Générale

Banque Hervet
Hottinguer et Cie

Al Saudi Banque
Banque de Neufilze, Schlumberger, Maillet

Italy
(Italian Depository Receipts)
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Banca Commerciale Italiana
SIGE S.p.A.

Credito Italiano
Banca Nazionale del Lavoro

Banco di Roma
Credipar S.p.A.

Japan and the Far East
Singapore Nomura Merchant Banking Limited

Kokusai Europe Limited

The Nikko Securities Co., (Europe) Ltd.

Netherlands
EBC Amro Bank Limited

Algemene Bank Nederland N.V.

Nederlandsche Middenstandsbank nv

Pierson, Heldring & Pierson N.V.

Nordic countries (excluding Sweden)
Enskilda Securities
Skandinaviska Enskilda Limited

South and Central America
Merrill Lynch Capital Markets

Switzerland and Liechtenstein
Swiss Bank Corporation International Limited

Credit Suisse First Boston Limited

Union Bank of Switzerland (Securities) Limited

Banca del Gottardo
Compagnie de Banque et d'Investissements, CBI
Lombard, Odier International Underwriters S.A.

Banca della Svizzera Italiana
Handelsbank N.W. (Overseas) Ltd.
Pictet International Ltd.

Bank Julius Baer & Co. Ltd.
Leu Securities Ltd.
Swiss Volksbank

Bank Gutzwiller, Kurz, Bungeener (Overseas) Limited

Banque Paribas (Suisse) S.A.

Sarasin International Securities Limited

Swiss Cantonalbanks

Bank Heusser & Cie AG
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Rothschild Bank AG

United Kingdom
Enskilda Securities
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Cazenove & Co.

West Germany
Deutsche Bank
Aktiengesellschaft

Berliner Handels- und Frankfurter Bank
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Commerzbank Aktiengesellschaft
Dresdner Bank Aktiengesellschaft

Deutsche Girozentrale-Deutsche Kommunalbank-
Westdeutsche Landesbank Girozentrale

Baden-Württembergische Bank Aktiengesellschaft
Berliner Bank Aktiengesellschaft
Merck, Finck & Co.
Sal. Oppenheim jr. & Cie.

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B. Metzler soeh. Sohn & Co.
Trinkaus & Burkhardt KGaA
M.M. Warburg-Brinckmann, Wirtz & Co.

Joh. Berenberg, Gossler & Co.
Hessische Landesbank - Girozentrale -
Norddeutsche Landesbank Girozentrale
Vereins- und Westbank Aktiengesellschaft

Other countries

Australia: Cazenove Australia Pty. Limited

Belgium & Luxembourg: Enskilda Securities
Skandinaviska Enskilda Limited

China and the Middle East: Merrill Lynch Capital Markets, Arab Banking Corporation (ABC), Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.)

Spain: S.I. Activos Financieros, S.A.

C.I.R. International S.A.

NOTICE TO THE HOLDERS OF
ECU 85,000,000
Guaranteed 4 7/8% Convertible Bonds
Due 1995
("the Bonds")

Unconditionally guaranteed by and convertible
into non-convertible Savings Shares of

Compagnie Industriale Riunite S.p.A.
("the Guarantor")

The Board of Directors of the Guarantor will submit to the Shareholders' Meeting to be held on 18th July, 1986 (or, in case of adjournment, on 23rd July, 1986), the following proposals:

- issue to C Shareholders of shares free of payment by way of capitalisation of reserves in the ratio of one new C share for each three C shares subscribed on or before 9th July, 1986;
- issue of C shares to be offered to C Shareholders in the ratio of one new C share for each two C shares subscribed on or before 9th July, 1986, at a price which will be determined by the Shareholders' Meeting between a minimum of Lire 4,430 and a maximum of Lire 5,150 (including Lire 150 as reimbursement of expenses and dividend adjustment). This issue shall be subject to approval by the Italian Government Authorities. The new shares will be entitled to dividends as from 1st January, 1986.

Bondholders who wish to participate in these issues must exercise their rights of redemption and subscription no later than 9th July, 1986. The current Subscription Price is Lire 3,930. To this effect notices of redemption and subscription by the Bondholders will have to be delivered to (and payments, if any, due in connection therewith under Condition 8 of the Bonds will have to be received by) the Principal Conversion Agent to Luxembourg on or before 8th July, 1986 (the "Record Date").

Bondholders' rights of redemption and subscription will be suspended with effect from the Record Date, pending publication of a further notice. If the proposals are approved, the current Subscription Price will continue to apply until the Shares are traded "ex rights" when the Subscription Price will become subject to adjustment and the right of redemption and subscription will again be suspended pending the calculation of such adjustment. It should be noted that C Shares issued as at a Subscription Date subsequent to 9th July, 1986, might not be traded on the Stock Exchange until C Shares generally are traded "ex" the rights relevant to the above-mentioned issues.

19th June, 1986

**The Republic of Italy**

U.S. \$500,000,000

Floating Rate Notes due 2000

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from 19 June, 1986 to 19 December, 1986 the Notes will carry an interest rate of 6.9375% per annum. The interest payable on the relevant interest payment date, 19 December, 1986 will be US\$352.66 per US\$100,000 Note and US\$8,816.41 per US\$250,000 Note.

19 June, 1986
Istituto Bancario San Paolo di Torino, London
as Agent Bank

Standard Chartered**Standard Chartered PLC**

(Incorporated with limited liability in England)

£300,000,000
Undated Primary Capital Floating Rate Notes
of which £150,000,000
comprises the Initial Tranche.

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the three months period (92 days) from 18th June to 18th September, 1986, the Notes will carry an interest rate of 10 per cent. per annum.

The interest payment date will be 18th September, 1986. Coupon No. 5 will therefore be payable on 18th September, 1986 at £1,260.27 per coupon (on Notes of £250,000 nominal and £126.03 per coupon from Notes of £25,000 nominal).

J. Henry Schroder Wagg & Co. Limited
Agent Bank

Financière CSFB N.V.

U.S. \$150,000,000

Junior Guaranteed
Undated Floating Rate Notes
Guaranteed on a subordinated basis
as to payment of principal and interest by

**Financière
Crédit Suisse-First Boston**

Interest Rate	7 1/8% per annum
Interest Period	19th June 1986 19th September 1986
Interest Amount due 19th September 1986	
per U.S. \$ 5,000 Note	U.S. \$ 91.04
per U.S. \$100,000 Note	U.S. \$1,820.83

Credit Suisse First Boston Limited
Agent Bank

**U.S. \$200,000,000
J.P. Morgan & Co. Incorporated**

Floating Rate Subordinated Capital Notes
Due December 1997

Notice is hereby given that the Rate of Interest has been fixed at 7.05% p.a. and that the interest payable on the relevant Interest Payment Date, September 19, 1986 against Coupon No. 3 in respect of U.S.\$10,000 nominal of the Notes will be U.S.\$180.17 and in respect of U.S.\$250,000 nominal of the Notes will be U.S.\$4,504.17.

June 19, 1986, London
By: Citibank, N.A. (CSSI Dept.), Agent Bank **CITIBANK**

**Red Nacional de los
Ferrocarriles Españoles**

SDR 50,000,000

Guaranteed Floating Rate Notes due 1989

Irrevocably and unconditionally Guaranteed
by The Kingdom of Spain

In accordance with the terms and conditions of the Notes, notice is hereby given that for the Interest Period commencing on June 20, 1986 the Notes will bear interest at the rate of 6 1/8% per annum. The interest payable on the Interest Payment Date, December 22, 1986 against SDR 1,000 nominal will be SDR 35.008681. The US\$/SDR rate, which will determine the US\$ amount payable in respect of Coupon No. 10 will be fixed together with the Interest Rate for the period commencing December 22, 1986, on December 18, 1986.

Fiscal Agent

ORION ROYAL BANK LIMITED
A member of The Royal Bank of Canada Group

**BANK FÜR ARBEIT UND
WIRTSCHAFT A.G.**

(Incorporated with limited liability in Austria)

US\$75,000,000 Subordinated Floating Rate Notes due 1999
In accordance with the terms and conditions of the above mentioned Notes notice is hereby given that the Rate of Interest has been fixed at 7 1/8% per annum and that the interest payable on the relevant Interest Payment Date, December 19, 1986 against Coupon No. 4 in respect of US\$10,000 nominal of the Notes, will be US\$362.19.

June 19, 1986, London
By: Citibank, N.A. (CSSI Dept.), Agent Bank **CITIBANK**

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**REPUBLIC NEW YORK
CORPORATION**
US\$150,000,000
Floating Rate Subordinated
Capital Notes due 2009

Notice is hereby given that in respect of the Interest Period from June 19 to September 19, 1986 the Notes will carry an interest rate of 7 1/8% per annum. The coupon amount payable on September 19, 1986 will be US\$183.88 per US\$100,000 Note.

June 19, 1986
The Chase Manhattan Bank, N.A.
London, Agent Bank

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the prepared
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NOTICE

To All Holders of

The Limited, Inc.'s

6 1/8% Convertible Subordinated Bonds due August 15, 2000
On May 19, 1986, The Limited, Inc. (the "Company") declared a three for two stock split-up to be effected by a stock dividend of one share for each two shares held of record as of the close of business on June 6, 1986, and payable on June 24, 1986. Consequently, the conversion price for the Company's 6 1/8% Convertible Subordinated Bonds due August 15, 2000 will be reduced as of the close of business on June 6, 1986 to \$21.358888 per share of the Company's Common Stock.

The Limited, Inc.
Date: June 13, 1986

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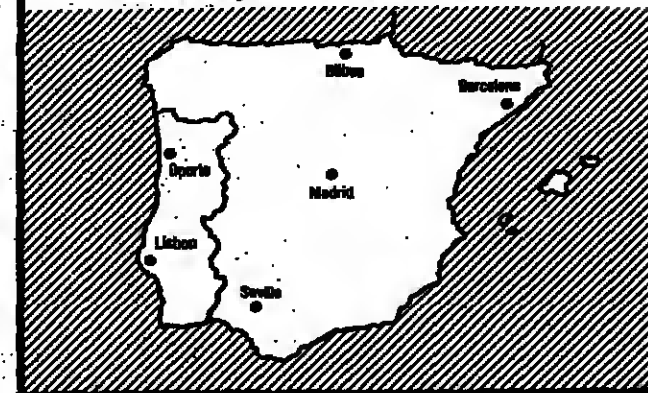
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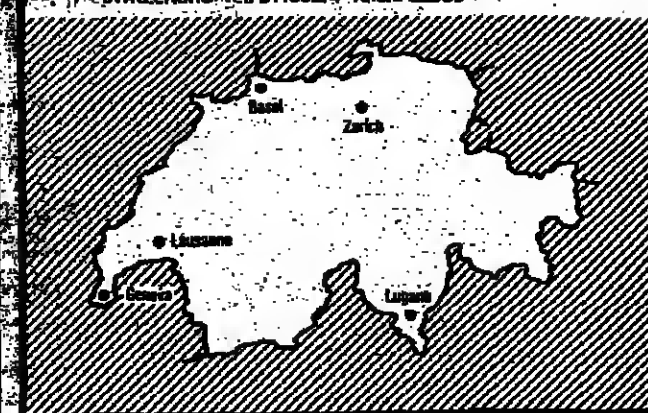
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A\$100,000,000

**American Express Overseas
Credit Corporation N.V.**

Zero Coupon Guaranteed Bonds Due 1991

Unconditionally Guaranteed by

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Swiss Bank Corporation International Limited

April, 1986

JOBS

You don't need to run fast to pick winners

BY MICHAEL DIXON

WOULD you trust the recruitment of your organisation's managers to someone who was not much good at management? The question is a hot one at the moment particularly in the United States where a study of executive-search consultants has just been published by management writer John Byrne.

He finds that, however successful US headhunters may be at selecting good managers for client employers, they are generally short on management ability themselves. For example, they are often bad at running their own businesses.

To judge by my spot checks with 11 people over the past two days, Mr Byrne's claim looks likely to be unfounded for the search consultants in question. When I asked whether good management ability was an essential qualification for the task of recruiting managers, eight of the 11 immediately replied that it was.

After a couple of minutes' discussion, however, the eight all agreed that their instinctive answer had been wrong. It is surely proved wrong by the observed fact that headhunters do find effective managers for other people, even though they may be poor at management themselves.

The same principle — that you don't need to be one to pick one — applies in many other

fields. Take horseracing for instance. Many of the punters who are successful at backing winners could never stay in the saddle round the Grand National course, let alone go down on all fours and gallop in among the leaders.

Which may have something to do with another of John Byrne's comments. If search consultants were not hunting human heads, he says, "they would find a career in horseracing just as challenging."

Perk's value

CARS, as the Jobs column learned painfully years ago, are machines for keeping you poor — if you happen to be a private owner, that is. One scarcely needs to look any further for an explanation of the widespread provision of company cars in Britain as a perk for higher-ranking staff.

The large-scale pay survey published by the British Institute of Management earlier this year showed that "at least one car" was enjoyed by 88 per cent of chief executives, 89 per cent of other directors, and 96 per cent of managers immediately below board-level. More than 65 per cent of the chiefs, 64 of the subordinate directors and 54 per cent of the other top managers were allowed free petrol as well.

The accompanying table,

WHAT PRIVATE USE OF A COMPANY CAR IS WORTH			
Approximate retail price of car	Estimated annual value of car to employee when: No non-business petrol is paid Petrol is paid to £1,000 m.p.g.	All petrol and costs are paid	
Up to £7,000	2,450	3,050	3,400
£7,001-£12,500	2,750	3,400	3,750
£12,501-£17,000	3,050	3,750	4,100
£17,001-£21,500	3,350	4,100	4,450
£21,501-£26,000	3,650	4,450	4,800
£26,001-£30,500	3,950	4,800	5,150
More than £30,500	4,250	5,150	5,500

HOW FREQUENTLY EXECUTIVES' CARS ARE REPLACED			
Time same vehicle is retained	Chief executives	Other directors	Other top managers
One year or less	13	13	14
Two years	49	45	42
Three years	23	22	22
Four years	1	1	1
Five years	1	0	0
More than five years	1	0	0
Period varies	5	4	4

kindly supplied by PA Personnel Services, shows PA's latest estimates of the value to British managers of company cars. The figures I give are merely estimates and so are at best tenuous.

They also represent only a tiny sample of the information obtainable from PA's continually updated survey of fringe benefits. Readers wishing to know more should contact Sheila Smith, the consultancy's pay research manager at 60a Knightsbridge, London SW1X 7LE, telephone 01-235 6060.

The top half of the table starts with various retail-price ranges for cars. Next comes the estimated worth to the private individual of cars in the various ranges when the user is allowed no fuel for non-business motoring, although the employer provides the vehicle and meets other running costs. The third column shows the valuation when the company also funds petrol for up to 8,000 miles of private travel a year including journeys to and from work. The right-hand column refers to executives whose employer covers all the car's costs.

The table's lower half gives the percentages respectively of car-enjoying chiefs, subordinate directors, and other top managers who are supplied with new models at various intervals.

For those with cars priced up to £20,000 and receiving free fuel for non-business use, the drop in oil prices has resulted in a small reduction of the perk's private worth since last year. Subordinate directors and other top managers' also seem to be hanging on to their cars slightly longer. In each case, the proportion keeping the same model for at least four years has risen from 38 per cent to 55.

Treasury

RECRUITER James Fisher seeks a treasury consultant, demonstrably successful in the work on an international scale for the City of London branch of a small investment bank headquartered in North America.

As he may not name his client here — like the other headhunters to be mentioned later — promises to abide by any applicant's request not to be identified to the employer at this stage.

The pay indicator is £50,000, plus usual City banking fringe benefits. Inquiries to Fisher Dillistone and Associates, 25 Berkeley

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London

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To be considered, you must be very commercially-minded, positive, and willing to take broad personal responsibility. The terms offered will be results-orientated, and include a profit-sharing element, group share option and company car.

Please send a cv, including contact telephone numbers, in strict confidence to Peter Wilson FCA, at Management Appointments Ltd.

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Please apply, in complete confidence and quoting Ref. 1696, to Michael Waggett who is advising on the appointment.

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Our Client is a Major Bank with assets in excess of US\$100 billion which wishes to significantly expand its London dealing presence. The Bank is immediately seeking FX Corporate Dealers, Money Market Customer Dealers, Senior FX Dealers, LIFFE Dealers and an additional Deposit Dealer. Salaries are negotiable and will reflect a successful applicant's current skills. In addition an attractive benefits package, to include performance related bonus and mortgage subsidy facilities, will be offered.

Skeels Associates

Bank Recruitment Consultants

CREDIT OFFICER £15-20,000

A Leading European Bank wishes to appoint a Senior Credit Officer to work in its Banking Division, concentrating on Scandinavian and UK credits. The successful candidate is likely to be aged mid 20's to early 30's and possess the presence required to progress within a dynamic and expanding area. A wide range of additional benefits, including mortgage subsidy and bonus are offered.

ASSET FINANCE to £20,000

Our Client, the London Branch of a prominent European Bank, is seeking an additional Branch Officer, probably late 20's with at least 2 years leasing/asset finance experience within a bank or financial services group. Candidates must be able to evaluate, structure and negotiate deals through to documentation stage whilst demonstrating the qualities required for onward advancement. Benefits offered include bonus and mortgage subsidy.

2 London Wall Buildings
London Wall London EC2M 5PP
Tel: 01-588 2081

CORPORATE CONTACT

SALES - CORPORATE FINANCIAL SERVICES

Our Company is a rapidly expanding organisation which provides a range of financial services to corporate clients.

We wish to hear from well educated, career minded individuals with some experience of client liaison. The successful candidate will have good communication skills and the ability to project manage client activity.

Applications with full curriculum vitae should be addressed to the Managing Director at:

FERGUSON & PARTNERS LTD.
First Floor 35 Piccadilly, London W1V 9PB.

Ferguson & Partners is a member of the James Ferguson Holdings Group, a fully listed company on the London Stock Exchange.

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32 Savile Row, London, W1 Connaught 01-734 3878 (24 hours)

The Executive Job Search Professionals

FWDS Dealer

An expanding international bank seeks a highly competent forwards dealer. Experienced with good, active medium size names, you should have a broad based knowledge of fwd trading and practical experience of spot and money markets would be of distinct advantage.

Salary is negotiable but will reflect the seniority of the appointment.

FRA's

A London bank considered to be the most active in the FRA market, seeks to complement its existing team with an experienced and highly motivated FRA trader. This would ideally suit a dealer looking for the opportunity to increase their market exposure and expertise and to increase career potential with an expanding organisation.

Salary is negotiable.

Senior Spot Dealer

An experienced Aus\$ spot trader is required for a prestigious prime name trading bank. Five years minimum trading experience is sought and this should have been gained within a highly active trading environment. Candidates should have the ability to take an overall view of the trading markets and have the technical ability and understanding to act on their observations.

Salary is negotiable with excellent benefits and bonus package.

Deposit Dealer — Bahrain

Our client is a highly reputable Arab bank. They currently seek an experienced deposit dealer to join the existing team. Experience of both US\$ and currency deposits is required and applicants must be able to demonstrate a sound track record with high quality names. Previous Middle East experience is desirable but not mandatory.

Free US\$ salary is negotiable.

Roger Parker 65, London Wall
London EC2 5TU.
Organisation 01-588 2580 Telex 8811725 CITLONG.

FX, TREASURY AND CAPITAL MARKETS RECRUITMENT SPECIALISTS

POSITION AVAILABLE IN FINANCIAL FUTURES INDUSTRY

Fiamass Ltd is a specialised broker in financial futures and options. We are starting a training course to teach clients our computerised trading system and we need an individual to administer the educational programme and learn our computerised trading system. A knowledge of financial futures would be helpful. Also, a background in corporate training or education would be preferred.

Contact:

Mr James Hamilton
FIAMASS LTD
Tel: 01-438 9731

Senior Computer Auditor- Data Security Officer

International Bank
City
up to £31,000 package

A major international bank, our client, through constant growth and the introduction of proven EDP capabilities, has now reached the stage where the appointment of a Senior Computer Auditor is considered essential.

Reporting to a member of the Board on security matters, the Senior Computer Auditor will be responsible for maintaining and improving the internal controls relating to the computerised facilities. Additional responsibilities will include the implementation of proper data security controls, the review of the controls and evaluating the "value for money" aspects of the Bank's intended software and hardware investments. The post holder will have a broad remit to assess all systems and ensure

compliance with corporate and local policies.

Candidates, ideally aged late thirties to early forties, should have a thorough understanding of all major aspects of data processing, preferably having a data processing background. We would also expect the successful applicant to have had several years' experience either running or acting as number two in an EDP internal audit function of a banking or similar financial environment.

Although not essential, knowledge of foreign languages would be an added bonus as would a degree and membership of the Institute of Internal Auditors.

At a personal level, candidates must be able to demonstrate a mature and balanced sense of

judgement, have well developed communication skills, be able to influence and persuade others and be prepared to work without close supervision.

The remuneration package will include a high basic salary, inner London allowance, pension, life assurance, subsidised mortgage and low cost loans.

Please write, in confidence, enclosing a full CV, including current salary details quoting reference MCS/1010 to Michael D Madgwick Executive Selection Division Price Waterhouse Management Consultants No.1 London Bridge London SE1 9QL

Price Waterhouse



Opportunities in Japan - for experts in securities business

As one of Germany's leading banks, we are represented all over the world. For our securities business in Japan we have vacancies for experts in the following fields:

- Euromarket bond + Equity Sales Specialist
- Accounting/Reporting Clerk (with experience in international operations) (Kokusai gyomu)
- Settlement Clerk (for international securities operations)
- Underwriting Specialist

We are looking for (male or female) Japanese nationals with a minimum working experience of 3 years in the specified fields.

If you are interested in one of those vacancies, please send your resume in English and/or Japanese to CHL-Personalberatung, Liebrecht & Bauer GmbH, Postfach 17 04 21, D-6000 Frankfurt 1 — West Germany. Confidentiality guaranteed.

CHL
LIEBRECHT
PERSONAL
BERATUNG

position, pos-ee, n. a leading firm of financial and management consultants in the U.K. requires a professional to bring specialist expertise to the challenge of effective treasury management to improve our clients' performance and profitability.

part, part, n. a wide ranging role possibly being called upon to assist with establishing a treasury department, assess the profitability of different treasury functions, carry out financial strategy reviews, advise on foreign exchange management or cash mobilisation, design and implement treasury information systems for an international group or advise a client on asset liability policy.

professional, prof-ee-on-al, adj. competent, business-minded and efficient to help senior executives in the U.K. and Europe to review and assess their treasury organisation, operations, information and systems needs in a fast changing area.

past, past, n. a qualified Treasurer, one who up to now has been a past master at running the treasury operations of a medium-sized organisation or number two in a large company.

preferably, pri-fur-ah-lee, adv. a member of the Association of Corporate Treasurers.

probably, prob-ah-lee, adv. a qualified accountant with pizzazz.

personality, pers-on-a-lee, n. outgoing and confident — good communications skills are vital in a job where you will be dealing with most levels of senior management.

pearl, pearl, n. a rare find; an invaluable asset to Coopers & Lybrand Associates.

pay, pa, n. not a problem for the right candidate.

post, post, v. send a full CV with daytime telephone number to David Paige, ref B01/30, Coopers & Lybrand Associates, Plumtree Court, London EC4A 4HL, before you are pipped at the post.

Coopers
& Lybrand

THE BANKER EDITORIAL STAFF VACANCY

THE BANKER has a vacancy on its editorial staff. Applications are invited from journalists and people with experience of banking and finance who wish to pursue a career in financial journalism or see a period on THE BANKER as a useful part of their career development.

An ability to write clearly and handle figures is essential. Only those with a good degree or professional qualification should apply. Applications should be sent to:

The Editor
THE BANKER
192-198 Oldbarn Road
London EC1M 6SA

Appointments Wanted

AUSTRALIA

Mature lady with solid business background and extensive knowledge of Australia, emigrating to Sydney in early July, seeks executive employment or business venture in Sydney. Capital available.

Write Box 40175, Financial Times
10 Cannon St, London EC4A 4BF
Telephone: 01-559 5307

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Recruitment Professional

Age: 24-32

Salary: to £18,000 + Bonus + Mortgage

THE COMPANY: One of the biggest names in the industry, taking pride in leading the field and determined to maintain its position by continuing to hire the very best.

THE POSITION: To play a vital role in coordinating and controlling all recruitment activities and related personnel matters within a major section of the London operation involving recruitment at all levels up to and including Managerial together with the development and implementation of employment policies.

THE CANDIDATE: Should be a Graduate with experience of recruitment within, or for, the Banking, Securities or Trading areas. The successful candidate will have outstanding interpersonal and analytical skills, functioning well within a team environment and be assertive and influential in dealing at all levels.

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Market and Financial Analyst/Statistician

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Alfred Marks, Britain's foremost recruitment consultants, are looking for a first-rate analyst/statistician. Aged between 27 and 35, you will be a graduate with commercial experience and good financial understanding. Your main duties will be collecting and analysing both Alfred Marks' and external data for forecasting, strategy and planning purposes and producing and analysing company information for use by the management of the company in day-to-day affairs. You will be dealing with the employment market, competitor activity and our own performance as seen against the backdrop of the economy as a whole.

You will have both good written and spoken communication skills, get on well with people generally and have the ability to work on your own initiative.

Your salary will be negotiable and the benefit package is in line with those offered by successful major companies. If you would like to work for a progressive company that rewards initiative, send your cv to:

Victoria Phillipot
ALFRED MARKS

Adia House, 84/86 Regent Street
London W1

ALFRED MARKS

recruitment consultants

Assistant Company Secretary

Financial Services

City

c £17,000

A major financial futures, options and commodity trading firm, recently acquired by the dynamic Elders group, seeks a qualified person to assist the company secretary during a period of restructuring and subsequent growth.

Your main contribution will be in two areas, advice on current proposed legislation including compliance with City regulatory requirements and in personnel. You will also have some involvement with pensions, insurance and property administration.

You are likely to be a graduate, aged 28 to 34, and must be qualified as a lawyer or chartered secretary. Ideally you have a background in financial services.

An excellent benefits package is offered, which includes a bonus scheme, pension, life assurance and family medical cover.

Please write — in confidence — with cv and current salary details to Robin Fletcher, ref. B23069.

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CHARTERED SECRETARY

Jonathan Wren MANAGER, CORPORATE FINANCE, BIRMINGHAM

Our client, a major British merchant bank, is expanding the corporate finance team in its Birmingham office. The team is actively involved in flotations, public company takeovers, mergers and acquisitions, and there are excellent opportunities for progress for high calibre staff.

The successful candidate will be a graduate, aged between 26 and 32, professionally qualified as a chartered accountant or solicitor. Previous experience of corporate finance work is essential. Additionally, experience in the area of equity investment appraisal would be an advantage.

A salary up to £27,500 (depending on experience) is proposed, together with car, subsidised mortgage and other benefits for this significant appointment.

Send a full cv, or ring Mark Forrester, Director, Merchant Banking Division.

All applications will be treated in strict confidence.

SYDNEY

Jonathan Wren

Recruitment Consultants

170 Bishopsgate, London EC2M 4LX. Tel: 01-623 1266

HONG KONG

Accountancy Appointments

ACCOUNTANTS, ECONOMISTS & MARKETING SPECIALISTS



IF YOU'RE FEELING ISOLATED IN INDUSTRY WITH NO ONE TO CHALLENGE YOUR VIEWS, INVESTIGATE MANAGEMENT CONSULTANCY.

One of the ironies of climbing to the top of your profession is an awareness of the increasing lack of intellectual challenge. On the upward trail, your career now surveys a plateau with no clear indication of how best to develop your speciality and experience. There is a name to describe this malady, isolation!

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It is essentially a problem-solving environment. One of constant challenge, change and achievement in finding practical solutions to problems generated by multi-national corporations, financial institutions and a multitude of small businesses. Working in small inter-dependent teams will provide a greater stimulus for your

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Salaries are negotiable and a car is provided. If you wish to consider joining us in London, Birmingham, Manchester or Glasgow, please write or telephone in absolute confidence, to: Michael Hurton, (Ref 2671) Touche Ross & Co., Hill House, 1 Little New Street, London EC4A 3TR. Tel: 01-353 8011.

Touche Ross
Management Consultants

Hoggett Bowers

Executive Search and Selection Consultants

Young Analyst Corporate Finance and Strategy

For a Major Industrial Group
London, to £25,000, Car

The present and proposed expansion of this major British industrial multi-national requires the highest level of corporate strategic planning and this new position reflects that need. The person appointed will join a small department and work directly with the Group's senior management. The role is very broad, ranging over preparation of the Group strategic plan, investor relations and key corporate financial tasks including acquisitions, disposals and reorganisation of financial structures within the Group, both UK and overseas. Candidates must be qualified accountants or MBAs in their mid/late 20's, who have had some practical exposure to the tasks described above. Vital personal qualities include a first class intellect and the ability to relate to all levels of management. H.W. FitzHugh, Hoggett Bowers plc, 1/2 Hanover Street, LONDON, W1R 9WB. Tel: 01-734 6852. Ref: 20329/FT.

Group Management Auditor

City based to £23,000, Car

Our client is a major multi-national financial institution which is establishing an operational audit department. The prime functions will be to review the Group's operations involving an appraisal of resources relating to objectives together with the evaluation of computerised financial information, systems, and results. Reporting directly to the Group Internal Audit Manager, the successful candidate will play a significant role in the development of the department. Audit capability and personality are major selection criteria and it is expected that candidates will be qualified and in their early thirties. Remuneration and employee benefits are first class and commensurate with the standards expected of a leading City company. J.L. Duff, Hoggett Bowers plc, 1/2 Hanover Street, LONDON, W1R 9WB, 01-734 6852. Ref: 18121/FT.

These positions are open to male or female candidates. Please telephone for a Personal History Form to the relevant office, quoting the appropriate reference.

Finance Director

Leicester c£35,000 + car + substantial benefits

We are acting for a progressive £95 million turnover investment group, encompassing some 25 companies, whose trading interests are principally manufacturing based. They are now embarking on a substantial development programme and wish to appoint a Finance Director to co-ordinate and control the project from inception.

The position reports to the Group Managing Director and involves close contact with Board members and Directors at operational level. Candidates will be FCA/ACMA's, aged mid to late 30's who can demonstrate

strong management reporting skills, particularly in rationalising group information and systems. Experience of computerised accounting in the manufacturing sector is therefore important.

The remuneration package will not be a limiting factor for this high profile appointment and will include a profit related bonus. Relocation assistance will be provided where appropriate.

Interested applicants should write to Andrew Sales FCCA, Executive Division, enclosing a comprehensive c.v., quoting ref. 320 at 39-41 Parker Street, London WC2B 5LH.



Michael Page Partnership

International Recruitment Consultants
London Windsor Bristol Birmingham Manchester Leeds Glasgow Brussels New York Sydney
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Exceptional Opportunity in a High Growth Company

Financial Controller

to £30,000 inc bonus + car + relocation Essex

Our clients are world leaders in the design and manufacture of highly sophisticated electronic equipment with a global reputation for excellence. The company has a rapidly growing turnover of c. £50 million pa and is an autonomous subsidiary of a major US international.

They seek a Financial Controller to play a full and active part in the overall management of the company and contribute to the continuing growth and development of the organisation. Reporting to the Financial Director, you will be responsible for the financial management and control of the company and especially the development of systems (involving a major investment) in a fast moving environment. This will also involve controlling c. 50 staff in the financial and management accounting, budgeting,

planning and treasury functions. The successful candidate must be capable of achieving a board position in the medium term.

To be considered you should be a qualified accountant, probably aged 30-40, with line management experience in a substantial company. The ideal candidate will also have experience of some of the following: manufacturing and/or the electronics industry, systems development, managing a large department and MOD contracting.

Please send your career and current salary details to BARRY C. SKATES as quickly as possible or telephone him on (0628) 75956 for an informal discussion.

MKA SEARCH INTERNATIONAL LIMITED
MKA House
King Street
Maidenhead
Berkshire SL6 1EF



Financial Director Designate

Circa £30,000 pa plus car and other benefits

Suffolk

Our client, a world leader in its field and with a £25 million annual turnover, seeks a fully qualified accountant with potential to fill a Board appointment at an early date.

The successful candidate's responsibilities include heading the finance, Secretarial and systems functions as well as making a positive contribution to the development of a market oriented corporate strategy. The vacancy calls for computerised accounting experience at senior management level in an engineering environment; this must include Treasury management and knowledge of export finance.

Applicants are asked to write with a full CV and daytime telephone number, quoting reference 1462, to:

BinderHamlyn

MANAGEMENT CONSULTANTS
Trevor Austin, Executive Selection Division
Binder Hamlyn Management Consultants
8 Clarendon Street, London EC4A 4DA

\$1,000,000+

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Write Box A0185, Financial Times
10 Cannon Street, London EC4A 4BY

Young Accountant Entertainments Industry

c£18,000 + car

Primarily involved in the management of recording artists, our client also manages a number of other entertainments related companies, including record and music publishing interests, both in the UK and overseas.

Reporting to and working closely with the General Manager, the Accountant will be responsible for the full financial and management accounting function. Supervising a small department, he or she will develop computerised systems and will be involved in all

aspects of the business. The position requires flexibility and initiative and the ability to manage a variety of projects.

In their mid to late 20s, applicants should be recently qualified accountants from the profession or industry. Technical accounting and good inter-personal skills are considered essential.

Please write, enclosing a career/salary history and daytime telephone number, to David Hogg FCA quoting reference H/441/AF.

Lloyd Management

125 High Holborn, London, WC1V 6QA Selection Consultants Tel: 01-405 3499

Divisional Accountant Financial Management

EC3 £18,000

A management information role for a newly qualified ACA keen to develop professional expertise within this major international insurance broker. Reporting directly to the Divisional M.D., you will be responsible for providing financial information encompassing presentation of management accounts to board, liaising with profit centre Directors, recommending improvements to divisional profitability plus preparation of divisional budget.

In addition you must be prepared to develop micro computer systems using Focus.

This is a highly visible role offering excellent promotional prospects.

Ref: 3273

Junior Research Analyst Stockbroker/Merchant Bank

City £20,000

An opportunity for a Graduate ACA aged mid 20's, to join the Portfolio Investment Management Division of this leading financial group. Reporting to the US Fund Manager, responsibilities will include the management of quoted securities on behalf of clients, scrip and rights issues, collection of dividends, preparation of valuation, periodic review plus the reallocation of funds where necessary. This position is seen as an ideal first move away from the profession for an ambitious person interested in developing their career within the finance sector.

Ref: 3272

For further information about these positions please telephone Richard Green.

Dunlop & Badenoch

Financial Recruitment 60 Mark Lane, London EC3R 7NE. Tel: 01-265 0377

FINANCIAL DIRECTOR

c. £25,000 + CAR

Our client, an expanding regional international airline, wishes to recruit a Financial Director to play a major role in the Company's overall management and direction.

The ideal candidate will be a qualified accountant, with several years' broadly based financial experience gained in a commercial environment.

Previous experience in the airline industry plus handling of financial negotiations with bankers and institutions for aircraft financing, would be a considerable advantage.

Please write in confidence, with full career details and salary history, quoting reference B0391184 to: F. C. Marks, Executive Selection Division:

PEAT MARWICK

Peat, Marwick, Mitchell & Co.,
Kingswood House, Felham Road, Nottingham, NG5 1AP

BLUE CHIP CORPORATE FINANCE

C. London £20,000 pkg

This company's tremendous growth, based on timely acquisition, has been widely reported in the press. Their name has become synonymous with success and profitability. As leaders in a highly competitive market-place, they require exceptionally motivated and commercially aware young accountants.

You will plan the group's future with specific reference to the following areas:

- Forecasts + business plans for divisions
- In-depth acquisition studies
- Commercial summaries for board
- Review of investment proposals

Ambitious graduate ACA/ACMA/ACCA (aged 24-28) will be encouraged to develop his/her career rapidly towards general management or controllership.

Call JANE EASTON on 01-242 6321 (Ref: 1910).

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Accountancy Appointments

FINANCIAL CONTROLLER

Our client, a substantial U.K. manufacturing group, offers a development opportunity to a high calibre controller. Providing comprehensive support to the Commercial Director, responsibilities encompass group statutory and management accounts, cash management, forecasts, budgets etc. Based at Head Office with responsibility for six staff, the Controller will be directly involved in the development of accounting systems at a major manufacturing site also in Bucks. Suitable candidates, aged 26-40, will be qualified accountants with a proven track record within a manufacturing environment. Ref: JG.

BUCKS.

£22,000 + Car

CORPORATE PLANNING

Due to outstanding growth, our client, a leading Finance House, requires a qualified Chartered Accountant to form part of a newly created Corporate Planning Department. Principal responsibilities will embrace departmental forecasts, short and long term plans, capital appraisal projections and systems development. Additional responsibilities will include financial modelling on IBM micros in order to prepare special project reports. Candidates will be newly or recently qualified ACAs aged 25-30. Excellent prospects. Ref: SW.

N. LONDON To £18,000 + Banking Bns.

ROBERT HALF PERSONNEL, FREEPOST, ROMAN HOUSE, WOOD STREET, LONDON EC2B 2JQ. 01-636 5191.

ROBERT HALF

Financial director

Nr Bath, £30,000 neg



For an entrepreneurially managed marketing led company with excellent manufacturing facilities which is amongst the most successful in its specialist consumer products field.

Started as a management buy-out in 1984 and now with blue chip institutional backing and turnover of £20m, the company has gone from strength to strength through the efforts of a small top flight management team now looking for its final member - a Financial Director.

Reporting to the Chief Executive in a key role you will assume responsibility for the entire financial function with an overall objective of steering the company towards flotation in about three years' time. More immediate tasks are to strengthen computer based systems, tighten up management reporting and help pinpoint areas with scope for improving business performance.

A proactive qualified accountant aged from the early thirties you must have had at least three years' experience at controller level, and have spent some time with a small to medium sized company or division. On the personal front you need to be able to stand your corner but with tact and diplomacy. Above all you must be able to identify totally with this small dedicated team. For the right person prospects are exceptionally good.

Résumés including a daytime telephone number to John Robins, Executive Selection Division, Ref: R524.

Coopers & Lybrand associates

Coopers & Lybrand Associates Limited management consultants

Shelley House 3 Noble Street London EC2V 7DQ

Finance Director

Financial Services

Guernsey

very competitive salary at 20% tax

This established off-shore life assurance/investment company with a comprehensive international marketing base has recently become a subsidiary of a major financial services group. As part of its long term growth strategy the company requires a qualified accountant for the new position of Finance Director based in Guernsey.

As a member of a small senior management team, the Finance Director will be responsible for all aspects of the direction of the company's financial and administrative affairs. This will focus upon the enhancement of controls and procedures, organising financial, administrative and data processing staff, and will include direct participation in the overall management of the firm. Some travel between London and other international centres will be required. The requirement is for a chartered accountant in their late 30's with

experience at a senior level within a related financial services company, coupled with strong commercial and accounting skills and the creative flair to make a key contribution to the company's future development. Remuneration is very attractive and will include a car and assistance with relocation and accommodation. Taxation in Guernsey is at 20%.

Please write, in confidence, enclosing full career details and quoting reference 7579/L to Claire-Marine Francois-Poncet, Executive Selection Division, Peat, Marwick, Mitchell & Co., 165 Queen Victoria Street, Blackfriars, London EC4V 3PD.

PEAT MARWICK

Financial Controller (Director Designate)

London

c£27,500 + car

We have been retained by a dynamic plc within the telecommunications industry to select a high calibre Financial Controller with a view to directorship after an initial period. Established in 1981, our client has broadened progressively from its initial trading activities and has recently made two significant acquisitions in related areas.

The Financial Controller will be a key member of the small management team and will be expected to make a full contribution to the strategic direction of the Group as well as having total responsibility for the financial function and its fifteen staff. There is scope for the successful candidate to make an immediate impact in terms of improvements to the company's systems and procedures.

A Chartered Accountant, aged 32-40, you will have gained a thorough understanding of cash flow management as Financial Controller of a company with high transaction levels in purchase and sales. Personal qualities will include adaptability and mental agility coupled with demonstrable maturity and commitment.

The competitive salary will be enhanced by a benefits package including a quality car and eligibility under the Group's executive options scheme. Interested applicants should write to Nigel Bates FCA, Executive Division, enclosing a comprehensive C.V., and quoting ref. 318, at Michael Page Partnership, 39-41 Parker Street, London WC2B 5LH.



Michael Page Partnership

International Recruitment Consultants

London Windsor Bristol Birmingham Manchester Leeds Glasgow Brussels New York Sydney

A member of the Addison Page PLC group



Operational Audit

Brussels/European base

£26-36,000

UK equivalent salary

United Technologies is one of the largest manufacturing groups in the United States, with sales in excess of U.S. \$15 billion. Their companies are market leaders in their various high technology fields. The group has expanded rapidly in recent years. European sales are in excess of U.S. \$2 billion with between 20-30% of audits relating to new acquisitions.

This expansion, linked to a firm policy of internal advancement, has led to a 90% success rate in promoting members of the European audit team to key positions in the group. Further promotions are scheduled for this year.

As a result, they are seeking other high calibre individuals for their European audit team. Successful candidates must have a clear potential for advancement.

Requirements include superior communications and analytical skills, motivation to excel and a minimum of four years' financial and/or industrial experience. A second European language would be a major asset. Significant European travel is necessary, with a return to home base at weekends; while this is normally Brussels, individuals may possibly be based in other major European business centres.

Interested applicants should contact either Stephen Raby on London 831 0431 at 39-41 Parker Street, London WC2B 5LH, or John Archer on Brussels 648 1384 at Avenue Louise 350, Box 3, 1050 Brussels. Please enclose a comprehensive curriculum vitae with your application, quoting ref. FT 1099.



Michael Page International

Recruitment Consultants

London Brussels New York Sydney

A member of the Addison Page PLC group

Group Taxation

Southern Home Counties

£Excellent + Car and share options

This vigorous and highly profitable British based international company with a turnover in excess of £1 billion believes that its tax function should actively contribute to business performance.

An enthusiastic corporate tax specialist is sought to join the company's tax team as Deputy Group Taxation Manager. Key areas will include UK and international tax planning, DTK, and negotiations/discussions with the Revenue.

Candidates from the profession or commerce, probably aged 30-40, should be of graduate calibre. Considerable experience should have been gained in an innovative environment and ideally would include exposure to international transactions. Personal qualities will include a strong intellect, flexible style and excellent communication skills.

The highly competitive package will include a car and share option scheme.

Please reply to Martio Manning in strict confidence with details of age, career and salary progression, quoting reference 1608/FT on both envelope and letter.

Deloitte Haskins + Sells

Management Consultancy Division P.O. Box 198, Hillgate House, 26 Old Bailey, London EC4M 7PL



Group Accountant

MANCHESTER

Pifco Salon manufacture and market small electrical appliances and we are now seeking an energetic, qualified accountant to join our Head Office team.

The successful applicant is likely to be promoted to Financial Director of the main trading subsidiary within 2 years.

This challenging position is ideal for a hands-on Manager who ideally will be aged 30-35 years of age and has 3-5 years industrial experience. There is an attractive salary together with a company car, contributory pension scheme, share incentive scheme and free medical insurance.

Please write in confidence with full career details to: J A S Wallace, Pifco Holdings plc, Failsworth, Manchester M35 0HS.

MANAGEMENT ACCOUNTANT

28 - 35

£22,500 negotiable

A well established expanding firm of City Solicitors wish to appoint a Chartered Accountant to fill the post of Management Accountant.

Reporting to the Chief Accountant you will be responsible for the efficient day-to-day control of the Management Accounting Department, including the preparation of monthly management accounts and budgets. The accounting systems are computerised.

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UK COMPANY NEWS

Extension may resolve CGA bid

BY MARTIN DICKSON

THE TAKEOVER PANEL yesterday a rare two week extension of the normal 14 day timetable in an attempt to resolve the deadlock between the two bidders for County General's Association, the financial services business.

The move gives Fredericka Place group an opportunity to clinch victory for itself, which is being recommended by the

CGA board. Bestwood, which is making a rival, contested bid, had argued against the extension.

By Tuesday, the 60th day of the battle and normal final closing date of the bids, Fredericka Place had valid acceptances covering 49.28 per cent of CGA's shares—just 0.73 per cent short of victory. It also had acceptances covering

a further 1.25 per cent, which would win it the battle if these could be confirmed as valid.

Bestwood owned or had valid acceptances covering 46.2 per cent of CGA's shares.

A meeting of the full Takeover Panel yesterday accepted a request by the CGA and Fredericka Place for an extension of both bids until July 1, on the ground that this would be in the interests of CGA's shareholders.

Such an extension is sometimes allowed when there is an agreed bid, but it is not usual in a contested battle of this nature.

Mr Tony Cole, chairman of Bestwood, said last night that

he was "very unhappy indeed about this decision, which seems to shift the goalposts." He did not believe it was right for such an extension when there were two competing bids, since this was not even-handed.

If neither bid succeeds by July 1, and if the Panel does not allow a further extension, then neither Bestwood nor Fredericka Place would be free to bid again for 12 months.

With over 95 per cent of the CGA's shares now spoken for, it will be extremely difficult for Bestwood to gather sufficient shares to win itself. However, analysts said it would be in the company's interest if both bids failed, rather than for Fredericka Place to succeed.

Berisfords dismisses Allied claim

By Lionel Barber

Berisfords, the ribbon maker contesting a £7.8m bid from Allied Textiles, yesterday rebutted Allied charges that it was using property sales to finance dividends and extraordinary costs.

In a letter to shareholders, Mr David Mynors, Berisfords' chairman, said the total net of tax cost of dividends for the year ending March 1987 would be £256,000. The sum would be covered 1.3 times by forecast profits. Mr Mynors urged shareholders to reject what he described as an inadequate Allied offer.

George Wimpey plans series of divestments

BY DAVID GOODHART

George Wimpey, the engineering and construction group, announced yesterday that it is beginning a series of minor divestments and "going back to the core businesses," according to Mr Cliff Chetwood, the chief executive.

The first subsidiary it is seeking to sell is the builders merchants, Wimpey Merchants, consisting of three separate companies—W. W. Hall, based in the South-east, Month Building Services of Scotland, and Edwards & Co of Kent.

According to the 1985 annual report, Wimpey Merchants "had

a very satisfactory year overall" and the sale is expected to raise close to £20m.

"We expect a lot of interest in the business because it would be very complementary to a lot of other people's businesses," said Mr Chetwood.

The divestment strategy was hammered out at a Wimpey strategic review last October.

"We took the decision then that we should concentrate our investment in main line businesses where we have a premier position. We are never going to have a premier position in builders' merchants without

investing about £80m or £70m," said Mr Chetwood.

He added that the three companies have given adequate returns, but are hungry eaters of cash. Further small divestments are expected over the coming months. Wimpey's share price rose 2p to close at 203p.

WILLIAMS HOLDINGS announces that the recommended offers for the whole of the ordinary and preference share capital of Duport have been declared unconditional in all respects.

Rotaflux defence forecasts 49% profits increase

BY LIONEL BARBER

Rotaflux, the lighting company contesting a £30m bid by Emess Lighting, yesterday forecast a 49.4 per cent rise in pre-tax profits to £4.75m for the year ending December 1986.

Earnings per share are also expected to rise by 52.4 per cent to 2.25p, Rotaflux said. This would represent respectively compound growth rates over the five years to December 1986 of 5.6 per cent and 75.1 per cent.

Emess, which has so far received 0.4 per cent acceptance in its share offer, is extending it until June 25. A cash alternative of 252p per share has lapsed but can be reintroduced.

The stock market expects Rotaflux to increase its offer of 91 new shares for every 100 in Rotaflux. On the basis of last

night's closing price for Emess, down 2p to 384p, the offer values Rotaflux, up 5p to 383p, at 300.6p per share.

Mr Michael Meyer, Emess chairman, was in New York yesterday on business. This week, he has held discussions with Bairnco, the US company which last month announced a joint venture with Rotaflux to exploit their microprocessor lighting technology.

Mr Tim Seymour at County Bank, advising Emess, said that Rotaflux's profits forecast made no mention of a dividend forecast, nor of its gearing which he said stood at around 140 per cent.

Rotaflux, advised by S. G. Warburg, said Emess lacked credibility. It said that Emess's core businesses were on a downward trend before it made major acquisitions in 1984 and 1985.

Two US directors of Pavion share £1m bonus

BY CHARLES BATCHELOR

TWO US directors of Pavion International, the cosmetics group, were paid a total of £1.43m in salaries and bonuses, it was revealed in Pavion's 1985-86 annual report published yesterday.

Mr Mike Flinn, Pavion's chief executive and himself the highest-paid UK director with a £70,000 salary last year, said such bonuses were "a common North American situation."

The two US directors are Mr Stan Acker, the founder of Pavion Cosmetics, which Pavion, then known as Sangers, acquired for £24m in January 1985, and Mr McCready. The two men, together, earned under £200,000 in salary with more than £1.2m of their payment represented by bonuses, Mr Flinn said.

Mr Acker and Mr McCready will continue to be eligible for the same level of bonus for the next five and three years respectively, Mr Flinn said.

The Pavion acquisition boosted the group's pre-tax profits to £2.41m in the year ended February 1986 from £577,000, on turnover which rose from £32.67m to £48.68m.

Sangers took the unprecedented step of accepting voluntary demotion from a full London Stock Exchange listing to the USM market when it acquired Pavion, a New York-based budget cosmetics group. Pavion did not have a long enough record of audited accounts for the combined group to retain its full listing.

Beaverco placing over 2m shares today at 145p

BY RICHARD TOMKINS

Beaverco, a Derbyshire-based company which has become a leading UK manufacturer of polyurethane foam, comes to the USM today through a placing of 2.1m shares at 145p per share.

Its market capitalisation at the placing price is £29.5m. Samuel Montague, the merchant bank, is sponsoring the issue and Laurence Prust is the broker.

Most of Beaverco's foam production is cut and shaped into components for the upholstery and bedding industries. Seat, back and arm cushions are supplied for three-piece suites while bedding components are used in headboards, mattresses and divan bases.

The group also has a consumer products division which makes sofa beds, headboards and sports equipment such as gymnasium mats, and an industrial products division which makes packaging, soundproofing and filters.

The company was founded by Mr John Lees, now chairman,

in 1972. Since the construction of its own block foam factory in 1980, growth has come both internally and through acquisitions.

Profits have risen from £184,000 in 1982 to £1m in the year to last March on turnover up from £7.1m to £13.6m. There is no profit forecast so the company is coming to the market on an historic price/earnings multiple of 11.5.

Half the £3m being raised through the placing will go to existing shareholders, and the remaining £1.28m, net of expenses, to the company. Beaverco says the flotation will provide an enhanced capital base, reduce borrowings, and help the group's expansion.

The directors say that plans for additional plant and recent technical developments in flame-retardancy should help the group maintain its position in existing markets. It would also exploit the increasing demand for safer materials in areas such as aircraft, buses and catches, offices and theatres.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the subdivisions shown below are based mainly on last year's timetable.

TODAY

Interim: Albionnet Japan Growth Fund, Albionnet Sterling Fund, Dundee and London Investment Trust, Arthur Lee.

Finals: Allied Colloids, Albionnet Yen Bond Fund, Baker Perkins, British Telecommunications, Brown Shipley, Dawson International, Grosvenor Tele-Visor, Johnson Matthey, London

International, Mitchell Somers, Scape, Wigfall.

FUTURE DATES

Interim: Barr (A.G.) June 25
Hambro Currency Oil/Bates June 1
Lincoln Kilgour June 1
Nash Industries June 24
Trusthouse Forte June 2
Union Discount June 12
Finals: Balmain Brewery June 20
Birmingham Mint July 10
British Bids & Eng Appliances July 8
Brawn and Jackson June 26
Equity Consent Inv Tat July 2
First Security June 23
Hambro Currency Fund Aug
London Investment Trust June 23
Plantation Trust June 23

DIVIDENDS ANNOUNCED

	Current Payment	Date of payment	Current payment	Date of payment	Corresponding div.	Total last year	Total last year
ARS	see int	10	June 20	7.7	14	11	9
Anglia TV	3.75	Aug 20	1.75	3	2.5	2.5	2.5
British Land	2	Aug 21	2.5*	4.5	3.75*	3.75*	3.75*
Godfrey Davis	11.35	July 24	2.1	—	—	—	—
Granite Surface	2	—	1.6	—	4.9	4.9	4.9
Lookers	11.7	Sept 30	1.55	—	7	7	7
V. J. Lovell	4	Aug 18	3.5	5	4.5	4.5	4.5
Manxview Estates	2.45	Aug 13	2.3*	3.55	3.3*	3.3*	3.3*
Stand & Simpson	nil	—	1.25	nil	2	2	2
Tern Group	113	July 28	12	28	24	24	24
J. Waddington	—	—	—	—	—	—	—

Dividends shown in pence per share except where otherwise stated. * Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ USM stock.

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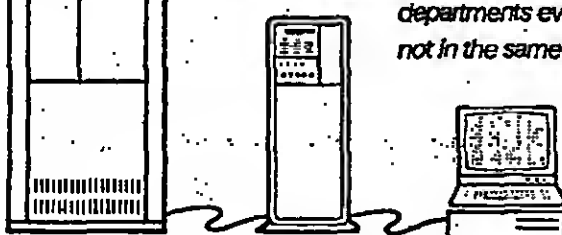
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Lexicon dealings resume after reimbursement plans

● **comment**

Given that Lexicon's shares were suspended under a broad emergency, many of its investors could be forgiven for having assumed that its position was much, much worse than this set of results, and the company's bullish "development" phase, the success of its new "fast" model, and the Japanese threat of Mr. Firdis looming in the background. Lexicon is at pains to do, and to be seen to be doing, the "decent thing." Investors' reaction will be determined entirely by how long it takes them to wait for the year or so it will take for profits from the new product ranges to filter through. Lexicon's underlying business is sound, its balance sheet healthy and its Japanese competition is much less intense in the upper echelons of the digital equipment sector where almost all its products, other than the PC4860, are based. The second half of the year, however, is marred by the problems that beset Lexicon in the first. Analysts anticipate profits of \$300,000 for the full year, but by the spring of next year, when the new disc-driven model is expected to be launched, should be in a position to fulfil the profit expectations raised before the flotation.

THE WEATHER damped Stead & Simpson's profits from its footwear activities during 1958-59, but improved returns from motor trading left the footwear business a little changed for the full 12 months at \$15.6m.

Footwear—turnover for the year to end March advanced by 5.5 per cent to £23.6m and that of motor trading by 13 per cent to £23.61m (£20.91m).

Profits, of the two divisions respectively amounted to £2.66m (£2.58m) and £912,000 (£881,000).

Footwear turnover was well below the budgeted figure. "The difficulty was to find a shoe to envisage a year in which the weather could have been less beneficial to the selling of footwear as last year.

"But the slight fall in the division's profits was attributable to maintenance of

margins and strict control of overheads.

In the current year, trading in footwear has shown little change so far as compared with the previous year, although to a further bout of appalling weather.

They add, however, that tenants should materialise from the second year together with the additional 10 shops planned to be opened or relocated this year.

Turnover of the motor dealer-division for the first 11 weeks of the current year showed an improvement of 20 per cent.

Earnings came through at 5.5 per cent, plus interest on "A" ordinary, and a final dividend of 2.5p raises the net total from an adjusted 3.3p to 3.55p.

Extraordinary credits (property disposals) rose from £1.25m to £1.7m.

THE PROSPECT for the stock market flotation of Thames Television, the UK's largest independent television company, which has produced *Whodunnit*, *Edwards* and *Shannon* and the Benny Hill Show, is published today.

Thames holds the independent production and distribution franchise for weekday transmission in the London region. Although the bulk of its income is gleaned from the sale of advertising space, it has also developed an additional source of income from programme sales overseas.

In the last year or so Thames has had a chequered history with a technicians' strike in the autumn of 1984, a succession of changes in management and, through the year, an unsuccessful attempt to "poach" the soap opera *Dallas* from the BBC, culminating in Carlton Communications' ill-fated takeover bid last autumn.

The company has drafted in a new management team however, and has begun to back-track its previous decisions. In the last financial year, to March 31, Thames produced pre-tax profits of \$14.6m on turnover of £60.5m, a 10% increase on £55.2m and £9.7m respectively in the previous year when, because of the technicians' strike and a decline in its share of ITV advertising, it made a loss on advertising sales.

The flotation will release 17m ordinary shares, or 35.6 per cent of Thames' equity, for sale to the public at 100p each. This will value the company at

Antofagasta Holdings, the UK listed company which operates railways, mines and water supply facilities in Chile, is raising \$5m in a one-for-five rights issue of 1.07m shares priced at \$7.00.

The company is \$5.55 per cent owned, through Dolberg Finance, by the family of Mr. Enrique Dolberg, its chairman. In order to increase its marketability of the shares Dolberg is not intending to the up any of its rights.

According to Antofagasta it would have adequate cash resources but wishes to expand its capital base. Asf December 31, 1986, the company had \$1.9m outside of Chile and £1.9m in long term debt mainly in US dollars. The directors of the company believe that water supply and mining will make acquisitions easier.

In the first four months of this year railway freight revenues increased and water supply, electricity and Transilradio Chilena performed well.

The new shares will rank equally for all dividends after this year's interim payout. For 1986, the board intends to recommend a total dividend of around \$7.5p, unchanged on the existing 25p share.

Right issue: Antofagasta proposes to split the existing 1.1 shares into four of 25p and has undertaken to maintain the forecast dividend and capital structure. Voting rights on the issued preference shares will be increased accordingly.

Schroders, the merchant bank, today sponsors the flotation of another large US company on the United States Securities Market with the offer for sale of 12.5m shares in Borland International, makers of the popular dBase computer software house.

The shares are priced at 125p, valuing the company at \$62.1m. Brokers to the issue are de Zoete & Bevan.

Five weeks ago Schroders' offer for sale of the shares in the US-based but UK-listed 'cock-robin', fopped badly when 84 per cent of the stock was left with the underwriters.

Borland, however, is a technological success story. It is one of the world's largest independent publishers of microcomputer software, ranking fourth in turnover after Lotus, Microsoft and Ashton Tate, all of the US.

It says it is coming to the London stock market because of its strong European backing and the importance of the European market to its growth.

Borland's eight products serve four market segments — business, education, government, artificial intelligence and electronic reference. It says it has achieved its market position mainly through offering high quality at a competitive price.

Pre-tax profits have risen from £161,000 in the 11 months to March 1984 to £3.7m in the year to last March, with turnover up to £10.5m.

There is no profit forecast

Smallbone, the up-market fitted kitchen supplier being floated on the USM, yesterday published the prospectus for a public offering of shares through a consortium of brokers. Stock Beach: Its value at the placing price is \$9.2m.

It is a company which is vertically integrated operation which designs, makes, sells and installs kitchens, for private individuals and for the hotel and office sector. It is one of the more prosperous south-east of England.

Last year it added two ranges of products to its three ranges of Kitchens, and is now branching out into the luxury furniture market.

Pre-tax profits have risen from £24,000 in 1982 to £722,000 in the year to last February. However, the firm has suffered a year of rising losses from Sheppard Day, a floor tiling com-

The remaining shares not taken up have been sold in the market at an average net price (after deduction of the issue price) and the expenses of sale of approximately 4.5p. per share.

Years	Quota income repaid at maturity			Non-quota income A ² repaid at maturity		
	by EPT %	A ¹ %	%	by EPT %	A ¹ %	%
over 1, up to 3	91	91	91	101	101	91
over 2, up to 4	91	91	91	10	10	91
over 3, up to 5	91	91	91	91	91	91
over 4, up to 6	91	91	91	91	91	91
over 5, up to 7	91	91	91	91	91	91
over 6, up to 8	91	91	91	91	91	91
over 7, up to 9	91	91	91	91	91	91
over 8, up to 10	91	91	91	91	91	91
over 9, up to 15	91	91	91	91	91	91
over 15, up to 25	91	91	91	91	91	91
over 25	91	91	91	91	91	91

[illegible]

	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397	2398	2399	2400	2401	2402	2403	2404	2405	2406	2407	2408	2409	2410	2411	2412	2413	2414	2415	2416	2417	2418	2419	2420	2421	2422	2423	2424	2425	2426	2427	2428	2429	2430	2431	2432	2433	2434	2435	2436	2437	2438	2439	2440	2441	2
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	1980-1981; variable balance;	current balance (\$m)	oil balance (\$m)	Sum	
Terms of trade (1980=100); official reserves				US\$B	
	Export	Import	Current		
1980					
1st qtr.	118.0	128.6	-1,080	274	128.3
2nd qtr.	128.5	124.5	-454	1,238	141.1
3rd qtr.	128.5	124.1	-423	1,011	143.2
4th qtr.	128.5	124.4	-453	1,040	140.6
October	128.5	125.0	-7	734	142.3
November	128.5	122.6	-214	1,112	138.9
December	128.6	127.0	-150	976	140.7
1981					
1st qtr.	127.4	128.1	-1,046	1,004	141.0
January	127.4	128.5	-453	1,132	140.7
February	128.7	128.5	-344	1,131	142.3
March	127.7	122.5	-1,211	811	138.7

FINANCIAL—Money supply MO, M1 and sterling M3, bank advances in sterling to the private sector (three months' growth at annual rate); building societies' net inflow; HPI; net credit; all seasonal adjusted. Clearing Bank base rate (end period):							
	MO %	M1 %	M3 %	advances Bank %	inflow building society %	net credit %	HPI rate %
1986							
1st qtr.	2.2	0.7	0.1	15.2	1,811	2,100	12.50
2nd qtr.	3.1	22.4	29.4	39.3	1,823	2,082	12.50
3rd qtr.	3.5	15.4	11.6	17.5	1,771	2,074	11.50
4th qtr.	1.6	23.1	17.0	17.7	2,298	2,451	11.50
October	1.5	24.9	18.3	18.7	2,267	2,462	11.50
November	3.0	21.5	29.4	17.0	2,038	2,182	11.50
December	2.7	22.1	14.5	17.0	2,061	1,982	11.50
1986							
1st qtr.	4.5	9.0	10.7	12.2	2,220	2,260	11.50
January	6.5	9.4	10.1	11.1	707	707	12.50
February	4.6	8.3	6.3	9.1	752	2,316	12.50
March	5.1	8.3	14.3	16.4	867	2,218	11.50
April	6.4	21.5	23.0	20.5	706	2,297	11.50
May					200		10.00

	1960-1969		1970-1979		1980-1989		1990-1999	
	Imp ^a	Exp ^a	Imp ^a	Exp ^a	Imp ^a	Exp ^a	Imp ^a	Exp ^a
2nd qtr.	170.3	188.6	180.4	230.3	238.4	279.13	78.9	78.9
3rd qtr.	174.4	153.1	148.3	278.3	235.5	251.17	82.2	82.2
4th qtr.	178.9	182.6	148.4	378.1	327.4	n/a	79.8	79.8
October	173.9	184.7	141.9	377.1	335.5	249.46	80.4	80.4
November	178.9	184.7	141.9	377.1	335.5	n/a	80.4	80.4
December	180.0	194.7	141.9	377.9	339.4	n/a	79.1	79.1
1990								
1st qtr.	178.1	182.6	143.4	308.3	245.3	n/a	73.1	73.1
2nd qtr.	178.1	182.6	143.7	308.3	245.3	n/a	73.1	73.1
January	177.9	173.9	143.3	381.1	245.3	n/a	74.6	74.6
February	177.9	173.9	143.3	381.1	245.3	n/a	74.6	74.6
March	182.4	178.4	144.3	381.6	245.3	n/a	74.6	74.6
April	184.1	177.5	145.3	385.3	247.4	n/a	76.2	76.2
May	187.6	177.5	145.3	385.3	247.4	n/a	76.2	76.2
	No seasonally adjusted		No seasonally adjusted		No seasonally adjusted		No seasonally adjusted	

"RIGHTS" OFFERS

[illegible]

HIGHLANDER

ACROSS

- Went round wearing women's clothing (7)
Caught having a meal outside means ruin here (7)
9 A man who is delayed about an hour (5)
6 Made a mark by fighting back to tie (5-4)
1 Where attractive person might find water bed (8)
2 A woman who is part of the same sex (5)
3 There are notes along these lines for the work force (5)
5 Slight possibility of female having accident (3,6)
Fraud Squad training people at Central area? (9)
Youth leader has a point; it will help the rising (5)
She leads by a furlong from the bunch (5)
Drink beer from one of the following (9)
Beastly and prickly, like a pig round-up at one time (5)
Plays with the rule for operating purposes (7)
Skill in speaking is not very substantial (7)
- this world (9)
7 Cut back in order to stop a redundancy threat (5)
8 Amendment manuscript about repetition in speech (7)
14 Pay entire cost of mistake in going into court too soon (9)
6 Newspapers in a democracy are not engaged to recruit soldiers (5)
7 Cloth shave for Pole before connecting with the ground (4,5)
18 Filthy place with septic clutter round top of septum (6)
20 Use explosives to introduce much confusion and suffering (7)
22 Republic of Ireland round-about engineering is weird (5)
23 Set to music? (5)
34 Out and about in Paris? Rather improper! (5)
- SOLUTION TO PUZZLE No. 5,056
- | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|
| T | I | S | A | N | O | E | N | S | E |
| N | A | P | E | R | C | H | L | E | |
| B | A | R | K | E | R | C | H | L | E |
| E | D | N | A | P | E | R | C | H | L |
| A | T | A | N | A | P | E | R | C | H |
| E | D | N | A | P | E | R | C | H | L |
| E | D | N | A | P | E | R | C | H | L |
| E | D | N | A | P | E | R | C | H | L |

SOLUTION TO PUZZLE No. 6054

ISLAND DENSE
BARN I E R S
P I S C E A N
ATANY PRIC EXAM
G A S G V Y
AESOP POLYGLOT
P E E O U
CASTIRON ORDER
R Y S K U
T N ALEXANDRA
M W N R A G S
P A L Y A T H E I S W
L I T E S O U
DEDUCE GRACE

[illegible]

101 Van Street, London	E22 3JZ	
101-103, 105-107, 109-111, 113-115, 117-119, 121-123, 125-127, 129-131, 133-135, 137-139, 141-143, 145-147, 149-151, 153-155, 157-159, 161-163, 165-167, 169-171, 173-175, 177-179, 181-183, 185-187, 189-191, 193-195, 197-199, 201-203, 205-207, 209-211, 213-215, 217-219, 221-223, 225-227, 229-231, 233-235, 237-239, 241-243, 245-247, 249-251, 253-255, 257-259, 261-263, 265-267, 269-271, 273-275, 277-279, 281-283, 285-287, 289-291, 293-295, 297-299, 301-303, 305-307, 309-311, 313-315, 317-319, 321-323, 325-327, 329-331, 333-335, 337-339, 341-343, 345-347, 349-351, 353-355, 357-359, 361-363, 365-367, 369-371, 373-375, 377-379, 381-383, 385-387, 389-391, 393-395, 397-399, 401-403, 405-407, 409-411, 413-415, 417-419, 421-423, 425-427, 429-431, 433-435, 437-439, 441-443, 445-447, 449-451, 453-455, 457-459, 461-463, 465-467, 469-471, 473-475, 477-479, 481-483, 485-487, 489-491, 493-495, 497-499, 501-503, 505-507, 509-511, 513-515, 517-519, 521-523, 525-527, 529-531, 533-535, 537-539, 541-543, 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7226 Albemarle St, Lansing WIX 4AD		
Services	\$50.8	54.4
Electricity	19.2	20.6
Gas & Gro	39.0	105.4
Auto Insurance	25.0	25.0
Auto Fuel	75.3	81.4
Insurance Credit Yr	68.7	51.8
Auto B Phone Int	10.8	20.2
Medical Insurance, Svc	58.0	58.5
Medical Self-insurance	41.3	44.2
Weedays Unicorn Ltd(a)(c)(g)		
Accrnt No. 252 Round Rd, E7		
Accrnt Address	25.0	25.0
Auto. Acc.	131.3	131.3
Auto. Int.	55.5	55.5

Capital	64.3	145.2
Excess Contrib. Acc.	64.0	
Excess Contrib. Inv.	64.0	
Excess Income	629.1	
Excess Tax	75.1	
Financial	226.3	240.0
500	264.0	
General	173.9	145.2
Govt & Fed. Res. Inc.	536.2	58.3
Growth Acc.	178.7	190.0
Income Trans.	333.4	354.0
Ind Income Trans.	67.9	50.0
Japan & Govt Tst. Acc.	47.3	150.0
Japan & Govt Tst. Inc.	117.6	152.0

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Swim Dolphin Unit Tst Mngtrs L
Htsar St, London EC1A 9DE
Swim Capital Fd _____ 179.8 135.3
Swim Diversed Fd _____ 65.0 75.9
Swim Int Gen Inc Fd _____ 141.9 154.1

Edge Fund Managers (u)(c)
Centralbank Square London EC2R 1BA

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Sanitary Co. 1st	14 6	15 4
Smith	21 9	22 8
St. Lawrence	22 5	23 1
St. Louis	22 5	23 1
St. Mary's	107 8	115 9
St. Paul Trust	14 2	14 5
St. Peter's Co. 1st	14 2	15 9
St. Peter's Co. 2nd		
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156	157	158	159	160	161	162	163	164	165	166	167	168	169	170	171	172	173	174	175	176	177	178	179	180	181	182	183	184	185	186	187	188	189	190	191	192	193	194	195	196	197	198	199	200	201	202	203	204	205	206	207	208	209	210	211	212	213	214	215	216	217	218	219	220	221	222	223	224	225	226	227	228	229	230	231	232	233	234	235	236	237	238	239	240	241	242	243	244	245	246	247	248	249	250	251	252	253	254	255	256	257	258	259	260	261	262	263	264	265	266	267	268	269	270	271	272	273	274	275	276	277	278	279	280	281	282	283	284	285	286	287	288	289	290	291	292	293	294	295	296	297	298	299	300	301	302	303	304	305	306	307	308	309	310	311	312	313	314	315	316	317	318	319	320	321	322	323	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338	339	340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400	401	402	403	404	405	406	407	408	409	410	411	412	413	414	415	416	417	418	419	420	421	422	423	424	425	426	427	428	429	430	431	432	433	434	435	436	437	438	439	440	441	442	443	444	445	446	447	448	449	450	451	452	453	454	455	456	457	458	459	460	461	462	463	464	465	466	467	468	469	470	471	472	473	474	475	476	477	478	479	480	481	482	483	484	485	486	487	488	489	490	491	492	493	494	495	496	497	498	499	500	501	502	503	504	505	506	507	508	509	510	511	512	513	514	515	516	517	518	519	520	521	522	523	524	525	526	527	528	529	530	531	532	533	534	535	536	537	538	539	540	541	542	543	544	545	546	547	548	549	550	551	552	553	554	555	556	557	558	559	560	561	562	563	564	565	566	567	568	569	570	571	572	573	574	575	576	577	578	579	580	581	582	583	584	585	586	587	588	589	590	591	592	593	594	595	596	597	598	599	600	601	602	603	604	605	606	607	608	609	610	611	612	613	614	615	616	617	618	619	620	621	622	623	624	625	626	627	628	629	630	631	632	633	634	635	636	637	638	639	640	641	642	643	644	645	646	647	648	649	650	651	652	653	654	655	656	657	658	659	660	661	662	663	664	665	666	667	668	669	670	671	672	673	674	675	676	677	678	679	680	681	682	683	684	685	686	687	688	689	690	691	692	693	694	695	696	697	698	699	700	701	702	703	704	705	706	707	708	709	710	711	712	713	714	715	716	717	718	719	720	721	722	723	724	725	726	727	728	729	730	731	732	733	734	735	736	737	738	739	740	741	742	743	744	745	746	747	748	749	750	751	752	753	754	755	756	757	758	759	760	761	762	763	764	765	766	767	768	769	770	771	772	773	774	775	776	777	778	779	780	781	782	783	784	785	786	787	788	789	790	791	792	793	794	795	796	797	798	799	800	801	802	803	804	805	806	807	808	809	810	811	812	813	814	815	816	817	818	819	820	821	822	823	824	825	826	827	828	829	830	831	832	833	834	835	836	837	838	839	840	841	842	843	844	845	846	847	848	849	850	851	852	853	854	855	856	857	858	859	860	861	862	863	864	865	866	867	868	869	870	871	872	873	874	875	876	877	878	879	880	881	882	883	884	885	886	887	888	889	890	891	892	893	894	895	896	897	898	899	900	901	902	903	904	905	906	907	908	909	910	911	912	913	914	915	916	917	918	919	920	921	922	923	924	925	926	927	928	929	930	931	932	933	934	935	936	937	938	939	940	941	942	943	944	945	946	947	948	949	950	951	952	953	954	955	956	957	958	959	960	961	962	963	964	965	966	967	968	969	970	971	972	973	974	975	976	977	978	979	980	981	982	983	984	985	986	987	988	989	990	991	992	993	994	995	996	997	998	999	1000
156	157	158	159	160	161	162	163	164	165	166	167	168	169	170	171	172	173	174	175	176	177	178	179	180	181	182	183	184	185	186	187	188	189	190	191	192	193	194	195	196	197	198	199	200	201	202	203	204	205	206	207	208	209	210	211	212	213	214	215	216	217	218	219	220	221	222	223	224	225	226	227	228	229	230	231	232	233	234	235	236	237	238	239	240	241	242	243	244	245	246	247	248	249	250	251	252	253	254	255	256	257	258	259	260	261	262	263	264	265	266	267	268	269	270	271	272	273	274	275	276	277	278	279	280	281	282	283	284	285	286	287	288	289	290	291	292	293	294	295	296	297	298	299	300	301	302	303	304	305	306	307	308	309	310	311	312	313	314	315	316	317	318	319	320	321	322	323	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338	339	340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400	401	402	403	404	405	406	407	408	409	410	411	412	413	414	415	416	417	418	419	420	421	422	423	424	425	426	427	428	429	430	431	432	433	434	435	436	437	438	439	440	441	442	443	444	445	446	447	448	449	450	451	452	453	454	455	456	457	458	459	460	461	462	463	464	465	466	467	468	469	470	471	472	473	474	475	476	477	478	479	480	481	482	483	484	485	486	487	488	489	490	491	492	493	494	495	496	497	498	499	500	501	502	503	504	505	506	507	508	509	510	511	512	513	514	515	516	517	518	519	520	521	522	523	524	525	526	527	528	529	530	531	532	533	534	535	536	537	538	539	540	541	542	543	544	545	546	547	548	549	550	551	552	553	554	555	556	557	558	559	560	561	562	563	564	565	566	567	568	569	570	571	572	573	574	575	576	577	578	579	580	581	582	583	584	585	586	587	588	589	590	591	592	593	594	595	596	597	598	599	600	601	602	603	604	605	606	607	608	609	610	611	612	613	614	615	616	617	618	619	620	621	622	623	624	625	626	627	628	629	630	631	632	633	634	635	636	637	638	639	640	641	642	643	644	645	646	647	648	649	650	651	652	653	654	655	656	657	658	659	660	661	662	663	664	665	666	667	668	669	670	671	672	673	674	675	676	677	678	679	680	681	682	683	684	685	686	687	688	689	690	691	692	693	694	695	696	697	698	699	700	701	702	703	704	705	706	707	708	709	710	711	712	713	714	715	716	717	718	719	720	721	722	723	724	725	726	727	728	729	730	731	732	733	734	735	736	737	738	739	740	741	742	743	744	745	746	747	748	749	750	751	752	753	754	755	756	757	758	759	760	761	762	763	764	765	766	767	768	769	770	771	772	773	774	775	776	777	778	779	780	781	782	783	784	785	786	787	788	789	790	791	792	793	794	795	796	797	798	799	800	801	802	803	804	805	806	807	808	809	810	811	812	813	814	815	816	817	818	819	820	821	822	823	824	825	826	827	828	829	830	831	832	833	834	835	836	837	838	839	840	841	842	843	844	845	846	847	848	849	850	851	852	853	854	855	856	857																																																																																																																																															

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21	Inf. Fed.	61.76	+0.71	299	De Mexico	31.33	+0.57	+2.24	0.22
22	Inf. Fed.	61.76	+0.71	300	De Mexico	31.33	+0.57	+2.24	0.22
23	Inf. Fed.	61.76	+0.71	301	De Mexico	31.33	+0.57	+2.24	0.22
24	Inf. Fed.	61.76	+0.71	302	De Mexico	31.33	+0.57	+2.24	0.22
25	Inf. Fed.	61.76	+0.71	303	De Mexico	31.33	+0.57	+2.24	0.22
26	Inf. Fed.	61.76	+0.71	304	De Mexico	31.33	+0.57	+2.24	0.22
27	Inf. Fed.	61.76	+0.71	305	De Mexico	31.33	+0.57	+2.24	0.22
28	Inf. Fed.	61.76	+0.71	306	De Mexico	31.33	+0.57	+2.24	0.22
29	Inf. Fed.	61.76	+0.71	307	De Mexico	31.33	+0.57	+2.24	0.22
30	Inf. Fed.	61.76	+0.71	308	De Mexico	31.33	+0.57	+2.24	0.22
31	Inf. Fed.	61.76	+0.71	309	De Mexico	31.33	+0.57	+2.24	0.22
32	Inf. Fed.	61.76	+0.71	310	De Mexico	31.33	+0.57	+2.24	0.22
33	Inf. Fed.	61.76	+0.71	311	De Mexico	31.33	+0.57	+2.24	0.22
34	Inf. Fed.	61.76	+0.71	312	De Mexico	31.33	+0.57	+2.24	0.22
35	Inf. Fed.	61.76	+0.71	313	De Mexico	31.33	+0.57	+2.24	0.22
36	Inf. Fed.	61.76	+0.71	314	De Mexico	31.33	+0.57	+2.24	0.22
37	Inf. Fed.	61.76	+0.71	315	De Mexico	31.33	+0.57	+2.24	0.22
38	Inf. Fed.	61.76	+0.71	316	De Mexico	31.33	+0.57	+2.24	0.22
39	Inf. Fed.	61.76	+0.71	317	De Mexico	31.33	+0.57	+2.24	0.22
40	Inf. Fed.	61.76	+0.71	318	De Mexico	31.33	+0.57	+2.24	0.22
41	Inf. Fed.	61.76	+0.71	319	De Mexico	31.33	+0.57	+2.24	0.22
42	Inf. Fed.	61.76	+0.71	320	De Mexico	31.33	+0.57	+2.24	0.22
43	Inf. Fed.	61.76	+0.71	321	De Mexico	31.33	+0.57	+2.24	0.22
44	Inf. Fed.	61.76	+0.71	322	De Mexico	31.33	+0.57	+2.24	0.22
45	Inf. Fed.	61.76	+0.71	323	De Mexico	31.33	+0.57	+2.24	0.22
46	Inf. Fed.	61.76	+0.71	324	De Mexico	31.33	+0.57	+2.24	0.22
47	Inf. Fed.	61.76	+0.71	325	De Mexico	31.33	+0.57	+2.24	0.22
48	Inf. Fed.	61.76	+0.71	326	De Mexico	31.33	+0.57	+2.24	0.22
49	Inf. Fed.	61.76	+0.71	327	De Mexico	31.33	+0.57	+2.24	0.22
50	Inf. Fed.	61.76	+0.71	328	De Mexico	31.33	+0.57	+2.24	0.22
51	Inf. Fed.	61.76	+0.71	329	De Mexico	31.33	+0.57	+2.24	0.22
52	Inf. Fed.	61.76	+0.71	330	De Mexico	31.33	+0.57	+2.24	0.22
53	Inf. Fed.	61.76	+0.71	331	De Mexico	31.33	+0.57	+2.24	0.22
54	Inf. Fed.	61.76	+0.71	332	De Mexico	31.33	+0.57	+2.24	0.22
55	Inf. Fed.	61.76	+0.71	333	De Mexico	31.33	+0.57	+2.24	0.22
56	Inf. Fed.	61.76	+0.71	334	De Mexico	31.33	+0.57	+2.24	0.22
57	Inf. Fed.	61.76	+0.71	335	De Mexico	31.33	+0.57	+2.24	0.22
58	Inf. Fed.	61.76	+0.71	336	De Mexico	31.33	+0.57	+2.24	0.22
59	Inf. Fed.	61.76	+0.71	337	De Mexico	31.33	+0.57	+2.24	0.22
60	Inf. Fed.	61.76	+0.71	338	De Mexico	31.33	+0.57	+2.24	0.22

4113	4114	4115	4116	4117	4118	4119	4120	4121	4122	4123	4124	4125	4126	4127	4128	4129	4130	4131	4132	4133	4134	4135	4136	4137	4138	4139	4140	4141	4142	4143	4144	4145	4146	4147	4148	4149	4150	4151	4152	4153	4154	4155	4156	4157	4158	4159	4160	4161	4162	4163	4164	4165	4166	4167	4168	4169	4170	4171	4172	4173	4174	4175	4176	4177	4178	4179	4180	4181	4182	4183	4184	4185	4186	4187	4188	4189	4190	4191	4192	4193	4194	4195	4196	4197	4198	4199	4200	4201	4202	4203	4204	4205	4206	4207	4208	4209	4210	4211	4212	4213	4214	4215	4216	4217	4218	4219	4220	4221	4222	4223	4224	4225	4226	4227	4228	4229	4230	4231	4232	4233	4234	4235	4236	4237	4238	4239	4240	4241	4242	4243	4244	4245	4246	4247	4248	4249	4250	4251	4252	4253	4254	4255	4256	4257	4258	4259	4260	4261	4262	4263	4264	4265	4266	4267	4268	4269	4270	4271	4272	4273	4274	4275	4276	4277	4278	4279	4280	4281	4282	4283	4284	4285	4286	4287	4288	4289	4290	4291	4292	4293	4294	4295	4296	4297	4298	4299	4300	4301	4302	4303	4304	4305	4306	4307	4308	4309	4310	4311	4312	4313	4314	4315	4316	4317	4318	4319	4320	4321	4322	4323	4324	4325	4326	4327	4328	4329	4330	4331	4332	4333	4334	4335	4336	4337	4338	4339	4340	4341	4342	4343	4344	4345	4346	4347	4348	4349	4350	4351	4352	4353	4354	4355	4356	4357	4358	4359	4360	4361	4362	4363	4364	4365	4366	4367	4368	4369	4370	4371	4372	4373	4374	4375	4376	4377	4378	4379	4380	4381	4382	4383	4384	4385	4386	4387	4388	4389	4390	4391	4392	4393	4394	4395	4396	4397	4398	4399	4400	4401	4402	4403	4404	4405	4406	4407	4408	4409	4410	4411	4412	4413	4414	4415	4416	4417	4418	4419	4420	4421	4422	4423	4424	4425	4426	4427	4428	4429	4430	4431	4432	4433	4434	4435	4436	4437	4438	4439	4440	4441	4442	4443	4444	4445	4446	4447	4448	4449	4450	4451	4452	4453	4454	4455	4456	4457	4458	4459	4460	4461	4462	4463	4464	4465	4466	4467	4468	4469	4470	4471	4472	4473	4474	4475	4476	4477	4478	4479	4480	4481	4482	4483	4484	4485	4486	4487	4488	4489	4490	4491	4492	4493	4494	4495	4496	4497	4498	4499	4500	4501	4502	4503	4504	4505	4506	4507	4508	4509	4510	4511	4512	4513	4514	4515	4516	4517	4518	4519	4520	4521	4522	4523	4524	4525	4526	4527	4528	4529	4530	4531	4532	4533	4534	4535	4536	4537	4538	4539	4540	4541	4542	4543	4544	4545	4546	4547	4548	4549	4550	4551	4552	4553	4554	4555	4556	4557	4558	4559	4560	4561	4562	4563	4564	4565	4566	4567	4568	4569	4570	4571	4572	4573	4574	4575	4576	4577	4578	4579	4580	4581	4582	4583	4584	4585	4586	4587	4588	4589	4590	4591	4592	4593	4594	4595	4596	4597	4598	4599	4600	4601	4602	4603	4604	4605	4606	4607	4608	4609	4610	4611	4612	4613	4614	4615	4616	4617	4618	4619	4620	4621	4622	4623	4624	4625	4626	4627	4628	4629	4630	4631	4632	4633	4634	4635	4636	4637	4638	4639	4640	4641	4642	4643	4644	4645	4646	4647	4648	4649	4650	4651	4652	4653	4654	4655	4656	4657	4658	4659	4660	4661	4662	4663	4664	4665	4666	4667	4668	4669	4670	4671	4672	4673	4674	4675	4676	4677	4678	4679	4680	4681	4682	4683	4684	4685	4686	4687	4688	4689	4690	4691	4692	4693	4694	4695	4696	4697	4698	4699	4700	4701	4702	4703	4704	4705	4706	4707	4708	4709	4710	4711	4712	4713	4714	4715	4716	4717	4718	4719	4720	4721	4722	4723	4724	4725	4726	4727	4728	4729	4730	4731	4732	4733	4734	4735	4736	4737	4738	4739	4740	4741	4742	4743	4744	4745	4746	4747	4748	4749	4750	4751	4752	4753	4754	4755	4756	4757	4758	4759	4760	4761	4762	4763	4764	4765	4766	4767	4768	4769	4770	4771	4772	4773	4774	4775	4776	4777	4778	4779	4780	4781	4782	4783	4784	4785	4786	4787	4788	4789	4790	4791	4792	4793	4794	4795	4796	4797	4798	4799	4800	4801	4802	4803	4804	4805	4806	4807	4808	4809	4810	4811	4812	4813	4814	4815	4816	4817	4818	4819	4820	4821	4822	4823	4824	4825	4826	4827	4828	4829	4830	4831	4832	4833	4834	4835	4836	4837	4838	4839	4840	4841	4842	4843	4844	4845	4846	4847	4848	4849	4850	4851	4852	4853	4854	4855	4856	4857	4858	4859	4860	4861	4862	4863	4864	4865	4866	4867	4868	4869	4870	4871	4872	4873	4874	4875	4876	4877	4878	4879	4880	4881	4882	4883	4884	4885	4886	4887	4888	4889	4890	4891	4892	4893	4894	4895	4896	4897	4898	4899	4900	4901	4902	4903	4904	4905	4906	4907	4908	4909	4910	4911	4912	4913	4914	4915	4916	4917	4918	4919	4920	4921	4922	4923	4924	4925	4926	4927	4928	4929	4930	4931	4932	4933	4934	4935	4936	4937	4938	4939	4940	4941	4942	4943	4944	4945	4946	4947	4948	4949	4950	4951	4952	4953	4954	4955	4956	4957	4958	4959	4960	4961	4962	4963	4964	4965	4966	4967	4968	4969	4970	4971	4972	4973	4974	4975	4976	4977	4978	4979	4980	4981	4982	4983	4984	4985	4986	4987	4988	4989	4990	4991	4992	4993	4994	4995	4996	4997	4998	4999	5000
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N. American States Act	175B	Conf.	1342

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11.21	21.29	---	FAE European June 11	\$24.14	---	EIFED Mid Summ	\$1.20	1.20	---	Storying Handed	100.3
13.50	34.40	+0.02	FAE European June 11	\$48.27	---	Crossm 11/14 East	\$12.54	13.44	+0.05	---	---
11.27	1.55	---	FAE European June 11	\$48.27	---	CAF (Hazard)	\$128.99	31.00	+0.06	---	---
			Weekly Holdings								

[illegible]

The Charities Deposit Fund

Money Market

	Gross	Net
Adam & Co. Inc.		

Barclays Prime Account

Charterhouse Bank Limited
1 Raffles Place, Singapore 048611

Dartington & Co Ltd
Dartington, Totnes, Devon TQ9 6JE

Henderson/Bank of Scotland
38 Threadneedle St EC2P 2EH
Moony NWL, Clerks Acc. 19.25

Midland Bank plc

Under \$10,000	1.00
\$10,000 to \$49,999	1.25
\$50,000 and above	1.50

Remember: Money Matters!

Save & Prosper, Robert Fleming
28 Western Rd, Rosford RM1 3LB.

J. Henry Schroder Waggoner & Co
Enterprise House, Portsmouth 4

*a (shown in last column) allow for all
a different prices include all expenses.

11 brought through managers. 2 Prevail
3 Guerrilla press. 4 Sandpiper 5 Year
6 10. 7 Ex-urbanization 8 Only available

BOC Grp	32	Nat West B
BSR	14	P & O Ltd
BTR	45	Plessey

Bombardier.....	126	Boeing
Bowditch.....	130	Sears
Bris Aerospace.....	148	TI
		Time

Grand Met.....	34	Samuel Pratt
GUS 'G'.....	75	Old
Guardian.....	75	Best of all

Impr.	28	Sbell.
Jaguar	27	Tricentrol
Ladbroke	32	Ultramar

COMMODITIES AND AGRICULTURE

'Complacent' gold mines urged to spend more on promotion

BY STEFAN WAGSTYL

GOLD MINING companies have been urged to spend more money on promoting the metal to make sure that rising supplies do not swamp the market.

Mr Julian Baring, gold specialist at London stockbroker James Capel, yesterday said a Financial Times conference in London, that the industry was in danger of allowing complacency to overtake it at a time when the profit margin was high enough to attract many newcomers.

"Why isn't the industry doing more to protect itself against the potential fall in the gold price than this new production could bring about?" When you think what De Beers had achieved with diamonds it makes you wonder why the same effort is not made with gold.

Mr Baring suggested that the industry might spend 3 per cent of its annual turnover—or some \$470m a year. He estimated that South African producers now spend about 1 per cent of their turnover on promotion.

Mr Baring's theme was echoed by Mr Timothy Green, a consultant to Consolidated Goldfields, who said the industry needed a radical idea to follow the success in the early 1970s of the Kruggerand,

the South African gold coin which was promoted by InterGold, the sales arm of the Chamber of Mines of South Africa.

Jewellery was the key, he said. The industry had to promote high-carat gold jewellery, sold with a low mark-up from the retailer. Producers had to get away from 9 carat jewellery sold (as in England) at a premium of 300 to 400 per cent of the gold price.

Speakers at the conference were generally cautious about the future prospects for the gold price, predicting modest increases at best.

Mr Green said that, although prices might rise for a time if gold found favour with investors, he saw little prospect of an increase in real terms year in year out. It is this very realisation that gold is going nowhere that keeps the investor at bay.

Mr Baring said he expected gold to hold its value. Mr Tom Main, assistant general manager of the Chamber of Mines, said that sluggish world economic growth, low inflation and relatively low interest rates accompanied by a declining dollar and low oil prices were not especially propitious for a bull market in gold. "I believe that the gold

price will rise moderately this year but will not show a steep ascent in the short to medium term."

Dr Chris Stals, Director-General of Finance at the South African Chamber of Mines, said:

FINANCIAL TIMES CONFERENCE GOLD

African Ministry of Finance, denied suggestions that his government might be planning changes to its two-tier foreign exchange market to switch dividend payments from commercial rands to the much weaker financial rands. He confirmed 100 per cent that it was never been considered in official circles.

Asked if the Government might make changes if Western countries imposed new economic sanctions, Dr Stals said: "It's something that one may want to consider if sanctions do become serious."

Dr Stals also denied that the

South African Government planned to increase the 25 per cent tax surcharge imposed on gold mine company profits. The surcharge had been introduced as a temporary measure. "I don't know when, but the next step should be to reduce it."

Mr Robert Guy, a director of N. M. Rothschild, the London merchant and bullion bank, criticised the British Government for continuing with the imposition of 15 per cent value-added tax (sales tax) on gold. The tax was a convenient device to investment and a powerful encouragement for fraud. The only practical solution was to cut the tax rate to 5 per cent, which would virtually eliminate fraud and stimulate sales of jewellery and sovereign coins.

Mr Guy said that the pattern of trade in the gold market had changed in recent years with investors and speculators leaving the market to be replaced by mining companies. South African companies were making fewer forward sales because of the increase in the rand price of gold and the continuing decline in their country's credit rating. But Canadian and Australian producers were showing considerably more interest in selling their output forward.

LONDON MARKETS

COCOA VALUES fell on the London futures markets yesterday for the eighth successive trading day as reports of new crop sales by the Ivory Coast added to the established bearish sentiment. The September position fell to £1,255.50 a tonne took the aggregate fall over the past two weeks to £78.50 a tonne. Dealers said the market's mood was uncertain ahead of next month's renewed attempt to renegotiate the International Cocoa Agreement. The coffee futures market gained ground with the September position ending £38.50 higher at £1,857.50 a tonne. In the absence of fresh fundamental news or immediate prospects for frost in Brazil's coffee belt, traders attributed the rise to technical buying based on chart patterns.

LIME prices supplied by Amalgamated Metal Trading.

ALUMINIUM

Official closing (am): Cash 778.5-780.5, three months 775.5-777.5, six months 773.5-775.5, September 773.5 (name), Final turnover: 177,424, turnover: 16,500 tonnes.

COPPER

Official closing (am): Cash 260.5-261.5, three months 258.5-260.5, six months 256.5-258.5, September 256.5 (name), Final turnover: 177,424, turnover: 16,500 tonnes.

LEAD

Official closing (am): Cash 260.5-261.5, three months 258.5-260.5, six months 256.5-258.5, September 256.5 (name), Final turnover: 177,424, turnover: 16,500 tonnes.

NICKEL

Official closing (am): Cash 537.4-538.4, three months 534.4-535.4, six months 532.4-533.4, September 532.4 (name), Final turnover: 177,424, turnover: 16,500 tonnes.

ZINC

Official closing (am): Cash 537.4-538.4, three months 534.4-535.4, six months 532.4-533.4, September 532.4 (name), Final turnover: 177,424, turnover: 16,500 tonnes.

GOLD

Official closing (am): Cash 537.4-538.4, three months 534.4-535.4, six months 532.4-533.4, September 532.4 (name), Final turnover: 177,424, turnover: 16,500 tonnes.

SILVER

Official closing (am): Cash 537.4-538.4, three months 534.4-535.4, six months 532.4-533.4, September 532.4 (name), Final turnover: 177,424, turnover: 16,500 tonnes.

MEAT

Official closing (am): Cash 537.4-538.4, three months 534.4-535.4, six months 532.4-533.4, September 532.4 (name), Final turnover: 177,424, turnover: 16,500 tonnes.

WHEAT

Official closing (am): Cash 537.4-538.4, three months 534.4-535.4, six months 532.4-533.4, September 532.4 (name), Final turnover: 177,424, turnover: 16,500 tonnes.

BARLEY

Official closing (am): Cash 537.4-538.4, three months 534.4-535.4, six months 532.4-533.4, September 532.4 (name), Final turnover: 177,424, turnover: 16,500 tonnes.

RUBBER

Official closing (am): Cash 537.4-538.4, three months 534.4-535.4, six months 532.4-533.4, September 532.4 (name), Final turnover: 177,424, turnover: 16,500 tonnes.

SUGAR

Official closing (am): Cash 537.4-538.4, three months 534.4-535.4, six months 532.4-533.4, September 532.4 (name), Final turnover: 177,424, turnover: 16,500 tonnes.

INDICES

REUTERS
June 19 June 17 1986 200-Year Ago
1535.8 1531.3 1781.1 1794.1
(Base: September 16 1931 = 100)

DOW JONES
June 19 June 17 1986 Year Ago
124.19 124.06 119.58
118.01 117.98 118.76
(Base: December 31 1937 = 100)

MAIN PRICE CHANGES

In tonnes unless otherwise stated.
June 18 24 1/2 Month
1986 = 490

Metals
Aluminium: 1535.8-1531.3 1781.1 1794.1
Copper: 260.5-261.5 258.5 260.5
Gold: 537.4-538.4 534.4 535.4
Lead: 256.5-258.5 256.5 258.5
Nickel: 537.4-538.4 534.4 535.4
Silver: 537.4-538.4 534.4 535.4
Zinc: 537.4-538.4 534.4 535.4

Grains
Wheat: 111.25-111.50 111.25 111.50
Barley: 111.25-111.50 111.25 111.50
Rice: 111.25-111.50 111.25 111.50
Soyabean: 111.25-111.50 111.25 111.50
Wheat: 111.25-111.50 111.25 111.50

Cocoa
Cocoa: 1255.50-1256.50 1255.50 1256.50
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US MARKETS

NEW YORK COFFEE advanced again mainly due to a positive technical situation to finish \$1.39 up in the spot. July position, reports of possible crop damage in Brazil shortly before the close triggered high steps and led to panic buying on the close. Precious metals closed mainly unchanged after a short rally after the resignation of Mexican finance minister Silva Herzog. A statement by Mr Volcker, the Federal Reserve chairman, eased the tensions, which also affected the Chicago treasury bond market. Continued nervousness over expected interest rate cuts, sluggish US economy and disappointing US GNP figures unsettled the market preventing any new direction.

NEW YORK

ALUMINIUM 40,000 lbs. cents/lb.
June 82.50-83.50 82.50 83.50
July 82.50-83.50 82.50 83.50
Aug 82.50-83.50 82.50 83.50
Sept 82.50-83.50 82.50 83.50
Oct 82.50-83.50 82.50 83.50

COCOA 10 tonnes, \$/tonne
June 1775-1785 1775 1785
July 1775-1785 1775 1785
Aug 1775-1785 1775 1785
Sept 1775-1785 1775 1785
Oct 1775-1785 1775 1785

COFFEE C 37,500 lbs. cents/lb.
June 1857.50-1858.50 1857.50 1858.50
July 1857.50-1858.50 1857.50 1858.50
Aug 1857.50-1858.50 1857.50 1858.50
Sept 1857.50-1858.50 1857.50 1858.50
Oct 1857.50-1858.50 1857.50 1858.50

COPPER 25,000 lbs. cents/lb.
June 82.50-83.50 82.50 83.50
July 82.50-83.50 82.50 83.50
Aug 82.50-83.50 82.50 83.50
Sept 82.50-83.50 82.50 83.50
Oct 82.50-83.50 82.50 83.50

COTTON 50,000 lbs. cents/lb.
June 67.15-67.15 67.15 67.15
July 67.15-67.15 67.15 67.15
Aug 67.15-67.15 67.15 67.15
Sept 67.15-67.15 67.15 67.15
Oct 67.15-67.15 67.15 67.15

CRUDE OIL (LIGHT) 42,000 US gallons, \$/barrel
June 13.65-13.65 13.65 13.65
July 13.65-13.65 13.65 13.65
Aug 13.65-13.65 13.65 13.65
Sept 13.65-13.65 13.65 13.65
Oct 13.65-13.65 13.65 13.65

GOLD 100 Troy oz. \$/Troy oz.
June 377.4-378.4 377.4 378.4
July 377.4-378.4 377.4 378.4
Aug 377.4-378.4 377.4 378.4
Sept 377.4-378.4 377.4 378.4
Oct 377.4-378.4 377.4 378.4

HEATING OIL 42,000 US gallons, \$/barrel
June 13.65-13.65 13.65 13.65
July 13.65-13.65 13.65 13.65
Aug 13.65-13.65 13.65 13.65
Sept 13.65-13.65 13.65 13.65
Oct 13.65-13.65 13.65 13.65

SOYABEAN MEAL 50,000 lbs. cents/lb.
June 37.75-37.75 37.75 37.75
July 37.75-37.75 37.75 37.75
Aug 37.75-37.75 37.75 37.75
Sept 37.75-37.75 37.75 37.75
Oct 37.75-37.75 37.75 37.75

WHEAT 111.25-111.50 111.25 111.50
July 111.25-111.50 111.25 111.50
Aug 111.25-111.50 111.25 111.50
Sept 111.25-111.50 111.25 111.50
Oct 111.25-111.50 111.25 111.50

BARLEY 111.25-111.50 111.25 111.50
July 111.25-111.50 111.25 111.50
Aug 111.25-111.50 111.25 111.50
Sept 111.25-111.50 111.25 111.50
Oct 111.25-111.50 111.25 111.50

RUBBER 111.25-111.50 111.25 111.50
July 111.25-111.50 111.25 111.50
Aug 111.25-111.50 111.25 111.50
Sept 111.25-111.50 111.25 111.50
Oct 111.25-111.50 111.25 111.50

SUGAR 111.25-111.50 111.25 111.50
July 111.25-111.50 111.25 111.50
Aug 111.25-111.50 111.25 111.50
Sept 111.25-111.50 111.25 111.50
Oct 111.25-111.50 111.25 111.50

ORANGE JUICE 15,000 lb. cents/lb.

July 103.50-103.50 103.50 103.50
Aug 103.50-103.50 103.50 103.50
Sept 103.50-103.50 103.50 103.50
Oct 103.50-103.50 103.50 103.50
Nov 103.50-103.50 103.50 103.50

PLATINUM 5 Troy oz. \$/Troy oz.
June 432.5-432.5 432.5 432.5
July 432.5-432.5 432.5 432.5
Aug 432.5-432.5 432.5 432.5
Sept 432.5-432.5 432.5 432.5
Oct 432.5-432.5 432.5 432.5

SILVER 5,000 Troy oz. cents/100 Troy oz.
June 326.5-326.5 326.5 326.5
July 326.5-326.5 326.5 326.5
Aug 326.5-326.5 326.5 326.5
Sept 326.5-326.5 326.5 326.5
Oct 326.5-326.5 326.5 326.5

SUGAR WORLD 111.25-111.50 111.25 111.50
July 111.25-111.50 111.25 111.50
Aug 111.25-111.50 111.25 111.50
Sept 111.25-111.50 111.25 111.50
Oct 111.25-111.50 111.25 111.50

LIVE CATTLE 40,000 lb. cents/lb.
June 43.25-43.25 43.25 43.25
July 43.25-43.25 43.25 43.25
Aug 43.25-43.25 43.25 43.25
Sept 43.25-43.25 43.25 43.25
Oct 43.25-43.25 43.25 43.25

LIVE HOGS 30,000 lb. cents/lb.
June 41.75-41.75 41.75 41.75
July 41.75-41.75 41.75 41.75
Aug 41.75-41.75 41.75 41.75
Sept 41.75-41.75 41.75 41.75
Oct 41.75-41.75 41.75 41.75

BAKED BEANS 30,000 lb. cents/lb.
June 19.75-19.75 19.75 19.75
July 19.75-19.75 19.75 19.75
Aug 19.75-19.75 19.75 19.75
Sept 19.75-19.75 19.75 19.75
Oct 19.75-19.75 19.75 19.75

SOYABEAN MEAL 50,000 lbs. cents/lb.
June 37.75-37.75 37.75 37.75
July 37.75-37.75 37.75 37.75
Aug 37.75-37.75 37.75 37.75
Sept 37.75-37.75 37.75 37.75
Oct 37.75-37.75 37.75 37.75

SOYABEAN MEAL 100 tons, \$/ton
June 377.5-377.5 377.5 377.5
July 377.5-377.5 377.5 377.5
Aug 377.5-377.5 377.5 377.5
Sept 377.5-377.5 377.5 377.5
Oct 377.5-377.5 377.5 377.5

SOYABEAN OIL 50,000 lbs. cents/lb.
June 37.75-37.75 37.75 37.75
July 37.75-37.75 37.75 37.75
Aug 37.75-37.75 37.75 37.75
Sept 37.75-37.75 37.75 37.75
Oct 37.75-37.75 37.75 37.75

CRUDE OIL - FOB (8 per barrel) - July
Arab Light 19.75-19.75 19.75 19.75
Arab Heavy 19.75-19.75 19.75 19.75
Dubai 19.75-19.75 19.75 19.75
W.T.I. (1 ppm est.) 19.75-19.75 19.75 19.75
Urals (off WTI) 19.75-19.75 19.75 19.75

PRODUCTS - North West Europe
Prompt delivery of 6 per tonne
Gas Oil 111.25-111.25 111.25 111.25
Heating Oil 111.25-111.25 111.25 111.25
Naphta 111.25-111.25 111.25 111.25

GAS OIL FUTURES
Month Year's Day or Done
July 111.25-111.25 111.25 111.25
Aug 111.25-111.25 111.25 111.25
Sept 111.25-111.25 111.25 111.25
Oct 111.25-111.25 111.25 111.25
Nov 111.25-111.25 111.25 111.25

One-day waterways licence introduced
THE BRITISH Waterways Board has introduced a one-day licence to encourage boat owners to use its 2,000-mile network.
Waterway explorer licences will cost £2 for a powered boat and £1 for rowing boats and dinghies. The board has also launched a safety leaflet and video entitled Be Water Wise.

US admits trade war strategy

BY JAMES BUXTON IN ROME

MR RICHARD LYNG, the US agriculture secretary, publicly acknowledged for the first time to an international audience yesterday that US farm policies "will cause new concerns in world markets."

In a speech which will have done little to ease US-EEC tensions over farm trade he told the World Food Council meeting in Rome that the US was "now engaging vigorously in some of the practices which we so strongly criticised in the past."

"We are in fact," he said, "determined to regain a substantial part of the agricultural exports we have lost during the past five or six years because others were unwilling to heed our complaints in the past."

He said that US agricultural exports fell from \$44bn in 1981 to \$37bn in 1985. Mr Lyng pointed to the US 1985 Food Security Act, which will have the effect of lowering US export prices on many commodities, while raising subsidies to US farmers. It therefore makes the US a potentially more vigorous competitor in international commodities markets for agricultural commodities, with a system of farm price support not unlike that of the EEC.

Mr Lyng was addressing a ministerial session of the world Food Council, a UN body which brings together government representatives to discuss world food issues in a more reflective atmosphere than that of a

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Volcker aids dollar recovery

The dollar recovered from early weakness on two foreign exchange markets yesterday, as the main factors influencing trading were the revision to first quarter US gross national product growth and the implications of a weaker dollar. Fears about the impact on the US banking system, from a possible default by Mexico on its foreign debts, following the replacement of Mr. Jesus Silva Herzog, Mexican Finance Minister, depressed the dollar initially, but Mr. Paul Volcker, chairman of the Federal Reserve Board, said today that he expects no change in Mexican policy. This helped the dollar recover, as well as Mr. Volcker's warnings of a further dollar decline, and about rapid monetary expansion before a US Congressional subcommittee. Similar comments about the dollar, made by US Treasury Secretary, pushed the dollar down in Tokyo. Both Mr. Volcker and Mr. Baker called for faster action by Japan and West Germany.

With attention now focused on US second quarter growth, the downward revision of first quarter GNP to 2.9 per cent from 3.7 per cent had only a limited impact. The dollar closed unchanged at DM 2.2405 and Sfr 1.55. It eased

£ IN NEW YORK

June 18	Latest	Prev. close
2 spot	1.5100-1.5098	1.5098
1 month	1.5100-1.5098	1.5098
3 months	1.5100-1.5098	1.5098
6 months	1.5100-1.5098	1.5098
12 months	1.5100-1.5098	1.5098

Forward premiums and discounts apply to the US dollar.

to Y167.60 from Y167.75, but improved to Y167.75 from Y167.74. On Bank of England figures the dollar's exchange rate index rose in 1986 to 115.5, against the dollar in 1985 to 115.55. The dollar's exchange rate index was unchanged at 75.6, compared with 75.6 six months ago. Starting attracted little attention, and was generally on the sidelines. It lost 10 points to \$1500-1501, and also declined to DM 3.3625 from DM 3.3650; to Sfr 1.55 from Sfr 1.5575; and to Y251.50 from Y251.75, but was unchanged at Y167.75.

The dollar's exchange rate index was unchanged at 75.6, compared with 75.6 six months ago. Starting attracted little attention, and was generally on the sidelines. It lost 10 points to \$1500-1501, and also declined to DM 3.3625 from DM 3.3650; to Sfr 1.55 from Sfr 1.5575; and to Y251.50 from Y251.75, but was unchanged at Y167.75.

IN WEST GERMANY

The Bundesbank did not intervene yesterday when the dollar was fixed at DM 2.2405, compared with DM 2.2400 Monday. Trading was generally quiet, ahead of the revised US GNP figure, but then reacted to Mr. Volcker's testimony before a US Congressional subcommittee. With German money supply growing outside the official target range, and the D-mark still around the bottom of the EMS, no change is expected in monetary policy at today's Bundesbank council meeting. After Monday's cut in French interest rates the French franc came off its ceiling against the D-mark at yesterday's Frankfurt fixing. The dollar closed at DM 2.2405, compared with DM 2.2400 Monday.

JAPANESE YEN

Trading range against the dollar in 1986 is 202.70 to 261.05. May average 187.81. Exchange rate index 206.5 against 197.2 six months ago.

The yen showed little change against the dollar in Tokyo yesterday, but improved from the New York close. The dollar finished at Y167.75 in Tokyo, compared with Y168.50 on Tuesday, and Y167.95 overnight in New York. The US currency opened at a high of Y167.95, and fell to a low of Y168.45.

FINANCIAL FUTURES

US bonds below best

US Treasury bonds finished below the days highs in the London International Financial Futures Exchange yesterday. Prices opened on a steady to firm note in expectation of only a modest decline in revised first quarter GNP figures, and a rise of 2.9 per cent after a previous 3.7 per cent provided a brief upward move. However, news of a rise in inflation to 2.9 per cent

98-22 up from 96-15 and touched 98-22 before 97-17 before finishing at 96-22.

Gold prices showed a weaker trend, ignoring lower UK unit labour costs as de rise to industrial production. Profit taking earlier in the week and an absence of retail buying prompted dealers to run short and this was met with little resistance.

Euro-dollar prices recorded modest gains, reflecting a generally firm undertone while three-month sterling deposits finished on a weaker note despite a stable cash market.

The September price opened at

Strike	Call	Put	Call	Put	Call	Put	Call	Put	Call	Put
price	Sept	Dec	Mar	June	Sept	Dec	Mar	June	Sept	Dec
118	5.38	8.38	—	0.47	1.28	—	—	—	—	—
120	5.38	8.38	—	0.47	1.28	—	—	—	—	—
122	5.38	8.38	—	0.47	1.28	—	—	—	—	—
124	5.38	8.38	—	0.47	1.28	—	—	—	—	—
126	5.38	8.38	—	0.47	1.28	—	—	—	—	—
128	5.38	8.38	—	0.47	1.28	—	—	—	—	—
130	5.38	8.38	—	0.47	1.28	—	—	—	—	—

Estimated volume total, Calls 542, Puts 217

Previous day's open int, Calls 7,006, Puts 3,065

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LIFE LONG GILT FUTURES OPTIONS

Strike	Call	Put	Call	Put	Call	Put	Call	Put	Call	Put
price	Sept	Dec	Mar	June	Sept	Dec	Mar	June	Sept	Dec
118	5.38	8.38	—	0.47	1.28	—	—	—	—	—
120	5.38	8.38	—	0.47	1.28	—	—	—	—	—
122	5.38	8.38	—	0.47	1.28	—	—	—	—	—
124	5.38	8.38	—	0.47	1.28	—	—	—	—	—
126	5.38	8.38	—	0.47	1.28	—	—	—	—	—
128	5.38	8.38	—	0.47	1.28	—	—	—	—	—
130	5.38	8.38	—	0.47	1.28	—	—	—	—	—

Estimated volume total, Calls 542, Puts 217

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AMERICANS—Cont.

LONDON SHARE SERVICE

ENGINEERING

ENTREPRENEUR			INDUSTRIAL			ENTREPRENEUR		
+	BY	YR	1985	+	BY	YR		

Slack	Price
Blackwood Hodge	50

	Net	CYR	B/S	P/E	Hgh	Low	Stock	P/B	-	Net	CYR	B/S
NIL	—	27	9.4	160	118	Away	139	+3		62	♦	6.1

Boatmen Engineers Cl.	620-2
Dayton Wm 10p	181

412.0	9.7	2.8	15.8	285	130	Amber Ind. 10p	245	85	49
8	—	—	—	£307	£157	Amor Group F&M20	5227	Q17.5%	5.2

Bridgwater £1	105
Highway 10p	84

12.0	0.3	1	—	65	42	Aug. African Fin 7-yr.	35	—	—	—
12.0	3.6	3.4	14.3	28	20	Apple Nordic	26	1.4	3.2	7.6

Bristol Ch. Ship Ldg	6
Bromsgrove Inds Co	269

12.0	3.1	1.3	13.1	405	180	Appellate LA & PI Sup.	180	2.9	0.7
-1			27.0	46	32	American 10p	38	22.4	2.5

Brock Eng. 10p	22
Brock Tool Sp	41st

69.16	32.45	32	23	Arthur Trust Inc.	23	-1	22	73	11
71.29	39.43	43	51	Ashley Ind. Tr.	51			

Brown (John)	29
Bellongh 20p	27

[illegible]

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"Recent Issues" and "Rights" Page 43
(International Edition Page 27)

This service is available to every Company dealt in on Stock Exchanges throughout the United Kingdom for a fee of £875 per annum plus £100 per each country.

LONDON STOCK EXCHANGE

Banking issues lead fifth successive advance in equity values

Account Dealing Dates
Option
*First Declared Last Account
Dealing Date
June 2 June 12 June 22
June 15 June 25 June 27
June 30 July 10 July 21
*New-time dealing may take
place from 9.30 am two business days
after.

A strong financial sector featured in another third forward yesterday which left the FT equity indices higher for the fifth consecutive session. Banking issues led the advance as word spread of sizeable buyings of NatWest old shares. US investors, barred by SEC regulations from taking on mid-paid shares including those resulting from the recent NatWest rights issue, seemed keen to top-up portfolio following a report that the UK authorities could soon close down a two business days after.

The sustained demand impinged on jobbers' short book positions and both classes of NatWest stock rose higher: the old reached 50p before easing late to close at 49p for a gain of 20 on the day. The activity in NatWest overshadowed other clearers but Merchant bank issues rose steadily throughout. The surrounding market scene was again one of confidence and saw a repetition of the previous two trading sessions. A selective institutional demand for stock solders made good progress to higher levels. Double-figure gains were finally commonplace and the FT Ordinary share index closed 14.1 up for a five-day rise of nearly 40 points to 1,240.1.

A slightly lower sterling exchange rate against the dollar helped the market performance which was unaffected by news of the April industrial and manufacturing figures.

In sharp contrast, another unhappy day in Government securities ended with several longer-dated issues down a point. Operators pointed to the market's current lack of scope and saw little reason for fresh investment until the authorities had established a new yield structure; fresh funding by the authorities is expected at any moment. Selling pressure was seldom heavy but with dealers experiencing something of a "yarn" strike it made quite an impression on longer maturities. Sporadic switching from conventional gilts imparted stability to index-linked stocks after the recent fall.

Other clearers were overshadowed by NatWest's performance, but still firmed with gains ranging to 8. Barclays were a much dearer at 49p and Lloyds firmed 5 to 38p, while Midland hardened a few pence at 53p. Merchant banks gained ground throughout the day. Mercury International was prominent with a rise of 25 at 73p and Schroders put on 10 at 77p as did Kilmac at 26p, while London and Manchester added 11 at 193p. Britannic put on 10 to 85p and

Legal and General appreciated 9 at 27p. Among Lloyds Brokers, Willis Faber, which holds a near-25 per cent stake in merchant bank Morgan Grenfell, advanced 12 to 41p. Stange Warren rose 7 at 115p. Windsor Securities gained a couple of pence more making a two-day rise of 8 at 46p on the announcement that Channel Hotels and Properties had increased its stake in the company to 20.56 per cent.

The ex-Malaysian plantations group Guthrie Corporation returned to the market after an absence of five years. Now a diversified industrial holding company controlled by the Malaysian government investment fund, Guthrie attracted only a small interest and closed at 151p compared with the offer price of 150p. A quiet day in the building sector left prices with small occasional movements either way. J. J. Lovell hardened 2 to 22p, while the increased bank year earnings. Barrat Developments, unsettled by recent director share sales, eased 6 to 140p.

Burton good again
Leading Retailers made modest progress in relatively subdued trading. Burton responded to publicity given to a broker's circular and improved 8 more to 28p. H. J. P. Securities had a few pence to 23p following the result of the rights issue, while occasional interest was also evident for Marks and Spencer, 3 up at 20p, and W. R. Smith 4 at 27p. Sears, a perennial takeover favourite, closed 3 up at 127p. Laura Ashley were again wanted and put on 6 to 20p, while Empire Stores closed 4 up at 190p despite a bearish circular from brokers. A. J. J. improved 7 to 123p following a bid approach, but disappointment with the full-year figures left Stead and Smith 4 at 27p. A. J. J. improved 7 to 123p following a bid approach, but disappointment with the full-year figures left Stead and Smith 4 at 27p.

Bying on hopes of early news from the Monopolies and Mergers Commission on GEC's bid for the preliminary results of the forthcoming Thames Television flotation with a gain of 12 at 46p. Following a broker's cautious view on the company, but later rallied strongly to close the day unaltered at 190p. The preliminary results of the forthcoming Thames Television flotation with a gain of 12 at 46p.

Elsewhere in Electricals, AEG Electronics jumped 27 to 390p on revised speculative buying, while W. R. Smith added 9 at 86p for a similar reason. Oxford Instruments put on 10 at 57p after comment on the digital life insurance industry showed to good advantage, still reflecting recent reports of a bumper endowment mortgage business. Prudential led a group of 34 to 81p, while London and Manchester added 11 at 193p. Britannic put on 10 to 85p and

FINANCIAL TIMES STOCK INDICES

FINANCIAL TIMES STOCK INDICES																			
	June 18	June 17	June 16	June 15	June 14	June 13	June 12	June 11	June 10	1986		Since Completion							
										High	Low	High	Low						
Government Secs	90.65	91.03	91.51	91.67	90.65	92.17	94.51	80.39	127.4	49.18									
Fixed Interest	96.56	96.65	96.94	96.62	96.64	86.45	97.51	86.58	120.4	50.53									
Ordinary Ss	1240.1	1236.0	1218.5	1213.7	1204.1	1202.9	1209.0	1094.5	1025.9	49.4									
Gold Mines	226.9	227.0	226.2	224.4	225.5	492.5	347.0	592.3	794.7	43.5									
											08/02/77								
Ord. Div. Yield	4.11	4.24	4.35	4.37	4.39	4.72													
Earnings Wt. (Mld)	9.90	9.96	10.01	10.04	10.13	11.80													
P/E Ratio (Mld)	12.29	12.19	12.15	12.11	12.01	10.34													
Total Sharehldrs (Est)	24,531	24,824	24,526	24,551	24,949	21,397													
Equity Turnover Ss		629.50	469.69	549.56	572.78	269.09													
Equity Bargains		22,821	23,251	22,741	22,562	18,065													
Shares Traded (Mld)		285.9	222.7	263.7	245.5	153.1													
S.E. ACTIVITY																			
											</								

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CANADA

Sales	Stock	High	Low	Open	Close	Sales	Stock	High	Low	Open	Close	Sales	Stock	High	Low	Open	Close
TORONTO																	
Prices at 2:30pm																	
June 18																	
328	AMCA Int	317 1/2	175	175	-1/4	300	Conformal	180	180	180	180	31470	LLC	32 1/2	20 1/2	21 1/2	-1/4
1000	Abertor	400	245	245	-	520	Con Sam A	180	245	180	180	3800	Lo Lab	13 1/2	5 1/2	5 1/2	-1/4
134	Agropur	211 1/2	214	214	-1/4	1050	CSB	37 1/2	7 1/2	37 1/2	7 1/2	3400	Lumonica	114 1/4	14 1/4	14 1/4	-
1028	Alinta En	221 1/2	111	111	-1/4	2100	CSB Gas	526 1/2	26 1/2	526 1/2	26 1/2	3600	Mil Corp	17 1/2	19 1/2	19 1/2	-
1028	Alinta En	221 1/2	111	111	-1/4	420	Con Glass	100	100	100	100	9182	Manit H X	11 1/2	7 1/2	7 1/2	-
4982	Alcan	543	424	424	-1/4	31050	Cont Bank	10 1/4	10 1/4	10 1/4	10 1/4	567	McIn Hry I	117 1/2	17 1/2	17 1/2	-
643	Algonine St	143	143	143	-	5140	Conform	8 1/4	8 1/4	8 1/4	8 1/4	10855	McIn Hry II	117 1/2	17 1/2	17 1/2	-
2070	Almex	320 1/2	320 1/2	320 1/2	-1/4	1482	Conform Ltd	180	180	180	180	330	McIn Hry III	117 1/2	17 1/2	17 1/2	-
2201	Alco I	32 1/2	32 1/2	32 1/2	-1/4	10950	C Paiton C	118 1/2	118 1/2	118 1/2	118 1/2	6019	McIn Hry IV	117 1/2	17 1/2	17 1/2	-
2320	Alco B	32 1/2	32 1/2	32 1/2	-1/4	2300	Cokelea R	118	118	118	118	3300	McIn Hry V	117 1/2	17 1/2	17 1/2	-
2370	Alco C	32 1/2	32 1/2	32 1/2	-1/4	150	Conform Ltd	118	118	118	118	3300	McIn Hry VI	117 1/2	17 1/2	17 1/2	-
2370	Alco D	32 1/2	32 1/2	32 1/2	-1/4	100	Crowe	33 1/2	33 1/2	33 1/2	33 1/2	3300	McIn Hry VII	117 1/2	17 1/2	17 1/2	-
2370	Alco E	32 1/2	32 1/2	32 1/2	-1/4	36357	Crowe A	115	115	115	115	3300	McIn Hry VIII	117 1/2	17 1/2	17 1/2	-
2370	Alco F	32 1/2	32 1/2	32 1/2	-1/4	130	Crowe B	115	115	115	115	3300	McIn Hry IX	117 1/2	17 1/2	17 1/2	-
2370	Alco G	32 1/2	32 1/2	32 1/2	-1/4	1320	Danion A	57 1/2	57 1/2	57 1/2	57 1/2	3300	McIn Hry X	117 1/2	17 1/2	17 1/2	-
2370	Alco H	32 1/2	32 1/2	32 1/2	-1/4	10400	Danion B	57 1/2	57 1/2	57 1/2	57 1/2	3300	McIn Hry XI	117 1/2	17 1/2	17 1/2	-
2370	Alco I	32 1/2	32 1/2	32 1/2	-1/4	50	Danion C	260	260	260	260	3300	McIn Hry XII	117 1/2	17 1/2	17 1/2	-
2370	Alco J	32 1/2	32 1/2	32 1/2	-1/4	200	Danion D	87 1/2	87 1/2	87 1/2	87 1/2	3300	McIn Hry XIII	117 1/2	17 1/2	17 1/2	-
2370	Alco K	32 1/2	32 1/2	32 1/2	-1/4	400	Danion E	87 1/2	87 1/2	87 1/2	87 1/2	3300	McIn Hry XIV	117 1/2	17 1/2	17 1/2	-
2370	Alco L	32 1/2	32 1/2	32 1/2	-1/4	137055	Delecon	330	295	295	295	3300	McIn Hry XV	117 1/2	17 1/2	17 1/2	-
2370	Alco M	32 1/2	32 1/2	32 1/2	-1/4	4006	Dome Gde	465	465	465	465	3300	McIn Hry XVI	117 1/2	17 1/2	17 1/2	-
2370	Alco N	32 1/2	32 1/2	32 1/2	-1/4	2512	Dome Gde	465	465	465	465	3300	McIn Hry XVII	117 1/2	17 1/2	17 1/2	-
2370	Alco O	32 1/2	32 1/2	32 1/2	-1/4	105007	Dome Gde	465	465	465	465	3300	McIn Hry XVIII	117 1/2	17 1/2	17 1/2	-
2370	Alco P	32 1/2	32 1/2	32 1/2	-1/4	3100	Dome Gde	465	465	465	465	3300	McIn Hry XIX	117 1/2	17 1/2	17 1/2	-
2370	Alco Q	32 1/2	32 1/2	32 1/2	-1/4	26300	Dome Gde	465	465	465	465	3300	McIn Hry XX	117 1/2	17 1/2	17 1/2	-
2370	Alco R	32 1/2	32 1/2	32 1/2	-1/4	105007	Dome Gde	465	465	465	465	3300	McIn Hry XXI	117 1/2	17 1/2	17 1/2	-
2370	Alco S	32 1/2	32 1/2	32 1/2	-1/4	3100	Dome Gde	465	465	465	465	3300	McIn Hry XXII	117 1/2	17 1/2	17 1/2	-
2370	Alco T	32 1/2	32 1/2	32 1/2	-1/4	26300	Dome Gde	465	465	465	465	3300	McIn Hry XXIII	117 1/2	17 1/2	17 1/2	-
2370	Alco U	32 1/2	32 1/2	32 1/2	-1/4	105007	Dome Gde	465	465	465	465	3300	McIn Hry XXIV	117 1/2	17 1/2	17 1/2	-
2370	Alco V	32 1/2	32 1/2	32 1/2	-1/4	3100	Dome Gde	465	465	465	465	3300	McIn Hry XXV	117 1/2	17 1/2	17 1/2	-
2370	Alco W	32 1/2	32 1/2	32 1/2	-1/4	26300	Dome Gde	465	465	465	465	3300	McIn Hry XXVI	117 1/2	17 1/2	17 1/2	-
2370	Alco X	32 1/2	32 1/2	32 1/2	-1/4	105007	Dome Gde	465	465	465	465	3300	McIn Hry XXVII	117 1/2	17 1/2	17 1/2	-
2370	Alco Y	32 1/2	32 1/2	32 1/2	-1/4	3100	Dome Gde	465	465	465	465	3300	McIn Hry XXVIII	117 1/2	17 1/2	17 1/2	-
2370	Alco Z	32 1/2	32 1/2	32 1/2	-1/4	26300	Dome Gde	465	465	465	465	3300	McIn Hry XXIX	117 1/2	17 1/2	17 1/2	-
2370	Alco AA	32 1/2	32 1/2	32 1/2	-1/4	105007	Dome Gde	465	465	465	465	3300	McIn Hry XXX	117 1/2	17 1/2	17 1/2	-
2370	Alco AB	32 1/2	32 1/2	32 1/2	-1/4	3100	Dome Gde	465	465	465	465	3300	McIn Hry XXXI	117 1/2	17 1/2	17 1/2	-
2370	Alco AC	32 1/2	32 1/2	32 1/2	-1/4	26300	Dome Gde	465	465	465	465	3300	McIn Hry XXXII	117 1/2	17 1/2	17 1/2	-
2370	Alco AD	32 1/2	32 1/2	32 1/2	-1/4	105007	Dome Gde	465	465	465	465	3300	McIn Hry XXXIII	117 1/2	17 1/2	17 1/2	-
2370	Alco AE	32 1/2	32 1/2	32 1/2	-1/4	3100	Dome Gde	465	465	465	465	3300	McIn Hry XXXIV	117 1/2	17 1/2	17 1/2	-
2370	Alco AF	32 1/2	32 1/2	32 1/2	-1/4	26300	Dome Gde	465	465	465	465	3300	McIn Hry XXXV	117 1/2	17 1/2	17 1/2	-
2370	Alco AG	32 1/2	32 1/2	32 1/2	-1/4	105007	Dome Gde	465	465	465	465	3300	McIn Hry XXXVI	117 1/2	17 1/2	17 1/2	-
2370	Alco AH	32 1/2	32 1/2	32 1/2	-1/4	3100	Dome Gde	465	465	465	465	3300	McIn Hry XXXVII	117 1/2	17 1/2	17 1/2	-
2370	Alco AI	32 1/2	32 1/2	32 1/2	-1/4	26300	Dome Gde	465	465	465	465	3300	McIn Hry XXXVIII	117 1/2	17 1/2	17 1/2	-
2370	Alco AJ	32 1/2	32 1/2	32 1/2	-1/4	105007	Dome Gde	465	465	465	465	3300	McIn Hry XXXIX	117 1/2	17 1/2	17 1/2	-
2370	Alco AK	32 1/2	32 1/2	32 1/2	-1/4	3100	Dome Gde	465	465	465	465	3300	McIn Hry XXXX	117 1/2	17 1/2	17 1/2	-
2370	Alco AL	32 1/2	32 1/2	32 1/2	-1/4	26300	Dome Gde	465	465	465	465	3300	McIn Hry XXXXI	117 1/2	17 1/2	17 1/2	-
2370	Alco AM	32 1/2	32 1/2	32 1/2	-1/4	105007	Dome Gde	465	465	465	465	3300	McIn Hry XXXXII	117 1/2	17 1/2	17 1/2	-
2370	Alco AN	32 1/2	32 1/2	32 1/2	-1/4	3100	Dome Gde	465	465	465	465	3300	McIn Hry XXXXIII	117 1/2	17 1/2	17 1/2	-
2370	Alco AO	32 1/2	32 1/2	32 1/2	-1/4	26300	Dome Gde	465	465	465	465	3300	McIn Hry XXXXIV	117 1/2	17 1/2	17 1/2	-
2370	Alco AP	32 1/2	32 1/2	32 1/2	-1/4	105007	Dome Gde	465	465	465	465	3300	McIn Hry XXXXV	117 1/2	17 1/2	17 1/2	-
2370	Alco AQ	32 1/2	32 1/2	32 1/2	-1/4	3100	Dome Gde	465	465	465	465	3300	McIn Hry XXXXVI	117 1/2	17 1/2	17 1/2	-
2370	Alco AR	32 1/2	32 1/2	32 1/2	-1/4	26300	Dome Gde	465	465	465	465	3300	McIn Hry XXXXVII	117 1/2	17 1/2	17 1/2	-
2370	Alco AS	32 1/2	32 1/2	32 1/2	-1/4	105007	Dome Gde	465	465	465	465	3300	McIn Hry XXXXVIII	117 1/2	17 1/2	17 1/2	-
2370	Alco AT	32 1/2	32 1/2	32 1/2	-1/4	3100	Dome Gde	465	465	465	465	3300	McIn Hry XXXXIX	117 1/2	17 1/2	17 1/2	-
2370	Alco AU	32 1/2	32 1/2	32 1/2	-1/4	26300	Dome Gde	465	465	465	465	3300	McIn Hry XXXXX	117 1/2	17 1/2	17 1/2	-
2370	Alco AV	32 1/2	32 1/2	32 1/2	-1/4	105007	Dome Gde	465	465	465	465	3300	McIn Hry XXXXXI	117 1/2	17 1/2	17 1/2	-
2370	Alco AW	32 1/2	32 1/2	32 1/2	-1/4	3100	Dome Gde	465	465	465	465	3300	McIn Hry XXXXXII	117 1/2	17 1/2	17 1/2	-
2370	Alco AX	32 1/2	32 1/2	32 1/2	-1/4	26300	Dome Gde	465	465	465	465	3300	McIn Hry XXXXXIII	117 1/2	17 1/2	17 1/2	-
2370	Alco AY	32 1/2	32 1/2	32 1/2	-1/4	105007	Dome Gde	465	465	465	465	3300	McIn Hry XXXXXIV	117 1/2	17 1/2	17 1/2	-
2370	Alco AZ	32 1/2	32 1/2	32 1/2	-1/4	3100	Dome Gde	465	465	465	465	3300	McIn Hry XXXXXV	117 1/2	17 1/2	17 1/2	-
2370	Alco BA	32 1/2	32 1/2	32 1/2	-1/4	26300	Dome Gde	465	465	465	465	3300	McIn Hry XXXXXVI	117 1/2	17 1/2	17 1/2	-
2370	Alco BB	32 1/2	32 1/2	32 1/2	-1/4	105007	Dome Gde	465	465	465	465	3300	McIn Hry XXXXXVII	117 1/2	17 1/2	17 1/2	-
2370	Alco BC	32 1/2	32 1/2	32 1/2	-1/4	3100	Dome Gde	465	465	465	465	3300	McIn Hry XXXXXVIII	117 1/2	17 1/2	17 1/2	-
2370	Alco BD	32 1/2	32 1/2	32 1/2	-1/4	26300	Dome Gde	465	465	465	465	3300	McIn Hry XXXXXIX	117 1/2	17 1/2	17 1/2	-
2370	Alco BE	32 1/2	32 1/2	32 1/2	-1/4	105007	Dome Gde	465	465	465	465	3300	McIn Hry XXXXXX	117 1/2	17 1/2	17 1/2	-
2370	Alco BF	32 1/2	32 1/2	32 1/2	-1/4	3100	Dome Gde	465	465	465	465	3300	McIn Hry XXXXXI	117 1/2	17 1/2	17 1/2	-
2370	Alco BG	32 1/2	32 1/2	32 1/2	-1/4	26300	Dome Gde	465	465	465	465	3300	McIn Hry XXXXXII	117 1/2	17 1/2	17 1/2	-
2370	Alco BH	32 1/2	32 1/2	32 1/2	-1/4	105007	Dome Gde	465	465	465	465	3300	McIn Hry XXXXXIII	117 1/2	17 1/2	17 1/2	-
2370	Alco BI	32 1/2	32 1/2	32 1/2	-1/4	3100	Dome Gde	465	465	465	465	3300	McIn Hry XXXXXIV	117 1/2	17 1/2	17 1/2	-
2370	Alco BJ	32 1/2	32 1/2	32 1/2	-1/4	26300	Dome Gde	465	465	465	465	3300	McIn Hry XXXXXV	117 1/2	17 1/2	17 1/2	-
2370	Alco BK	32 1/2	32 1/2	32 1/2	-1/4	105007	Dome Gde	465	465	465	465	3300	McIn Hry XXXXXVI	117 1/2	17 1/2	17 1/2	

7A	-	SINGAPORE Straits Times (30/12/68)					
RISES AND FALLS		745.58	719.55	705.55	688.12	745.58 (10/5)	665.34 (29/4)

[illegible]

For an increasing number of decision-makers world-wide, the best possible start to the business day is

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	108	112	116	120	124	128

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BRUSSELS	1328	1332	1336	1340	1344	1348
	6328	6400	7188	7232	7236	
	7264	7664	11768	11776	11780	11784
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For further information please contact Philine de Norman

d'Andenhove, Tel: 02/513.28.16.

Prices at 3pm, June 18[illegible]

Continued on Page 37

FINANCIAL TIMES

WORLD STOCK MARKETS

WALL STREET

Growth data gnaw at confidence

WORRIES over the sluggish pace of the US economy continued to gnaw at investor confidence on Wall Street stock markets yesterday, writes Terry Byland in New York.

Turnover was still moderate, but weakness in the technology sector turned the rest of the manufacturing sector downwards.

A substantial, and unexpected, downward revision of federal estimates of first-quarter GNP growth heightened nervousness in a stock market now bracing itself for the second-quarter corporate reporting season.

But the revised GNP estimates fell on stony ground in the bond market, where prices shaded lower in nervous response to the departure of Mexico's Finance Minister, a crucial figure in the country's debt negotiations with US banks.

At 3pm the Dow Jones industrial average was down 7.44 at 1,858.34.

Some selling was triggered when market indices futures dipped to a discount and traders were nervous ahead of Fri-

day when June contracts on index futures expire.

A spate of selling hit the semiconductor issues after a Morgan Stanley analyst, following up on his firm's recent downgrading of its GNP forecasts for the second half, trimmed earnings estimates for the sector.

This week has brought bearish comments on technology and semiconductor issues from several Wall Street brokerage houses, which have pointed out that the sector is cyclically driven and reflects the outlook for the economy.

Among yesterday's casualties Texas Instruments tumbled 3 3/4% to \$119, Motorola 5 1/4% to \$37 1/4 and Advanced Micro Devices 5 1/4% to \$20 1/4.

Selling pressure overflowed into other technology sectors. In brisk turnover IBM fell 1 1/4% to \$145, Honeywell 1 1/4% to \$75 1/4 and Burroughs, currently absorbing its \$400 acquisition of Sperry Corp, dipped 1 1/4% to \$60.

Also weak were many over-the-counter technology stocks. Apple Computer lost 1 1/4% to \$33 1/4 in heavy selling, and Cray Research at \$87 1/4 gave up \$3 1/4.

US bank stocks, troubled by the new uncertainty in the Mexican debt situation, rallied from early falls after Mr Paul Volcker, the Fed chief, testifying on Capitol Hill, expressed optimism for the debt negotiations. Citicorp showed a net gain of 1 1/4% at \$45 after opening lower, and similar paths were traced by J. P. Morgan, up 3/4% at \$84 1/4, Manufacturers Hanover, down 1/4% at \$50 1/4, and Bankers Trust, 3/4% off at \$47 1/4.

Merck, the pharmaceutical leader, was almost alone among the blue chips

to advance, gaining 3 1/4% to \$102 1/4 in thin turnover.

General Electric fell 1 1/4% to \$60 1/4, McDonnell Douglas 1 1/4% to \$60, General Dynamics 3/4% to \$78 and Lockheed 1 1/4% to \$53 1/4.

The Detroit car issues followed the market downhill but saw little selling pressure. General Motors dipped 3/4% to \$77 1/4, Ford 3/4% to \$52 1/4 and Chrysler 3/4% to \$35 1/4.

Domestic air carrier stocks drifted lower again, United shedding 3/4% to \$38 1/4 and American 3/4% to \$52 1/4. With the outlook for the economy now less sure, there was profit-taking in railroad stocks, which traditionally reflect national business trends. CSX fell 1 1/4% to \$32 1/4 and Burlington Northern 3/4% to \$60 1/4.

Union Pacific, planning a restructuring, eased 3/4% to \$55 1/4.

The bond market suffered falls of about half a point in the first half of the session but saw little retail selling. At the short end, rates remained steady, with federal funds at 6 1/4 per cent and the Fed giving liquidity help in the form of \$2.5bn of customer repurchases.

LONDON

Financials display strength

A STRONG FINANCIAL sector featured in yesterday's advance in London, and the FT Ordinary index closed 12.9 higher at 1,940.1, making a gain of nearly 40 points in the past five sessions.

Overseas demand boosted banks on reports that the UK authorities could soon ease primary capital regulations. NatWest encountered particularly heavy demand, and the clearer firmed 20p to 495p.

Other features included British Aerospace, 15p ahead at 518p, Jaguar, 12p higher at 525p, and Unigate, 13p firmer at 295p.

In sharp contrast, the scene in gilts was more gloomy with several long-dated issues down a point. Operators pointed to the market's current lack of scope and saw little reason for fresh investment until the authorities had established a new yield structure.

Chief price changes, Page 35; Details, Page 34; Share information service, Pages 32-33

TOKYO

Buoyancy returns in late rally

A LATE upsurge in domestic demand-related, speculative and high-priced issues drove the Nikkei stock average sharply higher in Tokyo yesterday, writes Shigeo Nishikawa of Jiji Press.

The market index rose 101.18 to 17,177.07 on a volume of 800m shares, up from 500m on Tuesday. Advances outpaced declines by 511 to 555, with 135 issues unchanged.

Equities moved within a narrow range in the morning, reflecting concern over precariously high prices and the likelihood of tighter controls on margin trading. The market recovered its buoyancy in the afternoon, with some domestic demand-related, speculative and high-priced stocks rallying strongly.

Low-priced large-capital steels and shipbuilders regained popularity in volume. Ishikawajima-Harima Heavy Industries remained the busiest stock with 96.44m shares traded and firmed 7 1/2 to Y257. Some institutional profit-taking forced it as low as Y250.

Nippon Kokan, second-busiest with 88.88m shares, rose Y5 to Y172. Tokyo Gas, third with 45.62m shares, increased Y5 to Y460, and Kawasaki Steel, fourth with 33.26m shares, Y2 to Y185.

Sumitomo Chemical added Y8 to Y369. Lower-grade stocks linked to domestic demand scored sizeable advances. Mitsui Real Estate Development jumped 7 1/2 to Y1,800 on foreign buying. Railways with large off-the-book assets strengthened in sympathy, with Sagami Railway surging Y44 to Y880.

Among construction, Kyowa Denetsu climbed Y70 to Y1,010 and Ohbayashi Y23 to Y813.

High-priced issues surged. Japan Air Lines jumped a maximum Y1,000 to Y10,900, Nippon Television Network Y750 to Y11,450, Kokusai Denhin Denwa Y410 to Y31,210 and Computer Services Y396 to Y7,790.

Buying interest in speculatives revived. Nihon Nosen Kogyo advanced Y35 to Y870 and Tobishima Corporation Y42 to Y763.

Small-capital cash-trading issues were also sought as they are exempt from margin trading restrictions. Sanden Cor-

poration, Nissin Corporation and Daiwa Seikoe soared a maximum Y100 to Y648, Y695 and Y788, respectively. Akai Electric, which is under reconstruction, rose the Y80 limit to Y558.

Cement makers were sought. Nihon Cement was the sixth-busiest with 19.48m shares changing hands and strengthened Y26 to Y635 and Ube Industries Y20 to Y301.

The yield on the bellwether 8.2 per cent government bond due in July 1995 went up slightly from 4.680 to 4.685 per cent. The yield on the 5.1 per cent government bond maturing in March 1996 rose from 4.990 to 5.110 per cent.

EUROPE

Clouded by uncertainty over rates

A CLOUD of interest-rate uncertainty moved across Europe, blocking the sunnier mood in evidence earlier this week.

The surge in Frankfurt following the Christian Democrat victory in Lower Saxony proved short-lived as the market resumed trading after Tuesday's holiday.

Prices turned sharply lower as investors, uncertain about the future trend, took profits. The Commerzbank index fell 35.2 to 2,030.6.

Deggusa suffered the largest setback among chemicals with a DM 6.50 drop to DM 163.50.

Mr Gernot Ernst, president of the Berlin Stock Exchange and partner in the private bank Delbrück and Co, has been elected president of the assembly of eight West German bourses. The reformed bourse working group will become active on July 1.

DM 447, BASF lost DM 6 to DM 284 and Hoechst DM 4 to DM 276, while Bayer rose DM 5.80 to DM 327.80.

Daimler-Benz gave up more than its rise on Tuesday, shedding DM 31 to DM 1,412. VW dropped DM 7 to DM 563, but against the trend Porsche advanced DM 13 to DM 1,047 as the dollar firmed and BMW DM 4 to DM 604.

Banking issues came under selling pressure. Dresdner gave up DM 13 to DM 436.50, and at DM 331.20 Commerzbank fell DM 1.80.

Retailer Karstadt lost DM 9 to DM 349, Lufthansa finished steady at DM

208 and Veba, the utility group, closed at DM 282 after falling DM 4.20.

Uncertainty over interest rates kept bond traders on the sidelines, and prices barely changed throughout the session. The 10-year 5 1/2 per cent federal government loan stock eased about 10 basis points to 100.10, and the 6 per cent long bond, set to mature in 2016, declined by a similar amount to 98.95.

The Bundesbank sold DM 59.3m worth of domestic paper.

Stockholm also fell prey to profit-takers after Tuesday's higher move. The reaction was, however, felt to be technical, and dealers on the exchange believe the market is still strong.

Seab-Scania attracted most attention on the back of a 1.2 per cent rise in pre-tax profits for the first quarter. The diversified transport group jumped SKr 25 to SKr 825.

Most sectors turned lower as investors contemplated their midsummer festivities and holiday.

Oslo was virtually unchanged as investors digested the revised national budget. Norsk Data added Nkr 5 to Nkr 228 while Norsk Hydro gained Nkr 1 to Nkr 163.

Milan dropped sharply, with the stock index ending about 4 per cent lower on the day. Insurers experienced the sharpest declines.

Fiat, which has fallen progressively over the past few sessions, steadied at L12,300 while Generali plummeted L5,025 to L12,797.

Amsterdam was subdued as summer holidays took their toll. Lower economic data and interest-rate uncertainty contributed to the mood.

Akzo dropped F1 1.50 to F1 168.50 and Royal Dutch 20 cents to F1 196.40 while Philips, which has agreed a joint venture with a Hong Kong group to produce car audio equipment in China, lost 10 cents to F1 54.80.

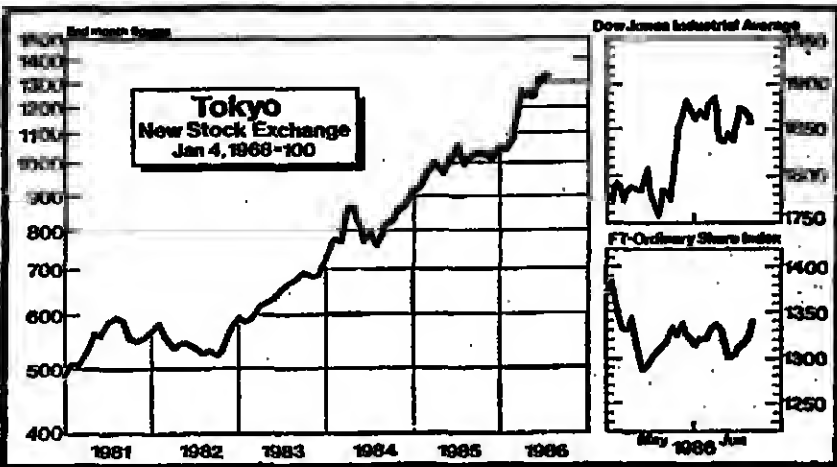
The Dutch Government announced a new 10-year 6 1/2 per cent bullet bond which might attract the same degree of demand as the Government's first bullet bond launched earlier this year. Most bond prices ended at around the same levels as yesterday, however.

Paris was inhibited by the end-of-month book squaring due on Friday, and prices drifted easier.

Poclain led declining issues, falling 13.8 per cent or Ffr 9.05 to Ffr 56. Printemps, the department store and supermarket chain, which expects earnings to grow by about 10 per cent this year, edged Ffr 3 lower to Ffr 523.

Brussels, Zurich and Madrid ended higher in active sessions.

KEY MARKET MONITORS



STOCK MARKET INDICES

	June 18	Previous	Year ago
NEW YORK			
DJ Industrials	1,858.34	1,865.78	1,304.77
DJ Transport	778.50	785.13	643.38
DJ Utilities	198.02	198.52	165.37
S&P Composite	243.43	244.35	187.34

	June 18	Previous	Year ago
LONDON			
FT Ord	1,940.1	1,936.0	982.9
FT-SE 100	1,619.0	1,605.3	1,284.0
FT-A All-share	797.9	791.78	791.78
FT-A 500	881.03	875.20	875.20
FT Gold mines	220.9	207.0	452.3
FT-A Long gilt	9.46	9.36	10.58

TOKYO

	June 18	Previous	Year ago
Nikkei	17,177.07	17,075.89	12,741.1
Tokyo SE	1,322.12	1,322.10	1,011.57

AUSTRALIA

	June 18	Previous	Year ago
All Ord.	1,200.6	1,197.1	840.2
Metals & Mins.	822.0	820.0	495.3

AUSTRIA

	June 18	Previous	Year ago
Credit Aktien	118.00	n/a	105.09

BELGIUM

	June 18	Previous	Year ago
Belgian SE	3,546.33	3,522.65	2,326.35

CANADA

	June 18	Previous	Year ago
Toronto	2,148.9	2,156.7	1,859
Metals & Mins	3,063.1	3,068.0	2,725.4
Westrail Portfolio	1,550.58	1,553.25	133.76

DENMARK

	June 18	Previous	Year ago
SE	218.85	221.68	192.65

FRANCE

	June 18	Previous	Year ago
CAC Gen	344.60	348.10	223.2
Ind. Tendance	n/a	131.70	81.0

WEST GERMANY

	June 18	Previous	Year ago
FAZ-Aktien	675.58	closed	470.02
Commerzbank	2,030.60	closed	1,390.5

HONG KONG

	June 18	Previous	Year ago
Hang Seng	1,789.78	1,788.34	1,427.08

ITALY

	June 18	Previous	Year ago
Banca Com.	687.04	717.00	334.20

NETHERLANDS

	June 18	Previous	Year ago
ANP-CBS Gen	280.40	281.80	209.8
ANP-CBS Ind	283.50	285.00	175.0

NORWAY

	June 18	Previous	Year ago
Oslo SE	360.11	355.81	326.23

SINGAPORE

	June 18	Previous	Year ago
Straits Times	746.68	719.83	781.92

SOUTH AFRICA

	June 18	Previous	Year ago
JSE Golds	1,204.7	1,025.0	
JSE Industrials	1,118.9	970.9	

SPAIN

	June 18	Previous	Year ago
Madrid SE	177.98	175.84	78.73

SWEDEN

	June 18	Previous	Year ago
J & P	2,447.27	2,451.76	1,813.80

SWITZERLAND

	June 18	Previous	Year ago
Swiss Bank Ind	585.20	580.70	434.1

WORLD

	June 18	Previous	Year ago
MS Capital Int'l	320.8	323.2	212.1

COMMODITIES

	June 18	Previous	Year ago
(London)			
Silver (spot fixing)	337.70p	336.20p	
Copper (cash)	£950.5	£945.0	
Coffee (September)	£1,857	£1,819	
Oil (Brent blend)	\$12.15	\$12.20	

GOLD (per ounce)

	June 18	Previous	Year ago
London	\$339.0	\$336.25	
Zurich	\$339.0	\$337.0	
Paris (fixing)	\$340.70	\$338.30	
Luxembourg	\$338.50	\$337.75	
New York (Aug)	\$340.50	\$339.30	

CURRENCIES

	June 18	Previous	Year ago
(London)			
\$	2.2405	2.2405	3.3925
DM	167.8	167.75	251.75
FF	7.145	7.14	10.72
Sfr	1.350	1.35	2.775
Scand	2.522	2.523	3.785
Lira	1,535.5	1,530	2,505
Rs	45.7	45.6	68.55
CS	1.3915	1.3915	2.0905

INTEREST RATES

	June 18	Previous	Year ago
3-month offered rate	8 1/4%	8 1/4%	8%
5-year	8 1/4%	8 1/4%	6 1/4%
FT London Interbank (offered rate)	7	7	7
3-month US	7	7	7
6-month US	7 1/4	7 1/4	7 1/4
US Fed Funds	6 1/4	6 1/4	6 1/4
US 3-month CDs	6.80	6.825	6.825
US 3-month T-bills	6.07	6.07	6.07

US BONDS

	June 18	Previous	Year ago
Treasury			
7 1/2 1988	100 1/4	7.045	100 1/4
7 1/2 1993	99 1/4	7.50	99 1/4
7 1/2 1998	98 1/4	7.573	96 1/4
7 1/2 2016	97 1/4	7.44	97 1/4

Treasury Index

	June 18	Previous	Year ago
1-30	150.80	+0.04	7.63
1-10	143.87	+0.10	7.44
1-3	135.69	+0.07	7.14
3-5	145.70	+0.08	7.64
15-30	175.75	-0.19	8.24

Source: Harris Trust Savings Bank

Source: Merrill Lynch

Corporate

	June 18	Previous	Year ago
AT & T	89%	6.815	85%
3% July 1990	89%	6.815	85%
SCBT South Central	105%	8.18	105
10% Jan 1993	105%	8.18	105
Phibro-Sal	97.2	6.45	96.70
8 April 1996	97.2	6.45	96.70
TRW	101%	8.5	101.28
8% March 1996	101%	8.5	101.28